

Special Feature
NETWORKS

EXE

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ISSUE 10

The Software Developers' Magazine



Programming C in comfort. We take a look at JPI's TopSpeed C.

User interface design. How to make your software easier to use.

How to write a .EXE file loader for MS-DOS.

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CREATURE COMFORTS

Until now, JPI has been known only for its Modula-2 compiler. The company has now used its fairly mature code generator as the basis of a new C compiler. Will Watts tried out this latest PC software development environment.

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I CAN'T WORK IT EITHER

The user interface is the most important part of a program. If software is hard to use, your users will quickly convince themselves that the package is no good. Jeffrey Goldberg has some ideas that will help every software developer.

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GOING IT ALONE

Don Milne saw a gap in the PC software market, and decided that he could fill it. Within five months, the product was finished and being advertised. Don himself recounts the decisions he had to make, and why he made them.

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Editorial Policy

We aim to provide news, product reviews and technical features for those who develop PC software for both commercial sale and internal company use. Our policy is not to review any software product until it is available in its final form, in order to provide accurate figures on code size and speed. The Magazine welcomes articles from readers - please ask for our contributors' guide.

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Reacting to Readers

Our annual Reader Survey gives us an insight into the tools, methods, language and hardware that is being used, and that will be used in the process of software development.

We aim to keep in touch with software developers as much as possible. For this reason, we hold twice-yearly meetings at the .EXE offices and around the country, where readers can talk directly to the editorial staff and suggest ways in which the Magazine could be improved.

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Support and Survive

During the course of the average week, I probably speak to at least a couple of dozen programmers. Some call the office, offering (or seeking) technical information. Some buy me dinner or a diet Coke. Some send me messages on Cix, and on other electronic systems that I use. Sooner or later, you can bet that the conversations get round to technical support.

Ask anyone in software development for their favourite support-related horror story, and the chances are that Microsoft will figure somewhere in the tale. Real Programmers lean over the table at dinner parties and say, 'I called Microsoft about an upgrade to C, and they kept me hanging on for a day and a half, and then never got back to me'.

Microsoft, one must concede, is a victim of its own success. It has such a large share of the PC language market (not to mention a 95% share in the operating system stakes), that there will always be a greater number of unhappy Microsoft customers than, say, Digital Research customers.

Providing support costs money, though few would deny that it's money well spent. Unfortunately, whatever you are willing to pay, it's very hard to find qualified support staff. It's widely regarded as being one of the least glamorous jobs in the industry. It does have its lighter moments, though. Everyone's heard the anecdote about the support person who, unable to diagnose a caller's problem, requests a copy of the floppy disk in question. Next morning, in the post, a photocopy of the disk arrives. This actually happened to a friend of mine, as did the occasion when he sent a novice user a disk, and reminded him to take the disk out the envelope before putting it in the drive. Novice user took a pair of scissors, and carefully removed the brown, circular disk from the black plastic envelope. After deciding that this disk was just too floppy to use, he called again.

It's a fact of life that dealing with this level of user is no fun for a technically qualified programmer. I spent 19 months doing it, and have no intention of doing it again.

Another problem, of course, is the low regard in which US software companies frequently hold their UK subsidiaries. Digital Research is unusual, in that a number of its products (DR DOS is just one) are developed solely in the UK. If a user has a problem, or if a developer (and we can be a pretty demanding bunch) has a very complex question, it's relatively easy for someone on DR's help desk to call the Hungerford office and ask someone to look up the solution in the source code. Microsoft (UK) Ltd, on the other hand, is little more than a marketing department. It holds hardly any source code of products. Combine this with the fact that most of the callers to its support desk are asking complex questions about complex products, and you begin to see the problem.

Of course, the solution is easy. First, UK software companies should hold all the source code, and everyone on the support desk should have a copy. Second, to keep customers happy, the support desk should answer calls from anyone who calls, regardless of whether they bought their copy of the product in the UK, or imported it from the US at half the price. If the US parent company wants to sell cheap software to UK residents, but won't give the UK arm the budget to support that volume of product, then so be it. Third, support staff should be paid at least £50K per year, and the number of staff on every support desk should be doubled. At least.

And, fourth, a worldwide ban on intelligent switchboards that play music on hold, and that 'can understand tone-generated information'.

EXE

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Not all assemblers are supplied with a linker.
Check before ordering.

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THE C LANGUAGE

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Extended Family

Lattice is to release two new versions of its 80x86 C compiler. The Lattice 80286 Development System includes a royalty-free DOS Extender, which developers may give away with their software. The Extender gives MS-DOS programs access to 16 MB of address space. The compiler runs under DOS, Extended DOS or OS/2 and can produce code for any of these environments. Lattice has also invented what it calls 'Extended Family Mode', under which the same compiled program can run under all three OS environments without modification. The software should be available by the time you read this.

Lattice's 80386 C Development System runs in an even more exotic range of environments. Like Metaware's and Watcom's similar products, it supports Phar Lap's 386 Extender, Lattice's own 386 DOS Extender and - here's the big one - OS/2 V2.0. This is the version of OS/2 that has yet to see general release. What with Microsoft's own 32-bit C compiler still not generally available, Lattice may well have brought off something of a coup. We are slightly alarmed by the official release date of the product, which is the 1st of April.

US prices for the products are \$495 for the 286 compiler and \$900 for the 386 version. The UK distributors are Roundhill Computer Systems; you can contact them on 0672 54675.

Eiffel comes to Britain

The Eiffel object-oriented language differs from most of the other OOP players in that it is a comparatively 'pure' implementation of OOP; for example, it is not a superset of an eccentric unorthogonal language like C. On the other hand, it is supposed to be much more practical than the esoteric, but cumbersome, Smalltalk language. Like AT&T's implementation of C++, it generates C language as its object code, so is extremely portable. It was invented by Dr Bertrand Meyer, a very influential figure in the OOP world, who markets it through his US company Interactive Software Engineering.

Eiffel has now acquired a UK distributor, Applied Logic Distribution, who will also provide technical support and training. The language is available on a variety of platforms, from 386 XENIX, through Sun workstations up to mainframes. The entry level price is around £1000. For more information, please contact Grant Price at ALD (01 780 1088).

Bounds Checker

Nu-Mega Technologies, who make the Soft-ICE debugger, are about to launch two new products. Bounds-Checker uses the hardware debugging features of the 386 and 486 chip to monitor your DOS system. If your program attempts to write to an area of memory which it's not allowed to (like the operating system, for example), it pops the offending piece of source code, so you can see what's going on. Bounds-Checker finds its way around the source code by interpreting the CodeView debugging information files produced by Microsoft compilers.

Also about to be released is NLM-Check, which is a Network version of Bounds-Checker, with the added capability of analysing the execution of your code in real time, and telling you which routines are hogging CPU time. Again, you are shown the offending source code. The products cost \$249 for Bounds-Checker and \$499 for NLM-Check. Phone Nu-Mega, in the US, on 0101 603 888 2386.

CASE:PM Upgraded

In last November's issue of .EXE we reviewed a handful of tools that aid the development of Presentation Manager applications. One of these, CASE:PM, is now up to version 2. The new release supports the generation of multiple windows, and you can now write your own routines in C and link them into the application that CASE:PM generates. There's also a new message browser facility - point at the PM messages that you want your application to respond to, and fill in the code for the responder.

The in-built prototyper has been upgraded too. A new edit facility allows cutting, pasting and undoing. When you want to see how your completed application will look, you can run the prototype on screen without having to compile a line of code.

By the time you read this, both versions of CASE:PM will be available. The one with a C code generator costs £1295, and the COBOL version is £1595. Call the UK distributor, QA Training, on 0285 65588 for details.

CASE:PM 2.0 needs OS/2 1.2, and an OS/2 SDK from Microsoft or IBM.

Meet Bjarne

Bjarne Stroustrup, progenitor of C++ and part-time .EXE interviewee, is to be the keynote speaker at a one day C++ Technical Seminar to be held in London on 12th June. Dr Stroustrup will discuss details of Release 2 features of the language and describe some intended future developments. More details from Nicky Wheeler at AT&T USO Europe, on 01 567 7711.

Grabber

The Video Frame Grabber, from Rombo (0506 414631) is a £150 card that plugs into your PC, and lets you play your video recorder through the computer. When you see a frame you like, hit the button, and a GEM, TIFF or PCX format file will appear on your hard disk.

Flush subbies

A survey of the takings of computer subcontractors suggests that an IBM programmer, with three years' experience, can expect to earn, on average, £28,500 in his first freelancing year in the UK regions. If he comes to the Metropolis, this goes up to £31,600; but if he goes abroad, it's jackpot time at nearly £40,000.

Hot and FAST

FAST, the Federation Against Software Theft, has set up a free hotline, where you can report allegations of software misuse and piracy. A similar line in the US which has been running for some months averages between 10 and 20 calls per day. If you suspect a UK company of illegally copying software, call 0800 181 502. They'll be waiting.

Fast Firefox

The Trailblazer Communications PowerPack is an MS-DOS and OS/2 file software comms suite bundled with a high-speed modem. The manufacturer, Firefox Communications of Berkshire, claims that the software can achieve 40,000 - 50,000 bps in file transfers, using a special protocol, named Hyper-Protocol, which can switch its compression techniques on-the-fly. The package retails at £1495, and is available from your dealer.

Code Base 4

Code Base 4 is a C library which can access dBASE III/IV compatible data, index and memo files. It is written in ANSI C, so is compatible with MS-DOS, OS/2 and UNIX, with over 200 function calls. The distributor, The Software Construction Company (0763 73455), claims that it accesses data five times faster than dBASE IV. The software retails at £185.

Prolog++

The UK company Logic Programming Associates has produced a new OOP programming language for MS-DOS computers: Prolog++. The new product multiple-inherits (geddit?) characteristics from both Prolog and declarative object oriented languages such as CLOS, the LISP derivative. There is support for all of the usual OOP mechanisms, including, as it happens, the controversial multiple inheritance facility. To give you a feel for the language, here is a little piece of code used to define a clock object, taken from a simulation of the behavior of customer queues within a bank.

```
% Generic clock object has a current time, a stop time
% and the ability to increment current time by one tick.
open_object clock.
now is 1.
stop is 100.
tick :-
  writeseql([ 'End', of, tick, myself::now ]),
  nl,
  ( subs(teller), subs(customer_queue) ) <- after_tick,
  myself::now += 1.
close_object clock.
```

LPA is selling Prolog++ in two versions: a Programmer's Edition (£495), which includes an incremental compiler and source level debugger, and the Developer's Edition (£1500), which adds an optimising compiler, a mixed language interface and a library of WIMP objects. This PC version of Prolog++ follows a Mac version released last year. Call LPA on 01 871 2016 for details.

Norton Backup

Peter Norton Computing is now shipping the Norton Backup, an MS-DOS utility for backing up and restoring hard and floppy disks. Claimed special features include network compatibility, four levels of data compression, and something called Fastpath technology. This, it says here, 'includes dual-DMA disk writing techniques, advanced skewing control and optimised data compression. Fastpath automatically configures itself to the user's hardware'.

For a product as critical as a backup utility, I have to admit that I'd be rather wary of using the first release of this program. A couple of years ago, when Norton first released a file de-fragmenter, it managed to scramble a large part of my hard disk. A colleague's machine suffered the same fate. Perhaps, in the interval, the Norton beta test team has been upgraded. Norton Backup retails at £149.

Matrix Layout 2

After months of delay (we were originally promised a copy in the middle of last year), we have finally seen a copy of Matrix Layout V2.0. This is a code generator for the PC. You click on menu options to build up a flow chart of what you want your program to do. Function calls are represented by 'black boxes', and a small library of functions is included. Those that aren't included, you can write yourself in C or assembler, and add them to the Matrix desktop with the toolkit supplied. Once your application is finished, click a menu, and

the system generates C, BASIC or Turbo Pascal source code.

Version 2 comes with a number of enhancements, including 'black boxes' for dBASE, which allow Matrix programs to read and write dBASE files. Details from Matrix Software, on 0752 796363, or from Stand 5680 at the Which Computer? Show, which takes place at Birmingham's NEC from 24th to 27th April.

Shareware Catalogue

From time to time, we mention Shareware software. Shareware is not 'free' software. The author of the program allows you to copy and distribute it freely, but if you like it, you are supposed to register it by sending some money to the authors. If you don't use the program, you just reformat the disk.

Shareware normally circulates on bulletin boards. However, with less than 10% of the country's PCs linked to modems, several companies have made money by distributing shareware, charging a fee (up to £10 per disk) for duplication and postage. Of course, they can't charge for the software itself, because the author forbids it.

PC Serve is a Shareware library, and it has just produced an updated catalogue of PC shareware. In among the games and the Lotus macros, there are a few pages of interest to .EXE readers, including languages (BASIC interpreters, C interpreters and compilers, Tiny Pascal, lots of cross assemblers, C libraries) and lots of dBASE files. For a copy, call 01 864 2611.

New 486 Server

Like many other manufacturers, HM Systems will be using the Which Computer? Show to launch its 486-based machine. HM Systems will be showing their network server, with 10 free slots, and 3 GBytes of hard disk. If you can't make the show, call 01 209 0911.

Z80 C

Dynamic C is a PC-based C cross-compiler which can generate code for the Zilog Z80 and the Hitachi 64180. It includes an integrated environment, with a text editor and debugger - the latter requires a communications link to the target system in order to work. The distributor is Nobau UK: 0962 733140.

QuickCopy

Disk copying is a time-consuming, dreary job, especially now that dual floppy drive machines are relatively uncommon. Kwikcopy, from Ctrl Alt Deli (0908 662759), claims to be an intelligent copier. It can spool data to hard disk, skip blank tracks and make multiple copies of the same master without rereading it. The software costs £49.00, or £59.00 for a souped-up version.

dBASE Seminar

The dBASE Users Group is holding a seminar in London on 19th April. The theme of the occasion is to look at ways of linking dBASE databases with other hardware and software, such as statistical packages and bar code readers. Call Anne Boreham, the Group's Administrator, on 0256 768646 to hear more.

Recognised Pattern

If you are an academic - anything from graduate student to Head of Department, and not necessarily specialising in Computer Science - then you can apply for a fellowship at the Research Initiative in Pattern Recognition, with the chance of spending 6-12 weeks at the UK's leading research establishment in this field, RSRE Malvern. To make an application, send a one page outline of your proposed research topic to Paul Gregory, Director, RIPR, St Andrews Rd, Malvern WR14 3PS.

NetOp Upgraded

NetOp is a utility that lets you log on, remotely, to any PC or server on a network. By the use of some clever windowing routines, you can effectively use all the PCs on a 10-station network at the same time, and all from the same machine. If this sounds like the answer to your troubleshooting needs, call Richmond Systems Ltd on 01 940 6986.

Needs Clipping

```

plusyear = 0
IF (year_diff > 0 .AND.
    month_diff = 0 .AND. day_diff >= 0);
    .OR. (year_diff > 0 .AND. month_diff > 0)
plusyear = 1
ELSE
    plusyear = 0
ENDIF

IF plusyear = 1
    age = (YEAR (DATE ()) - YEAR (born_date))
ELSE
    age = (YEAR (DATE ()) - YEAR (born_date)) - 1
ENDIF

```

We are grateful to Mr Ian Butterworth, of QBS Ltd, for drawing our attention to this piece of Clipper code, published on page 20 of the Sept/Oct '89 edition of Nantucket News and reproduced here without permission. Hidden somewhere in this code fragment, there is an opportunity for optimisation. Can you spot what it is? A free subscription to anybody who sends us a demonstrably more flatulent piece of code, extracted from any recent computing journal other than this one (we're not interested in the plank in our own eye), coded in any language which our editorial staff can grasp. Entries should be sent for attention of The Editor, at the address given on Page 2.

Better overlays

Turbo Pascal V5.5 has its own overlay system, but it has some important limitations. It is not possible to swap out data - this must all be kept in primary memory. It is difficult to profile an overlaid application, and therefore hard to optimise it. Turbo VMM, from Danish software house Syntax, provides an alternative to Borland's bundled

overlay unit which addresses these problems. It lets you swap out both code and data to expanded memory, extended memory or disk. The call interface is very similar to the 'real' overlay unit; simply by changing the OvrInit call to its TVMMInit equivalent, existing code can be adapted to use Turbo VMM, although to access the more advanced features, further modification is required.

Turbo VMM is priced at \$129 US for the binary version, or \$179 with the (Turbo Assembler) source code. Contact Syntax on 010 45 3131 9299.

File Transfer

Trax is a remote file transfer facility. You run it on the machine that contains all your important files. Then, with the aid of a modem and another copy of Trax (spot the clever marketing strategy to increase sales), you dial up the remote machine and copy files from one to the other. If you're worried about security, you can password-protect the machine, and allocate separate IDs and privilege levels to all callers. If you're not sure of the name of the file you want, you can even browse it before starting the transfer.

Trax costs £125 per copy, or £195 for a pair. Don't even think about buying one copy and using it at both ends of the link - the system will refuse to transfer files between two copies of Trax which bear the same serial number. The UK distributor is International Data Security, who can be reached on 01 631 0548.

Now we have ANSI

Compiler vendors who describe their product as '100% ANSI compatible' had better look sharp, according to Neil Martin of the BSI. Now that the ANSI standard officially exists, any vendor who claims ANSI compatibility, but whose product falls short in some way, might find himself hauled up in front of the Trading Standards Authority, or even in court. In the future, he may even fall foul of EC regulations. The vendor's main line of defence would be to produce a formal BSI validation certificate - the BSI is to start testing and awarding these in June.

The BSI is also to start marketing Knowledge Software's Model Implementation of C. This is a C pcode-style interpreter which not only conforms strictly to the ANSI Standard, but also detects any dependence in the code on implementation-defined or undefined behaviour. The idea is this. You create your intended portable code on an ordinary ANSI C compiler. When it appears to work, you run it on the model implementation, which highlights any areas where you have accidentally relied upon the idiosyncrasies of your compiler - for example, expecting the type `char` to default to unsigned (ANSI says that it can default to unsigned or signed). The compiler also picks up things like array bound violations and the use of uninitialised pointers. At £10,000 for the C source code it's not a cheap toy - it is intended for corporates who need to create bulk quantities of code. Perhaps a certain spreadsheet manufacturer, whose PC product seems to be appearing on all sorts of machines these days, might be interested.

When I tried to give out the BSI's number last month, I hit a fax; so here, to make amends, are two numbers: 0908 220908 and 0908 220022.

WordPerfect Bug

We came close to losing a page of news this month. The Editor uses WordPerfect, the latest version (5.1) which has a bug: if you call up the spell checker, as the program is about to perform an automatic timed backup, the system erases your backup files and hangs. It performed this trick at a critical moment, this month. Next month's news will come to you courtesy of EDLIN.

ANSI C Compiler

Microtec Research has released an ANSI-compatible C compiler for the 68000 family. The product includes additions that, says Microtec, make the product ideally suited for use in real time or embedded systems. The code generator produces 68000 code, the compiler runs on a PC, Sun, DECstation or VAX. Details from Microtec, on 0256 57551.

Pascal Browse

Symantec has released version 3.0 of its Macintosh compiler Think Pascal. The new product has its own class library, support for Apple's MacApp and a class browser - vital for navigating through large programs. Think Pascal requires at least one megabyte of RAM, much more if the class libraries are to be used. It costs £150, and is available from dealers.

Take your Pick

If you use the Pick operating system, then you may be interested in the third edition of the Pick Resources Guide/International, which has just been published. It is a directory of Pick-based hardware, software, training courses and expertise. The price of the guide is £39.95 to the Pick community. The publisher is ALLM Systems and Marketing (0923 30150).

Pascal to C

Migration Technology, known for its BASIC-To-C translator, has spread its wings and produced a Pascal-To-C program. It is mostly seen as an aid to porting Pascal programs onto UNIX platforms, although MT suggests that you could also use it as a development tool, to save retraining Pascal programmers, which seems rather far-fetched. MT's number is 0628 668 511.

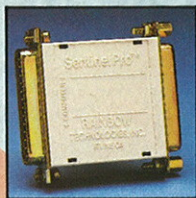
Fax Help

The PC Independent User Group has started offering a fax hotline service. Members can fax printer problems or screen dumps for expert perusal, and receive copies of relevant technical articles and notes in return. Annual membership of the group costs £29 for businesses: contact it on 0732 771512 (voice) and 0732 771513 (fax).

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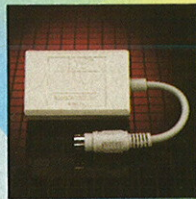
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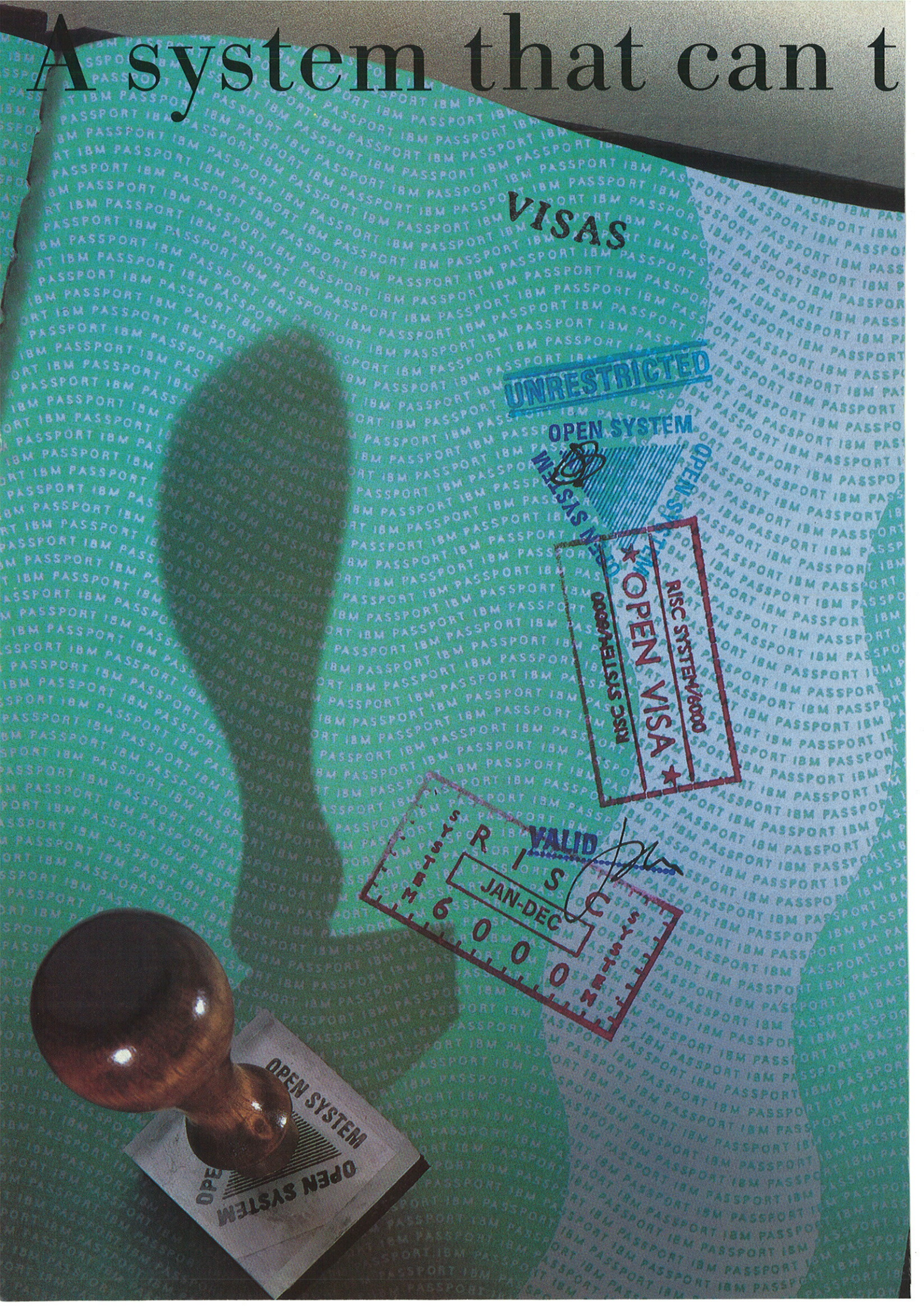
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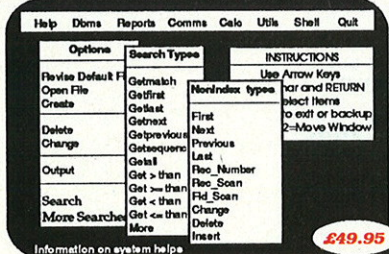
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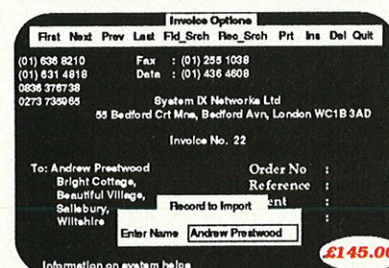
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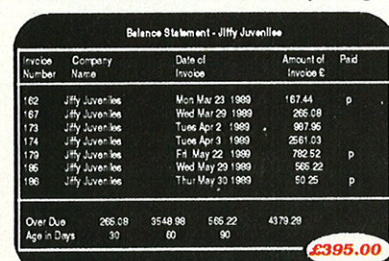
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Letters

We welcome opinions on any subject that is relevant to software development, especially feedback from articles published in .EXE. Please write to The Editor at 10 Barley Mow Passage, Chiswick, London W4 4PH. Unless your letter is marked Not For Publication it will be considered for inclusion on this page.

Dear Sir,

When I first bought an MS-DOS Lattice C compiler (V3.0), Dr Dobb's magazine said that it was the hottest thing on the market and that the documentation was a tremendous improvement. With this in mind, I was surprised and dismayed, upon opening the package, that there were just two manuals, one for V2.XX and a Technical Bulletin for V3.0. There was no clue how to use the compiler. Since, at that time, I was a C novice, it took me several months trying to figure out what was going on.

History has repeated itself. Lattice V6.0's documentation also omits to tell you how to use the compiler's professed power. But that's the least of it. For example: when I tried to use the LSE installation program, LSEINST, my machine locked up. It locked up with V3.4 in just the same way, so no progress here. Next step - build the graphics library. The compiler ran out of memory (my fault, I only have 640 KB of MS-DOS memory). After stripping out *all* my drivers and TSRs, the compiler would take the 26 KB file. At least the demo worked this time; V3.4 would get to the area-fill part, then lock up.

Next stop, I played around with the dBC library (which provides access to dBASE III files). Lattice states that care should be taken when using the dBC functions, due to the interrelationships between the functions. The snag is, Lattice doesn't tell you what those relationships are! Is this an attempt to force you to buy the source to the dBC library? The Curses demo compiled without trouble, but (you guessed it) locked up my machine when run. After setting my VGA adapter to CGA emulation, the demo worked. A CGA-only library - just the thing for the 1990s. When Lattice V6.0 first arrived, I intended to try to convert my libraries and give the new software a fair shot.

I have found the compiler good only as a toy. It is certainly not worthy of the professional status that it once had. The advertisement says, 'Lattice was back on top'. What their prospective customers and registered users would like to know is: what is it on top of?

*Paul S Powenski
Chorleywood
Herts*

PS: Please could you tell me if there are any active clubs devoted to C/PC programming on an advanced level?

Robert Schifreen replies:

The C Users Group may be contacted by writing to the Membership Secretary, CUG (UK), 64 Southfield Road, Oxford OX4 1PA; or calling Martin Houston on 021 454 3448.

Dear .EXE,

Regarding your recent review of Lattice C, one area that always seems to be missed by many reviewers is the development cycle for applications outside Windows and OS/2. Most reviews miss out the huge amount of development that is going on control systems. Just BT as an organisation is large enough to make anyone stop and think about the scale of development in this area.

The problem is this. If you are developing a control system based on an Intel 86 family of CPUs, then the top three choices open to you are Lattice, Intel or Microsoft C compilers. Among these, Lattice is the only compiler that produces Intel compatible object files, allowing you to test your code on a PC using standard debugging tools and then use Intel's linker to produce the run-time code for your target hardware. Try doing this with either Intel C V4.0 or the Microsoft compiler. Both will fail in one way or another.

Some people still use MS C on the PC, test it and then think it will run correctly if they re-compile it with Intel C and then link it using Intel's linker. The truth is that Intel and MS C have their own unique quirks (OK bugs). For example, Intel V4.0 doesn't have real large mode. Their large mode pointers wrap around on a 64 KB boundary. But the Microsoft compiler does not suffer from this.

On the other hand, MS C doesn't even generate Intel compatible object files, making it impossible to have a direct development cycle between your PC and the target hardware.

Although Intel has made some effort in building a development cycle covering PCs, in my opinion, it still has a long way to go. It is worth mentioning that by setting the Lattice compile switches and a little

thought, you can even generate code for Intel's RMX environment.

*Farjad Farid
Advanced Microprocessor Development
London W8*

Dear Robert,

There is a messy, but reliable, software-only solution to Mr Pote's problem of inserting data into the keyboard buffer on a PC at a lower level than Int 9h (Letters, .EXE, February 1990). Set the single step flag, and single step through the keyboard handler (whoever supplies it). When your single step handler sees that an IN AL, 60h instruction has just been done, rewrite AL with the scan code you want, and resume normal execution.

Beware that the input can be in four codings which each need trapping; loading AL, loading AX, with immediate address, or via DX. Also, do not generate INT 9 - set up the stack and do an IRET to invoke the INT 9 handler.

On every PC-alike I've seen, the keyboard receiver is at port 60h.

If Mr Pote sends me a blank DOS floppy and prepaid mailer, I'll be glad to send him, by return, an assembler program which does this.

*Erich Wagner
Control Telemetry
11 Canfield Place
London NW6 3BT*

Dear Sir,

A recent letter in .EXE discussed ways of identifying a particular PC by taking a fingerprint. This was for use in a copy protection system. Recently, I needed to install a program throughout my company, and it was essential that users be prevented from DISKCOPYing the software and being able to run it from home. To fingerprint the machines the machines at the office, I simply looked at the time and date stamps on the hidden IBMDOS.COM and IBM-BIO.COM files, which are the MS-DOS system files. These files will not change unless DOS is re-installed, and it's quicker to look up these values than it is to read the bad track table from a hard disk.

*James Baron
London
[EXE]*

Adding to WordPerfect

If you have WordPerfect users to support, there's an easy way to write add-in programs to make life easy for them. Robert Schifreen shows how.

If you're involved in a support role, you probably have to look after users of WordPerfect. If that's the case, you may be interested in this officially-documented way of writing add-in utilities for WordPerfect version 5.0 and above. Once your add-in routine is installed, WordPerfect calls it before checking the keyboard buffer, and after every key press entered by the user. When the user presses a key, the value of this key is passed to your add-in routine, which can alter the key code if it wishes.

Full details of writing add-ins for WordPerfect are, I'm told, contained in the WordPerfect Developer's Toolkit. This costs £28 from WordPerfect Corporation. I have yet to receive a copy of this, so I wrote the WPADDIN program myself, based on a snippet of information I came across in a file on the Cix system.

When WordPerfect loads, it calls MS-DOS interrupt 1Ah, with AX=3601h. An add-in must hook this function call, and pass back to WP an address in DS:SI. WordPerfect validates the address it receives by checking that the 7 bytes preceding the address passed in DS:SI contain the string WPCORP followed by a binary 0. Assuming that the WPCORP string is found, WordPerfect will now call the routine whose address was passed in DS:SI, before checking for keyboard input, and again after every key entered by the user.

Entry Values

When WordPerfect calls the routine, it uses two registers to pass information to the routine. AX contains the code for the key just pressed (or 0, if WordPerfect is simply checking for keyboard input), and BX contains the WordPerfect state flag. This is the same flag that can be interrogated from WordPerfect macros by use of the STATE function.

From experimentation, the character code for displayable characters appears to consist of an ASCII code in AL, and a zero in AH. For non-printing characters, the value of AH appears to be 80h.

The structure of the state flag for WordPerfect 5.0 is as follows:

Bit	Meaning, if set
0	User is in the current document
1	User is in the current document
2	User is in the main editing screen
3	Editing, in somewhere other than main document
4	Macro definition is active
5	Macro execution active
6	Merge active
7	Block active
8	Typeover active
9	Reveal Codes active
10	Yes/No question active
11	In a list (WP5.1 only)

Upon Exit

On exit from the routine, WordPerfect expects to receive information from the add-in in AX and BX. AX should contain the key code (or 0, if there is none), which may have been altered by your routine. BX must contain zero.

Alternatively, you can return a string of characters, by setting AX to zero, and setting BX to the segment address of the start of the string. If you do this, then WordPerfect expects to find a word value (not a byte value) of 2 at BX:0, and a zero-terminated string of character codes (these are all words, too) starting at BX:2.

The value of 2 that is in BX:0 is the offset of the character about to be stuffed. WordPerfect automatically increments this as it stuffs each character, and your add-in will not be called again until all the characters have

been stuffed. Once all the string has been stuffed, the word at BX:0 will point to the end of your string, so your string will not be stuffed again until you reset the word to a value of 2.

WPADDIN.COM

The program below, WPADDIN.ASM, is the source code for a simple WordPerfect add-in. You'll need MASM, or another MS-DOS assembler, to create WPADDIN.COM. Make sure you delete WPADDIN.EXE after the EXE2BIN step, otherwise you'll end up with two executable files.

WPADDIN is a simple key code detector, that makes the 'grey minus' key on an AT keyboard act like another help key. There's no reason why your add-in should be as simple as a key trapper, though - it should be possible to construct custom menu systems, mainframe communications facilities and so on.

Installation

To install WPADDIN, run it from the DOS command line. The program will then remain resident in memory until you re-boot. With WPADDIN installed, load up WordPerfect and press the 'grey minus' key. Assuming that you have typed in the listing correctly, the help screen will appear.

Incidentally, if you want to produce a full list of WordPerfect key codes, the easiest way is to add a subroutine to your add-in that prints (to the printer) any non-zero value of AX. Then just load up WordPerfect and press a key, and you'll see its key code appear on the printer. A subroutine called PRINTREGS, that prints the 8086 register set to LPT1 when called, appeared in the Code Page in the May 1989 issue of .EXE Magazine (it's also on the .EXE Disk volume 3).

[EXE]

Listing of WPADDIN.ASM

```

; The demonstration code below turns the 'grey minus' ; key under
; WordPerfect 5.x into another Help key (F3), by
; watching for key codes of AX=805Ch, and changing them to 8022h.

; Version 1.0. March 1990. By Robert Schifreen.

code segment
assume cs:code,ds:code,es:nothing
org 0100h

start:
    jmp init ; Jump to the install routine

intent:
    ; All int 1Ah calls come here from
    ; now on. Watch for Int 1Ah
    ; (ie, our code) being called
    ; with AX=3601h,
    ; this is how WordPerfect asks us
    ; for the add-in's address.
    cmp ax,3601h ; Is AX=3601h?
    jne intxeq ; If not, do nothing else.
    ; AX was 3601h. WP is requesting,
    ; in DS:SI, the address of our handler.

    push cs ; Set DS to the current code segment
    pop ds
    mov si,offset cs:handler ; Set SI to the address of the code
    iret ; And that's all we need to do.

header db 'WPCORP',0 ; signature that must precede add-in

handler:
    ; Now, the code for our add-in.

    cmp ax,805Ch ; Has user pressed 'grey minus' key?
    jne end_handler ; If not, take no further action
    mov ax,8022h ; If yes, change the key code to 'F3'.

end_handler:

    mov bx,0 ; End of add-in handler. Set BX to 0
    ; cos we haven't set up anything.

    retf ; And exit. Make sure your assembler
    ; generates a real RETF here, and not
    ; just a RET (some early versions of
    ; MASM had a problem).

intxeq:
    db 0EAH ; Absolute JMP (segment + offset)
    intip dw 0 ; Filled by init code
    intcs dw 0 ; Filled by init code

init:
    ; Install our Int 1Ah handler

    push es
    push bx

    mov ax,cs
    mov ds,ax
    mov ah,35h ; Get old interrupt vector
    mov al,1Ah
    int 21h
    mov intcs,es ; Save in long JMP
    mov intip,bx

    mov ah,25h ; Set new interrupt vector
    mov al,1Ah
    mov dx,offset intent
    int 21h

    pop bx
    pop es

    mov ax,3100h ; Prepare to terminate
    ; & stay resident
    mov dx,(init-start)/16+17 ; Number of resident paragraphs
    int 21h ; Done

code ends
end start ; End of file.

```

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Books

Dvorak's Guide to PC Telecommunications

John Dvorak is a columnist for a number of US computer magazines. No doubt he gets lots of calls and letters from readers seeking advice, and many of those callers want to know how to get started in the world of modems, bulletin boards and communications in general. This book appears to be an attempt to answer the most common questions posed by such callers. There's no way that you can describe it as any form of technical reference (even if it does tell you how to wire up an RS-232 lead). Instead, it's a very thorough introduction to the benefits of telecommunications.

As if to show just how much effort has been spent on the production of the 1050 pages, the list of acknowledgements takes five full pages, and lists everyone who did anything for the book.

One of the first subjects discussed is the relative benefits of a number of communications software packages. The authors think very highly of a shareware package called Telix, a copy of which is conveniently enclosed on two floppy disks that are tucked into the back cover. There's also a directory of modem suppliers. Both of these listings, and many other topics besides, suffer from the fact that this book is written for the US market. However, there's still much worth reading.

Having gone to great lengths to explain how to buy a modem and link it to your PC, the book then suggests some systems that you may like to call. It covers a number of commercial (ie, expensive) specialist databases, as well as listings of dozens of free bulletin board systems.

If you or your company is considering setting up a bulletin board, you'll find a lot of advice here. A number of chapters explain how to choose and acquire the BBS host software (most of the best packages are shareware), and how to make your board friendly and, if required, secure. There's also a very brief description of the MNP error correction protocol, up to class 9, and comparisons of file transfer protocols and archiving/compression utilities such as ARC and ZIP.

Even if you tear out the 100 pages that list the US data network numbers for every state, there's still a lot of useful information left. As I've already stated, this Guide is far from being a technical reference. Instead, it lightly touches the surface of just about every facet of telecommunications that you're likely to want to know about. In that, it does a fair job. The disks, which include a copy of Telix and a number of other useful public domain utilities, only add to the value.

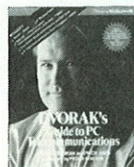
Author: John Dvorak and Nick Amis

Publisher: Osborne/McGraw-Hill

Price: £38.65 inc disks

ISBN: 0-07-881551-7

Pages: 1050



Inside the Model 80

Nowadays, publishers tend to include words such as 'Advanced' in the title of even the most low-level reference books. Presumably, this is done to prevent business people from feeling embarrassed when caught reading titles like 'A complete idiot's guide to Lotus 1-2-3' on the Underground.

Knowing how publishers think, I had my suspicions from the start, that this book would either be a) a very simple introduction to the IBM PS/2 Model 80, with no technical information at all, or

b) yet another listing of the standard MS-DOS and OS/2 function calls, which so many publishers have used to produce whole books out of what, by rights, should be short magazine articles.

On the whole, my initial suspicions were right. There is some technical information on the Model 80, but not much. As for the DOS and OS/2 reference, there's a full 150 pages of the stuff.

Anyway, the book starts with a physical discussion of the Model 80, and the steps that led up to its birth. This description, though badly written (how many Model 80 owners, who buy technical reference books, don't know where the parallel port is?), gives some useful information regarding the internal layout of the machine. There's also a diagram of what goes where on the motherboard, and notes on how easy it is to take the machine apart (those of you who don't have a quarter will have to use a penny instead).

The Model 80 was the first machine to ship with DOS 3.30 as standard, and there's a chapter devoted to this version of DOS. It covers all the new commands, and facilities such as code pages and National Language Support. There are also details of which commands have been expanded.

By now, we're up to page 35. Skipping the DOS and OS/2 listings takes us to page 150. Here, things get quite technical. There's a discussion of the CRT controller, and the parallel and serial ports. Each of the three sections lists the registers you need to know about, and documents their bitmaps. Next comes a short, though useful, introduction to assembly language programming on the 386. The example programs cover simple tasks, such as displaying characters on the screen, and making sounds. Both DOS and OS/2 protected mode are covered, though I find it amazing that anyone would write OS/2 programs in assembly language. Assuming you'd rather stick to C, there are some sample C programs too.

It's hard to recommend this book. As a DOS and OS/2 primer, it's a fair attempt. As a short tutorial on assembly language, again it's a fair attempt, though there are plenty of books that do it better. As a dedicated guide to the specifics of the Model 80, or even the PS/2 family in general, it fails dismally. IBM's technical reference manuals are many times better, and should be affordable to anyone who can get together the cash to buy a Model 80 in the first place.

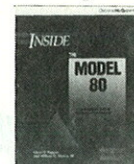
Author: Chris Pappas/William Murray III

Publisher: Osborne/McGraw-Hill

Price: £22.95

ISBN: 0-07-881311-5

Pages: 425



OS/2 Programmer's Reference Vol 4

This is the latest volume of what Microsoft refers to as the definitive set of books for learning OS/2 programming. Around 80% of the book contains a list of function calls, with details and examples of their use. The remaining 20% is general information, from a technical point of view, on OS/2. This volume covers version 1.2 of the operating system, and includes details on both character and PM functions. Presumably, Volume 5 will cover OS/2 2.0, but we have yet to receive official confirmation from Microsoft Press.

Author: Microsoft Corporation.

Publisher: Microsoft Press

Price: £18.95

ISBN: 1-55615-259-0

Pages: 410



Be Objective.

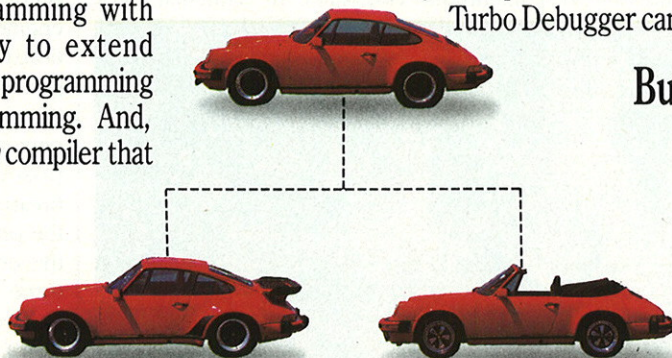
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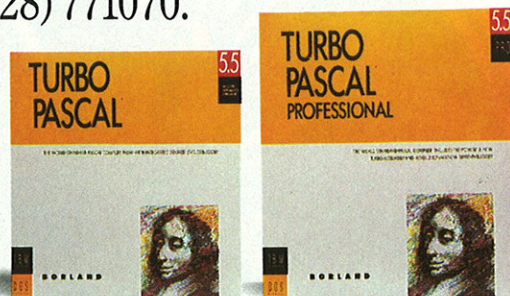
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CIRCLE NO. 836

Creature comforts

Jensen & Partners International has produced a brother compiler for its famous Modula-2. Will Watts has been playing with the most recent C compiler to enter the MS-DOS arena.

First, some pedigree. Nils Jensen, now the President of Jensen and Partners International, was, in 1982, a co-founder of a modest Irish software house called Borland. Jensen participated on such projects as the original Turbo Pascal, and SideKick, the King of TSRs, and saw the company achieve international success and acclaim. He moved with Borland to the US, and, in 1986,

supervised a venture to develop a range of new in-house compilers: Modula-2, C and Ada. These products were to offer yet higher rates of compilation than the existing Pascal product, while improving and maintaining the standard of object code. To achieve this in a feasible time-scale, Jensen's team borrowed design ideas from mainframe compilers. In particular, they

devised an all-purpose back end code generator, which could be 'plugged in' to a front-end language parser. All effort spent on optimising the code generator for the Modula-2 compiler automatically carried through to the C and Ada translators.

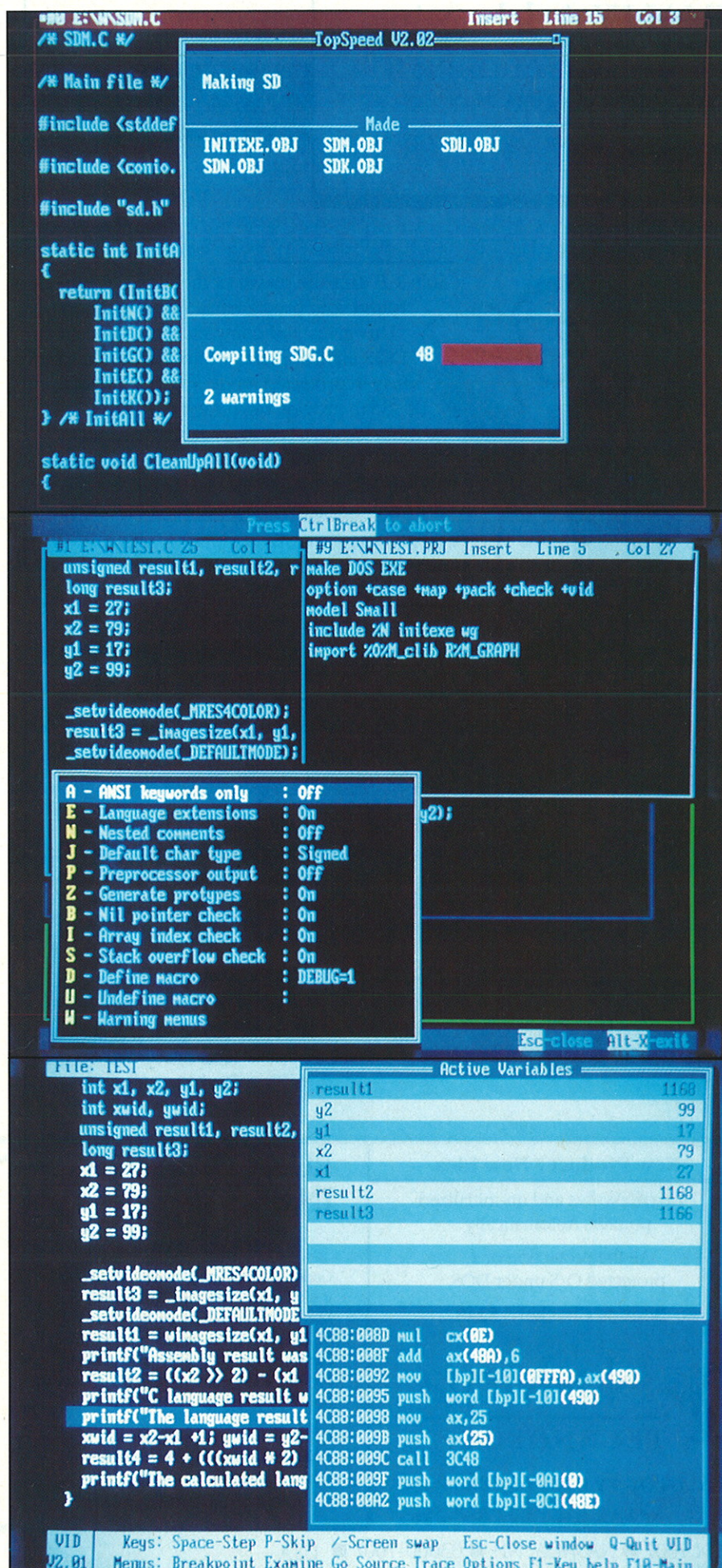
Borland's plans changed. Instead of proceeding with the development of its own C engine, it bought in Wizard C, a conventional command line compiler, and integrated it with the Turbo Pascal editor. Worries began to surface within the company about the similarity between the proposed Modula-2 product and the bread-winning Turbo Pascal. How could the products be marketed side by side? In the end, Jensen bought the rights to the three compilers (for what he coyly described as a 'not insignificant seven figure sum'), and took off, with his design team, to form JPI.

TopSpeed Modula-2, the company's first product, attracted good reviews, followed in due course by a loyal following. But Modula-2 is, perhaps unjustly, a minority-interest language, and JPI knew that if it was to make it to the big time, it would have to complete the C product. JPI finally got TopSpeed C out the door at the end of 1989. This article covers version 1.02A, which was released in mid-February.

TopSpeed C comes in three editions: Standard (MS-DOS compiler/environment, libraries, source code debugger), Extended (as above with library source, Windows support, MS-DOS DLLs, integrated assembler and various utilities) and OS/2 (as Extended Edition, plus full OS/2 support, including PM). I have been experimenting with the Extended Edition.

I chose to try the 3.5" disk version, and received six disks; four associated with the





Standard Edition, the remainder containing Extended Edition material. As usual, an INSTALL.EXE program copied the package onto my hard disk, giving me a chance to alter the default directory name setup and conserve space by rejecting the libraries of the less useful memory models. The program included a check to determine that I had sufficient space. All the files are stored in compressed format on the distribution disks, incidentally, so you would be hard pressed to avoid using this program - not that there is any good reason why you should.

Environment

A small preamble here. I have recently been on QA's excellent C++ course. To ensure that precious laboratory time is not wasted, while students wrestle with unfamiliar text editors, QA suggests that you bring the one that you are used to. With a view to combining product reviewing with education, and to consolidate my position as class poser, I took along TopSpeed.

I was very much taken by the TopSpeed Environment. Even using the TopSpeed environment for the wrong language (C++), with the wrong compiler (Glockenspiel C++/Microsoft C), I was still moving round the edit/compile/debug cycle effortlessly. A Brief user to my left was typing away at Exercise 3 at 6.30pm, when I headed off home. He was still there when I got in late the next morning. Had he been home? I couldn't be sure. He seemed to spend all of his time typing in file names: invoking Brief, invoking the compiler, getting the path name to his include file wrong, wanting to look at the solution to the last exercise and being unable to find it in the directory structure.

Before the Brief fan club takes out a contract on me, I would point out that I am not claiming that Brief does not offer the features that I am about to describe. My point is that, after about three hours practice, I was using TopSpeed more effectively than my fellow student was using Brief by the end of the four day course. Anyway, down to some specifics.

The TopSpeed Environment provides eight general purpose edit buffers (numbered 1-8) and two special purpose ones (0 and

Figure 1 - Compiling from the TopSpeed Environment

Figure 2 - The multi-buffer editor

Figure 3 - The VID debugger

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CIRCLE NO. 837

9). Each buffer is displayed in a removable, resizable, independently re-colourable text window. Naturally, the windows may overlap. You may open two or more windows onto the same file, for example when editing one part of a file while referencing another part, and the data will remain concurrent. If you need to look at a file, but are anxious not to change it accidentally, you can open it in read-only mode, where only repositioning keystrokes are obeyed. You can copy blocks between buffers, and cut and paste from the screen display. This naturally includes the context-sensitive help system, which pops up a screen chosen on the basis of the word currently under the cursor. As well as Environment, C and Assembly language help (which can be left on the screen, as with QuickC, so that you can continue to reference it while you work), there are some SideKick-style pop-up utilities: a table of ASCII/PC characters and attributes, a programmers' calculator (handles 32-bit arithmetic in bases 2, 10 and 16) and a simple, but handy, keyboard code utility which displays the return value, as reported by the BIOS, of incoming keystrokes.

When you quit out of TopSpeed, it remembers the names of all your open files, which buffer they were in, your cursor position, the size, position and colour of the windows and a pick list consisting of the last eight files that you accessed (but have closed), including your cursor position in those files. Each buffer can contain a file up to 500 KB in length (compare with Turbo C's 64 KB), which will be paged out to disk or stored in EMS, depending on what there is available.

TopSpeed's default editing keys are nearly all the same as Turbo C; to the uninitiated, this is Wordstar with an assortment of function and hot-keys (F2 saves the current file, Alt-C compiles it and so on). Most important control features can be accessed both by

hot-keys and pop-up menus. By editing a key definition file called TSCFG.TXT, it is possible to reassign all keystrokes, including arbitrary compound key sequences such as <Home End>, and so create an emulation of your own favourite editor. (JPI would be well-advised to supply versions of TSCFG.TXT set up to imitate a handful of the most popular editors; but for once the

***I could continue
to list TopSpeed
Environment
features, but
I might drive
you back to
your copy of
Woman's Weekly***

company missed a trick.) You can also change the structure and content of menus, even adding items which invoke external MS-DOS commands. This would be an excellent place to hook in an external compiler - you can have the environment prompt the user for a filename. To run the Glockenspiel C++ compiler, however, I used the simpler device of a keyboard macro. These are recorded sequences of keystrokes which can be assigned to a play-back key. Macros are stored in ASCII text files, for easy editing.

I could easily continue to the end of this review listing TopSpeed Environment features, but fear that I might drive you back to your copy of Woman's Weekly. So in-

stead I will record one important limitation and give a summary impression. The limitation is: no mouse support (which is fine by me, but some people must have it, apparently). The general impression: if you know the Turbo C/Pascal Environment, then TopSpeed (unsurprisingly) shares the same philosophy of design, is just as neat and is about an order of magnitude more powerful.

The Compiler

The C compiler can be invoked in two ways. There is a conventional command line utility, for use by version control systems and the like. From the integrated environment, you hit Alt-C and, provided that you have a .C file or a .H file in the current edit buffer, it will start up the C compiler. (The extension is important because the TopSpeed Environment uses it to determine whether to start the C compiler or the assembler. The latter is used to 'compile' .A files.) As well as the usual line count, the program also displays a sideways bar graph, which indicates the proportion of the source file which has been processed. If any errors are found, the compiler places the offending file in buffer 0, with the cursor positioned at the first mistake. There is a mechanism which lets you skip from one error to the next.

As for the quality of object code, refer to Figures 4 and 5. These show the results of compiling and running the Plum Hall C benchmarks, using TopSpeed and half-a-dozen well known MS-DOS C compilers. The benchmarks were run on a 20 MHz 80386 machine. In all cases, I enabled all the compiler optimisation switches that I could find; including any 'generate code for 286/386 processor' type options. My results suggest that, while TopSpeed is a strong contender for second place, it falls short of the quality of code produced by Watcom's famous product.

	register int	auto short	auto long	int multiply	function call+ret	auto double	compile time(secs)	.EXE size
TopSpeed C V1.02A	0.26	0.26	0.83	1.42	1.27	51.6	12	27590
Microsoft C V5.1	0.33	0.32	1.60	1.10	1.10	160.0	18	31066
Watcom C V7.0	0.24	0.24	0.75	1.20	1.10	8.01	27	18119
TurboC V2.0	0.35	0.38	1.00	1.20	1.10	110.0	6	27348
QuickC V2.0	0.39	0.44	1.70	1.70	1.70	160.0	14	32146
Lattice C V6.0	0.31	0.35	0.98	1.23	1.61	27.1	258	27758
Zortech C++ V2.0	0.31	0.31	1.04	1.20	1.16	18.7	14	24160

Except for compile time and .EXE size, the results are shown in microseconds per individual operation, using a 20 MHz 386 machine.

Figure 4 - Plum Hall C Benchmarks, with compile time and file size

I did encounter one example of over-zealousness in TopSpeed's optimiser. I declared a variable `volatile unsigned long`, but the compiler chose to ignore the `volatile` keyword, so the optimiser placed a copy of my variable in two registers. Unfortunately, the real variable was being updated from an interrupt routine, so this decision had a catastrophic effect on my code. I had to disable a large number of default optimisations before the routine worked correctly.

The Plum Hall suite does not include a test for speed of parameter passing. It is a boast of both the Watcom and the TopSpeed compilers that function arguments are passed in registers whenever possible, instead of in a stack frame. This can save time, but it does mean that interfacing with other languages and compiler's libraries is potentially messy. Like Watcom, again, TopSpeed offers two systems for changing the calling convention. One is to declare a function using the keyword `cdecl`, which forces Microsoft C calling conventions, but is not ANSI; the alternative is to use the more flexible `#pragma` directives, which let you force functions into pretty well any calling convention that you care to name.

Like all modern MS-DOS compilers, TopSpeed comes with its own linker. Atypically, JPI has chosen to add some non-standard features. Borrowing an idea from C++, TopSpeed's linker offers type-safe linking. If you declare a function

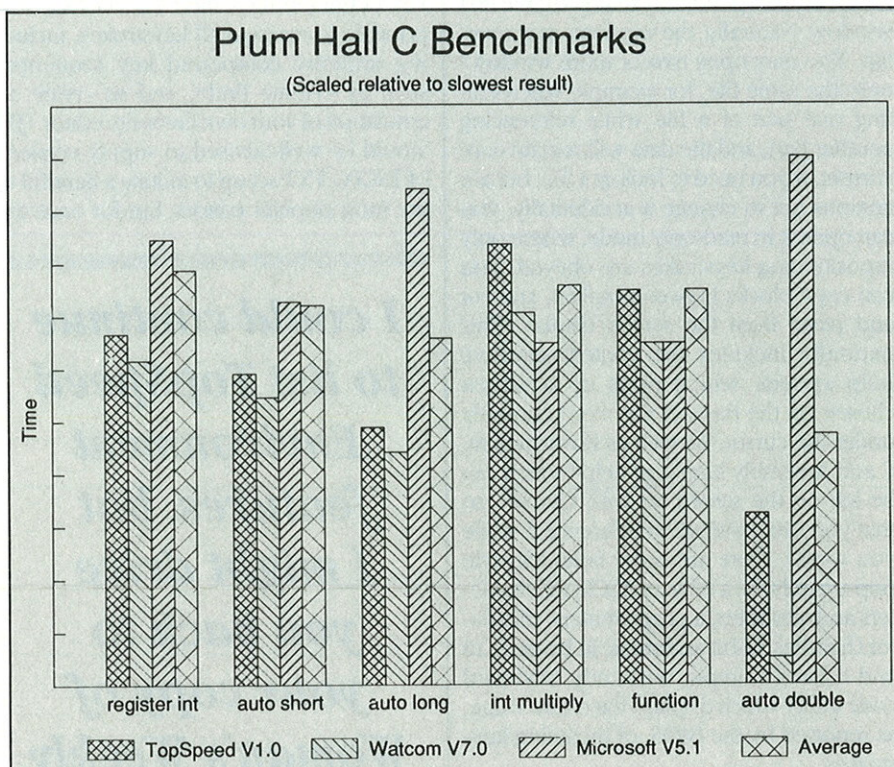
```
double fn(int i)
{
    ...
}
```

and attempt to call it from another module, with absent or incorrect prototype, like this

```
int i;
i = fn(2);
```

then you will get a link error. Unlike C++, the system does not depend on creating a new identifier, so there is no difficulty in linking to, say, assembly language routines. There is also a feature called 'smart linking', which lets you build a library with just one source file. The linker is able to pluck out referenced functions and data objects from the resulting library file, without including redundant code. Normally, to achieve this effect, you have to build libraries from dozens of little source files, which is no small hassle. The Extended Edition includes an MS-DOS based Dynamic Link Library capability (there is no conventional overlay system). Projects which use this can be migrated to OS/2 by rebuilding the unaltered source - provided that you have the OS/2 version of TopSpeed, of course. The Extended Edition also supports Windows

Figure 5 - Graph of Plum Hall C Benchmarks



development, but you will still need a copy of Microsoft's SDK.

Make it Easy

The project make system you will really like. TopSpeed uses its own conventions for make files. This might seem like bad news, until you discover that you don't

One example of over-zealousness in TopSpeed's optimiser had a catastrophic effect on my code

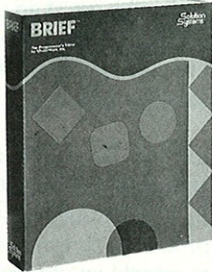
have to include any dependencies; essentially you need only specify the type of target that you intend to produce (eg DOS EXE, OS/2 EXE, DOS DLL etc), provide any link options (debugging information, map files and so on), specify the names of your source files (which can be assembly or C) and libraries, and you are through. Most of the creation process is done automatically from within the TopSpeed Environment. The make component deduces all the `#include` dependencies by reading

your source code. Not only does it compare date/time stamps of source files, it stores a checksum of the values in the objects that it makes. Thus, if you retrieve a backup copy of a source file (with an old date), it knows that it must perform a remake - unlike conventional `MAKES`, which force you to resort to utilities like `TOUCH`. The make utility is available both inside and outside the TopSpeed Environment.

The source level debugger, VID, was a bit of a disappointment, although I find it hard to pin-point exactly why. All debuggers, in my experience, have a tendency to crash a lot - the dubious quality of the code that you are testing ensures this - but VID seemed to over-indulge in the habit. Surprisingly, in view of the excellent design of the editor, control of VID was not particularly clean, and inconsistent with the environment. I kept hitting 'Alt-letter' to select a menu item, where the program wanted the letter key by itself. VID supports all the usual trace/watch/breakpoint features, can drive two monitors and store some of itself in EMS to maximise available DOS space. It doesn't do the vogueish debugger trick of installing a small kernel on a target machine and letting you control it remotely via a serial link to another machine, but I dare say that it will come with the next release. A bonus utility called *Watch*, which is a removable TSR which lets you monitor any application's access to MS-DOS interrupt 0x21 calls, partially makes up for VID's shortcomings.

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CIRCLE NO. 838

The Extended Edition also includes a simple one-pass assembler, which may be operated from the command line or environment. The problem with this utility is that it has a completely non-standard syntax, derived from Modula-2. For example, comments are delimited by (* and *), and semicolons are used as statement separators. This means that converting even a small 'standard 8086' assembly language file is a non-trivial task. All the assembly directives are different, there is no support for 80286 and above instructions and there are no macros. This makes it a very restrictive tool, which is a pity, because it would be very useful to have a good assembler integrated into the environment. Incidentally, some of the source code for the libraries and miscellaneous bits and pieces, such as startup routines, are written in this assembler.

Libraries

The libraries include a complete set of ANSI functions (the compiler claims full ANSI compatibility), plus what appeared to be a complete implementation of the Microsoft C library (but I admit that I have not done a function for function check). This includes the section where nearly all vendors like to invent their own set of standards: the graphics functions. TopSpeed also imple-

ments Borland's calls for text window handling. To perform BGI graphics, however, you will need a copy of Turbo C; but JPI does include special header files to ease the strain of incorporating BGI graphics in a TopSpeed program. I ported a Turbo C graphics program to TopSpeed without any hitches.

The time slicing routines, which allow you to create multi-thread MS-DOS programs, are a novel inclusion. This feature is borrowed from Modula-2, and it requires a

The time slicer, which allows you to create multi-thread MS-DOS programs, is borrowed from Modula-2

special compiler memory model to support it. (Six standard models are supported, in effect these are Small through to Large. It is also possible to create customised variations.) The function calls work under both MS-DOS and OS/2. There is also a (second) more powerful, re-entrant library of text window routines, designed to be accessed from multi-thread programs, and a set of mouse interface routines, closely based on the assembler level API defined by Microsoft. The programs that I re-compiled using TopSpeed's libraries generally worked as before. The exception was a call to `fopen()` to try to access a file which had been made read-only. Although the access mode had been set to "rb", this failed because of a bug in the library.

The documentation consists of five perfect-bound manuals: User's Manual, Library Reference, Language Reference, Language Tutorial and TechKit (the latter covers all the extra software supplied with the Extended Edition). The text is comprehensive and clearly written throughout. The tutorial, by K N King, is certainly good enough to be a 'real' book, and I imagine would be sufficient material for a beginner to teach himself the C language. My only complaint is that there are some signs of the material being thrown together at the last minute. For example, cross-references given in the index frequently seem to 'miss' by a couple

of pages. Otherwise, this is as good a set of manuals as I have on my shelf.

Conclusion

TopSpeed C is an innovative package, displaying many original features (as my estate agent would put it). The implementation is uniformly fast and slick and, although it is perhaps not quite as good as the manufacturers would have you believe, the object code is demonstrably tighter than the other MS-DOS integrated compilers (Turbo C and QuickC). It offers Windows and OS/2 support immediately, not at an unspecified future date. The documentation is good, and the entry level price, although above that of the cheapest compilers, is competitive.

Here is the 'but' list. There are some nasty incompatibilities with existing 'de facto' standards. The absence of a conventional MAKE probably doesn't matter; if you wished to rebuild an old project, you have only to alter the compiler invocation in the MAKE file and use your original MAKE utility. The different style of assembly language is more serious. Converting between the MASM and JPI syntax standards is a pain, and I would be unwilling to attempt a serious assembly project using JPI's system, despite the convenience of the integrated environment.

The other drawback to the product is its youth. However careful and thorough JPI's programmers have been, this product is in its infancy. The code generator, editor and debugger components have been field-tested by Modula-2 users; but the compiler front end and libraries are entirely new. During my review, two reasonably serious faults showed up; I think it likely that you would find quite a few more during sustained use. But I should like to emphasise the distinction between TopSpeed and, say, Lattice's most recent release, which was onto version six and *still* seemed delicate. I expect JPI to do better.

The TopSpeed language project is an ambitious and exciting undertaking; I wish JPI the best of luck with it. There are a lot of things right with this package. In some sense, TopSpeed C is the 'original' Turbo C, and it has displaced the actual Turbo C as my compiler of choice.

EXE

TopSpeed C costs £149.00 (Standard Edition), £295 (Extended Edition) or £370 (OS/2 Edition). All prices exclude VAT and P&P. The product is available direct from the manufacturer - call JPI on 01 253 4333.

```
module WG

segment WGRAPH(CODE, 28H)
segment GDATA(CODE, 68H)

select GDATA
(* Reserve screen buffer *)
public _hidvid;
org 4000H

select WGRAPH
(* Stack frame equates *)

X1      = 06H
Y1      = 08H
X2      = 0AH
Y2      = 0CH
HEAD_LENGTH = 6

(* Returns in ax number of bytes
   required to store
   rectangle X1,Y1,X2,Y2 *)

public _wimagesize:
    push    bp;          mov     bp,sp
    push    dx
    mov     dx,[bp][X1]
    shr     dx,1;         shr     dx,1
    mov     ax,[bp][X2]
    shr     ax,1;         shr     ax,1
    sub     ax,dx;         inc     ax
    mov     dx,[bp][Y2]
    sub     dx,[bp][Y1]
    inc     dx;           mul     dx
    add     ax,HEAD_LENGTH
    pop     dx;           pop     bp
    ret     far 0
end
```

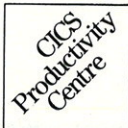
Figure 6 - Example of TopSpeed-style assembly language

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.EX1

I Can't Work it Either

*Knowing how a user's mind works can help you write software that will be easier to use.
Jeffrey Goldberg opens the psychology textbook at page 1.*

You can see the trail of dispirited first timers, Marks & Spencer's Chicken Masala in hand, trying to operate the microwave. It's always the same: put the chicken in the oven, press Start, come back in five minutes. Of course, the chicken is as cold as when it left the bowels of the fridge. You see, you have to press Time, type in a time (being sure to press hard on the hammer-sensitive keyboard) and *then* press Start. Don't type in the time before pressing Time, as it will reset the time to zero. Naturally, the time entered has an unknown relation to the one in the instructions on the Chicken Masala packet. Why, oh why, does it seem difficult?

The art of providing this level of difficulty is called user-interface design. In many cases, designers think this is the easy part of the design, which they can leave until last. Hogwash. If you allow that to happen, you get a microwave oven that people buy, but cannot operate.

Think People

Software designers, when designing user interfaces, tend to make educated guesses as to how the user will behave. Before you start designing the user interface, you should know how people really *do* behave when we want to do something. There are four stages that we go through:

1. *Form an aim in our minds.*
2. *Select an action from the current situation, using a list of actions in our long term memory.*
3. *Perform the action.*
4. *Check the results of performing the action.*

People use their short term and long term memory to accomplish the task. Short term memory lasts only a couple of minutes, and is the memory that governs how we cope with display items such as menus or a dia-

log box. Typically, this memory can only contain about seven items at one time.

Long term memory governs how you learn to use the computer. Various theories abound about how it works, but let's take one nearest to the computer world. Im-

Supply a consistent image of the program to the user

agine your memory is a compiler. A compiler writer splits the parsing of the code (the syntax) from the generation of the intermediate object (the semantics). Similarly, your brain separates the computer dependent details (syntax) from the aim of the task (semantics). For example, I want to type the letter H (semantics) so I move my finger to the 3rd row, 7th column of the keyboard and press the key (syntactic).

You can see that syntactic knowledge depends on the computer system and its software. The knowledge can only be acquired by rote memorisation and repetition, so it quickly fades over time. This is the knowledge affected when IBM changed from the 84 to the 102-key keyboard, and all our fingers pressed the wrong keys. It is intolerant of minor variations in software or hardware. It is also the knowledge that novices or intermittent users find particularly difficult to retain.

You can further split semantic knowledge into the task and computer concept. The

task concept is the object and actions, such as 'I want to underline this sentence'. The computer concept, on the other hand, is the knowledge to press the keys Shift-F8 and Alt-U. People may be familiar with the one concept and not the other, or with both, or with neither. For example, I have sufficient knowledge to load and run Pagemaker, load a file, and use some of the tools, but kerning reminds me of popcorn rather than a font. I have grasped the computer concept, but don't know the task concept. On the other hand, I tried WordPerfect a few days ago on the PC; I wanted a boxed paragraph but couldn't figure it out. Here, I had a clear task concept, but a fuzzy computer concept. Obviously, some novices don't know what a word processor is or how to operate it - they have neither concept.

Models

People form models in their minds, of how objects work. These models help to explain the events as the person perceives them. For example, imagine a user with a word processor, saving a file to a floppy disk.

When the program says it's saving the file, the user might imagine the word processor gathering up the sheets of paper and stapling them together. Then the floppy disk light goes on. The user may imagine the Disk Genie at work. As the disk drive whirs, this could be the Genie grunting contentedly. Once the grunts stop, the Genie is asleep, and the file is saved.

This model explains all the actions of saving a file. It even copes with disk errors. It isn't near the truth, but who cares? It provides an explanation for the actions, and that's all the brain requires. Models aren't fixed, but keep on changing to keep up with each new action/reaction.

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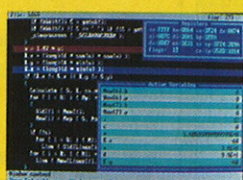
	TopSpeed® C Version 1.00	Microsoft® C Version 5.1	Turbo C® Version 2.0	Watcom® C Version 7.0
100% ANSI compatible*	✓			
Integrated environment	✓		✓	
Pass parameters in registers	✓			✓
Expand any function as inline code	✓			
Supports OS/2	✓	✓		
DOS Dynamic Link Libraries (overlay code linked at load-time)	✓			
Smart linking (only referenced code and data linked into .EXE)	✓			
Type-safe linking (function parameters and memory model checked at link-time)	✓			
Fully automatic make works across libraries	✓			
Time-sliced scheduler for multi-tasking under DOS	✓			
Short pointers in any segment	✓			
Hypertext help with library online	✓		✓	

*Written by Neil Martin of the British Standards Institution (BSI) and printed in Personal Computer World June 1989, page 241.

TopSpeed's seamlessly integrated multi-windowed environment.

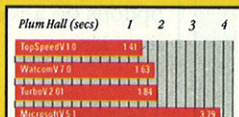
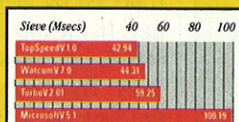


VID (Visual Interactive Debugger): a source-level, multi-windowed symbolic debugger.



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Benchmarks measured by Mark Hamilton, November 24, 1989.
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CIRCLE NO. 840

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So, what your software should supply is a framework to allow people to build fairly simple models. You must, therefore, supply a consistent image of the program to the user.

Visibility and feedback are the basis for the models. You should make every function visible, so that someone can immediately tell the state of the system and decide on a course of action. Once decided on the course of action, the person looks to see what happened, so it is very important to make sure that you give lots of feedback.

Errors

Everyone makes mistakes, slips, misunderstandings. Obviously your program should cope with these mistakes, so let's look at what these mistakes typically are:

● Capture Errors

A frequently performed action suddenly takes over from the one intended. For example, you are typing into your word processor. Suddenly, you realise that you need to get some milk for the coffee. You turn off the computer and walk down to the shops. Thinking about getting the milk cap-

tures the action of saving the file, so you lose all your work.

● Description Errors

The intended action is like others, but the sequence isn't fully specified. You usually perform the correct action on the wrong object. For example, you try to exit Borland's Turbo Debugger (ALT-X) with the WordPerfect exit key (F7).

● Data Driven Errors

Something on the screen, or outside the computer, intrudes into your train of thought. For example, I recently typed in the filename of this article, while listening to the pop group Texas. Instead of typing UI.DOC, I typed TEXAS.DOC instead.

● Forgetting

You forget what you were doing. This often occurs during or around a cup of tea. For example, you type COPY on the command line, get a cup of tea, come back and forget why you typed COPY.

Learning From Errors

A man once told me that you learn more from watching other people make mistakes than watching them get it right. Let's peek into an everyday MS-DOS computer conversation. The user types `DEL *. * <ret>`, and MS-DOS asks `Are you sure (Y/N) ?`. The user says that yes, he is sure, and presses Y. Later on, he realises that he was *not* sure, and out comes the copy of the Norton Utilities.

The problem here is that the 'Are you sure?' message comes immediately after the user has typed the command. At that stage, the person is still happy with the delete action, so it's a worthless prompt. Much better would be to allow the person to recover any deleted file until a certain date, or until the disk runs out of space.

A common description error which happens with increasing regularity is the lengthy lists of similar switches or menu items. The best example I've come across is a Sony TV remote control; this has 40 identically shaped and coloured keys, surrounded by illegible text obscured by the key. In the top right corner is the OFF key, which you press with monotonous regularity. These examples happen in software: the long list of file names, the mountain of options on a menu and the easily-pressed reset key.

Designing for Errors

Once you know that people are going to make errors, you are half way to preventing

Unshifted Function Keys

F1	Help.
F2	Save File.
F3	Load File.
F4	Print.
F5	Zoom. Toggle between making the window full and normal size.
F6	Switch Windows in a multi-window system, or an alternative to F8 for block marking.
F7	In a WordStar-based system, Mark the beginning of the block. Otherwise unspecified. One approved use is moving one record towards the start of the file in database systems.
F8	In a WordStar-based system, Mark the end of the block. Otherwise, enter block marking mode. In systems without block marking, such as databases, you can use F8 to move one record towards the end of the file.
F9	In a twin menu system, open the alternative menu.
F10	Enter the main menu.
F11	Unspecified.
F12	Unspecified.

The Cursor Keypad

The cursor key pad causes many problems, because programmers haven't stuck to the original IBM recommendations. My suggestions are:

Arrow keys	Move the cursor.
Home	Move to the beginning of the line.
End	Move to the end of the line.
PgUp	Moves the cursor a distance of one screen (minus two lines) towards the start of the text.
PgDn	Moves the cursor a distance of one screen (minus two lines) towards the end of the text.
Ctrl-Home	The beginning, for example the top of the letter or start of the database. A controversial decision, since Ctrl-PgUp is more logical. However, an increasing number of DOS programs use Ctrl-Home, as do Windows and OS/2.
Ctrl-End	The end, for example the bottom of the letter or end of database.
Ctrl-Left Arrow	Move left by one word.
Ctrl-Right Arrow	Move right by one word.
Shift-Arrows	Block marking from the cursor position.
Shift-Home	Block marking from cursor position to beginning of the line.
Shift-End	Block mark from cursor position to end of the line.
Ins	Toggle between insert and overwrite modes.
Del	Delete the character to the right.
Grey Plus	Increase value, for example getting deeper and deeper into an outline, or changing the format of a list.
Grey Minus	Decrease value.
Shift-Grey Plus	Increase to maximum value.
Shift-Grey Minus	Decrease to minimum value.

Figure 1 - Suggested keyboard layout

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the errors happening in the first place. If an error occurs, your program should attempt to find out what caused it. Keep notes of the causes of common errors, and add specific code to future versions of the software to prevent these errors happening again.

Most often, designers try to prevent errors by preventing the particular action. In the jargon, this is a 'forcing' function. You must be very careful with doing this, as the user usually has a good reason for doing the action, and doesn't like being stopped from doing it.

A bitter example was a SideKick Plus bug, where saving a file as CON.TXT did nasty things to the screen (because saving data to CON will write data to the standard output device, rather than to a file called CON). The development team (of which I was a part) worked around this bug by preventing the user from writing any file whose name was an MS-DOS device name. This prevented any unwanted screen corruption, but also stopped people using the SideKick printing trick of writing a file to LPT1.TXT. To this day, SideKick Plus users are still regretting that decision.

Going Backwards

You won't be able to prevent all errors with preventive code, so you should make it possible to reverse or undo every action. In the MS-DOS example, you could take Norton's Disk Doctor or PC Tools and recover the file. On the supposedly friendlier Macintosh, you would have a difficult task. Clearly, the Macintosh designers didn't understand errors. Unfortunately, if you build in an undo facility, people come to depend on it. The facility had better be reliable, or you'll get your phone bombarded with grief-stricken users.

Prevention and recovery of errors requires that the person knows they have made an error. Typically, they won't realise the error until long after correction was possible. You should make it easier to discover errors, by providing feedback as well as precise error tracking. Don't think of a person making errors; just the normal actions to complete a task. Above all, don't punish the poor dear.

Let Them Play

People want to have fun while at work but, too often, the tools they use are boring. Computers, with their natural interactivity, can make the tool into something more interesting. It's up to you to make this happen. MacPaint is a classic example of a designer making a tool fun to use. People

seeing MacPaint just itch to touch the mouse and doodle. There are four things that make it fun:

- **Accessible**

You can start doodling immediately. There's no naming of files, setup screen or edit mode to worry about.

- **Obvious**

It's obvious what to do. The presentation makes it clear what to do, and matches the user's model of the program.

- **Feedback**

The person can immediately see the result of each action.

- **Inviting**

The Presentation is inviting. It looks so good that people want to use the software.

These attributes apply to an accounting program for funeral directors, just as much as to a paint program. Don't be put off by the PC's text screen - you can still use colour, and the semi-graphic characters.

Modes

One of the several hundreds of holy grails in computing is a program where you can do any action, regardless of the previous activity. This is the infamous modeless program. An example would be a word processor where you can type some text, then search the file for a string, then carry on typing text. Studies have shown that less modal (you can tell they are American studies) programs are easier to learn and easier to use. People forget whether they perform a particular action in a particular mode, or they show surprise when prevented from doing a particular action in a particular mode.

Unfortunately, real life has modes. When you are scribbling on paper, you are only using one pen. To select another pen, you go to your pencil case and take out another one. In computer terms, you exit drawing mode, go into select mode, select a new pen and return to drawing mode. Does this sound familiar? Yes, MacPaint is the least known example of a program filled with modes, but most of these modes match real life so they don't affect ease of learning. Unfortunately, what they do affect is ease of use, as anyone who has used MacPaint will testify.

Your program must not use modes as forcing functions, to prevent errors or correct anomalies in coding. For example, in Microsoft Word Version 4, if you enter more than 50 KB of text without saving, then the

word SAVE starts flashing at the bottom of the screen. You are now in save mode, prevented from doing anything except saving the text, because of a limit in the program's design. If you were pasting from SideKick Plus into Word 4, this was a most annoying use of a mode.

Visibility

MacPaint makes the drawing tools and palettes visible to the left and bottom of the main screen. This makes it obvious that, to start doodling, you could just click on one of the tools. The mouse and graphics screen make MacPaint what it is. Unfortunately, most of us live in the harsher non mouse-driven PC text environment. In a PC, there is a lot that designers can do to make functions more visible. Following is a list of some of the more obvious ones:

1. *The PC environment uses function keys to perform some commands. Display these function keys on the bottom lines of the screen, preferably in a row to match the physical layout of the 12 function keys. If you have function keys modified with Shift, Ctrl, Alt, then the display should alter when someone holds down a modifier key. See the XTREE program for a good example of this.*
2. *What key does the user press to get the main menu? Is it F10, a slash, Alt, or some other key. Whatever key the menu is, display it on the screen at all times.*
3. *Make the user press a key between leaving the initial setup screen and entering the application proper. If you don't (and Paradox III doesn't), the sudden change of modes is very confusing.*
4. *Don't neglect the semi-graphic characters and colour when designing screens. Attractive screens might take a little longer to design, but have a major affect on the user's perception of the product.*
5. *Don't force the user to load a file, enter a filename or pick something from a menu before allowing data entry.*
6. *Follow Lotus's example, and have a line of help text accompanying every menu item. As the user scrolls down the menu, looking at the possible options, this extra line should explain more about what the selected option will actually do.*

Blank Screens

As users get more proficient, they want more screen area devoted to the work space. Ultimately, you arrive at the WordPerfect situation, when the entire screen is blank, apart from one third of the bottom line, which holds status information. This approach conflicts with the visibility required for people to initially use the software. If a designer chooses the WordPerfect minimalist approach, then

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new users will find it forbidding. Don't write your software like that - WordPerfect have been regretting it ever since. A better approach is to have function keys, menus and borders turned on from the start, but to supply options that allow proficient users to turn them off.

Menus and Text

At the heart of most programs is a menu system. These vary from the simple WordPerfect 5.0 type, to the sophisticated Windows or SideKick Plus type. They can pull down, pull up or pop up. They can be full screen, at the bottom of the screen, or at the top

When you're developing for Microsoft Windows and other such GUI systems, you have a preset list of tools which you meld together to form the menu system. This makes life easier as you don't need to code yet another menu system. It can, however, restrict you in your flexibility. If you are using one of these GUIs then you will have a style guide, such as the guides supplied by Apple for their system. Refer to these guides, to ensure that your application fits in with the general style of all applications developed for the particular GUI.

DOS allows you to have whatever menu system you like. Before you start designing from scratch, however, several de facto standards exist. These include:

- **WordStar**

The grandmother of word processors has spawned many children. It is the de facto set of shortcut keys for word processors, text editors and outliners. SideKick Plus is an example of extending the command structure to other ludicrous extremes. Recommended for shortcut keys.

- **Lotus 1-2-3**

Its layered, horizontal menus with a help line were an innovation when 1-2-3 was launched, and they still look good. The main problem is a lack of shortcuts to menus down the hierarchy.

- **COW**

The Character Oriented Window system. This is the generic name for the semi-graphic Macintosh clones such as Microsoft Works and PC Tools Deluxe. It shares the same problems of some of the GUIs: the mouse is often a necessity if you want to perform certain operations; there are a confusing number of windows; too much of the screen is taken up by menus and windows; menus at the top of the screen make it hard to keep your eye on the information in the middle.

You have probably guessed that I'm no lover of most of the GUI menu systems. So what do I prefer? Pop-up menus, preferably, available from a visible (on screen) key or a mouse button. For new users, all other functions should be visible on the screen. They should not have to use menus for simple operations such as Save and Load. Pop-ups are also easier to code, since they don't require dialog boxes and mouse support. Finally, pop-ups allow tiling of menu items to make a proper English sentence, such as Insert/Date and Time at/Cursor (where / indicates a separate menu level).

Menu Text

A typical pull down or pop-up menu item has space for three words, but it's advisable to keep it to a single word. It's very important to make that word count. In the past few years, computer jargon has led to a convention, however illogical. For example, you save your data with File Save, you paste from the clipboard with Edit Paste. It's pointless reinventing the car, so my advice is to stick to convention wherever possible. Even if the convention, like Edit Paste, doesn't make for good English. When you have a menu item not covered by convention, choose an appropriate verb.

Sometimes, to speed up menu selection, you can allow the user to press a single letter to select a menu item. This puts a constraint on your choice of menu text but it's a good constraint, because it forces you to separate text for each menu item. There are many ways you can choose your choice of letter, but following is my suggested list in order of preference:

1. *The first letter of the menu item. You should strive to achieve this as often as possible, because it makes the option much easier for people to remember. For example, Word for Windows uses File and Format for menu titles, so you need to press Alt-O to pull down the Format menu. It would have been much better if Microsoft had renamed Format to Layout.*
2. *The first letter of the second or third word.*
3. *A vowel in the first word. Avoid this method unless stuck down a coal mine, since it provides weird mnemonics that are easily forgettable.*

The Order of the Menu

The time that it takes a user to choose a menu item depends on the text, and on the arrangement of the items in the menu. Studies have shown that functional grouping of menu items decreases the scanning time for a particular item. This means you

should divide the menu items into separate sections according to their function. If necessary, use a semi-graphic line between separate function groups.

You have several choices within a functional group or where there aren't enough menu items. If there is an obvious correlation, such as window number, then use that, otherwise its best to have the most frequently used items first.

Shortcuts

You place shortcuts such as Ctrl-X into your menu system to make it easier for proficient users. However, these users are very fussy, and you are bound to annoy somebody with your choice of keys.

The best solution is to allow users to re-define the keys if they want to. Whether or not you allow this, you should choose a standard set of function keys that fit in with your application. A possible scheme is shown in Figure 1.

There are many rules that you can follow when choosing the accompanying shortcut keys. Whatever you choose, though, remember to provide some logic and consistency.

Further Reading

The Psychology of Everyday Things
Donald A Norman
Basic Books
ISBN 0-465-06709-3
\$19.95

Designing the User Interface
Ben Shneiderman
Addison-Wesley
ISBN 0-201-16505-8
£19.95

Apple Human Interface Guidelines
Apple Computers
Addison-Wesley
ISBN 0-201-17753-6
£12.95

Open Look GUI Application Style Guidelines
Sun Microsystems
Addison-Wesley
ISBN 0-201-52364-7
\$24.95

EXE

Jeffrey Goldberg has eaten Raspberries while playing Cricket in a field full of Penguins for Borland. He is now stroking Fifi while feasting on Pizza at Psion.

It would take the average programmer 2 hours to find the errors on this screen.

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COMPUTED							
YOU NO	INV NO	INV DATE	YOU AMOUNT	IST	PAY DATE	CHECK NO	
1	6085951883784563	12/07/89	9,011.36	IP	12/31/89	101014616	
2	6159691413513946	05/31/90	49.43	IP	06/15/90	100010230	
3	61618013323 5505 06	12/05/89	71,777.04	IP	12/31/89	101013829	
4	61641218830-3608.9	12/05/89	68.64	IP	12/31/89	101014913	
5	61664818723 4007 0	08/11/89	619.44	IP	08/31/89	101013947	
6	61972518211 0719 0	08/05/89	126.07	IP	08/31/89	101013947	
7	62092414548 2914 4	02/04/90	100,066.30	IP	02/31/90	101013829	
8	62165018786-4165.3	10/14/89	6,211.36	IP	10/31/90	101013947	
9	6230611954437067	03/04/90	718.56	IP	03/31/90	101013829	
10	62309519562 4252 3	03/06/90	40,888.61	IP	03/31/90	101014388	
11	62309619565-52053	03/07/90	994.55	IP	03/31/90	101013829	
12	62309819572 3702 7	03/14/90	71,222.05	IP	03/31/90	101013829	
CMD 3 ->PRINT/ CMD 7-> END THE JOB / CMD 9 -> TO RESTART / CMD 10 -> NEXT							

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EX2

CIRCLE NO. 843

Going it Alone

Don Milne saw a gap in the PC software market, so he designed and wrote a package to fill it. Here, he runs through the events leading up to the birth of his program, from initial idea, through to the day the orders started coming in.

First, the small print. The program which I developed is called Odyssey, which is a communications package for the PC. The most unusual feature about Odyssey is that it provides emulation in software of the MNP error correction protocol.

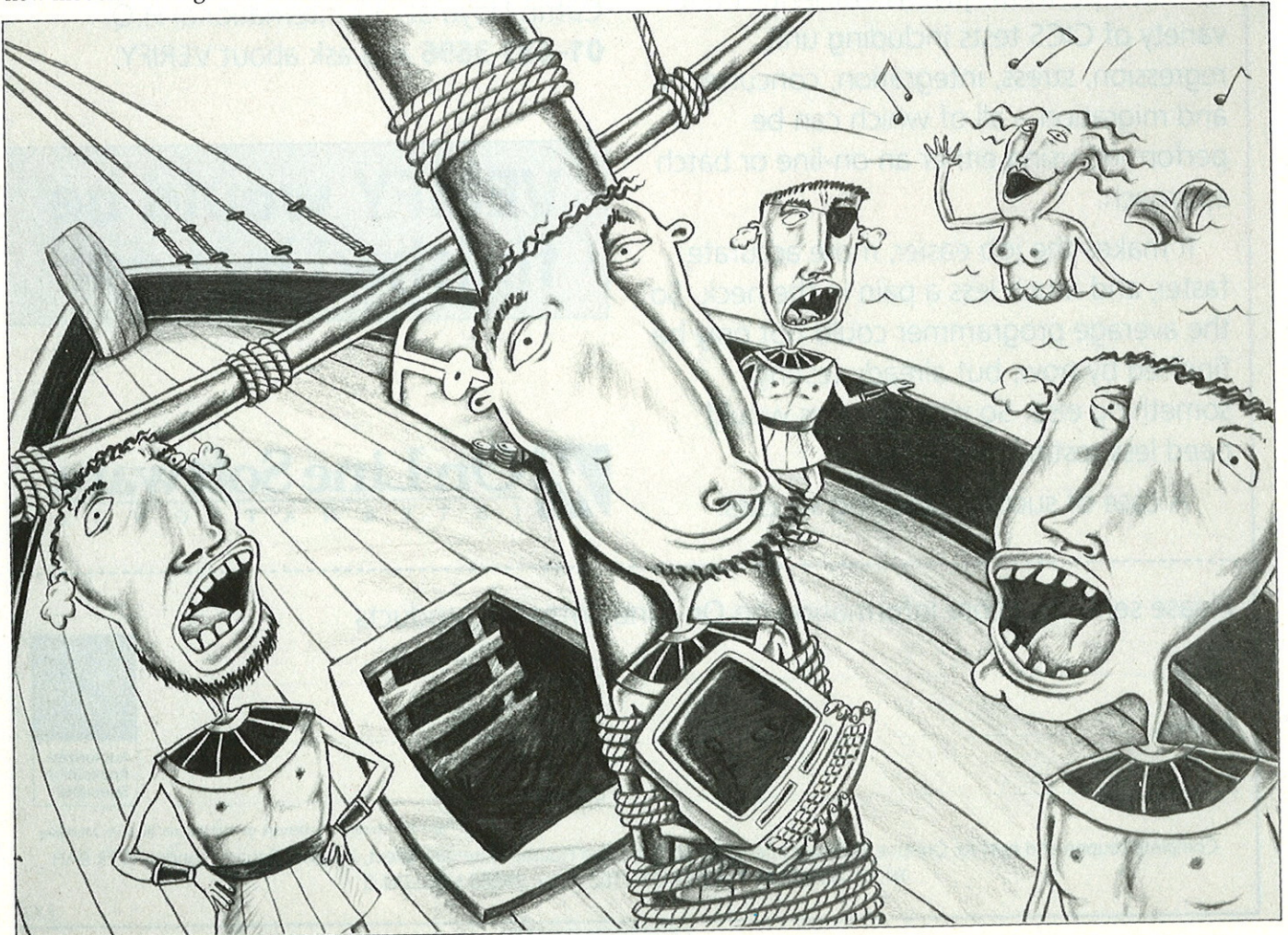
Normally, this protocol is built into the modem. However, using Odyssey means that your modem suddenly gains MNP error correction, without you having to pay for a new modem. Putting MNP in the software

was a brand new idea at the time my program appeared, though several others have copied it since.

If you are a programmer bored with writing specialised stock control programs for the local video shop, and feel you have the talent to try for the 'big time', but are worried about how much it will all cost, then I hope this article will give you an inkling of what it is like, or at least what it was like for me.

Backgrounds

My own background is in the Oil industry, developing specialist software for use in the North Sea and elsewhere. In late 1987, one of the companies we contract to was considering implementing a system which would have involved personnel data being communicated between offshore platforms and shore bases in Shetland and Aberdeen. Since I expected eventually to be asked to do the work, I was already mulling over the



technical difficulties in my mind. First of all, the most obvious way to transfer the data would be by modem, which introduced the likelihood that line noise corruption would occur. It would be nice if the companies could be persuaded to buy one of the new modems which supported an ARQ protocol (Automatic Repeat on reQuest - a generic name for error correction protocols such as MNP and V42). However, the odds were that they would do what most big companies seem to do, which is to make a beeline for the nearest supplier of market leading, overpriced and underfeatured products. In other words I could expect to be working with a 1200 bps modem, with no error correction, and if I was very lucky, it might accept a subset of the Hayes command set (the de facto standard for intelligent modem control). Not something to look forward to.

It was then, with a great deal of pleasure, that I discovered an archived file on a bulletin board (Deep Thought, now sadly no longer with us), which claimed to implement the MNP protocol in software on a PC. If I could get this working then it wouldn't really matter which modem the company went for, because I could add the error correction myself, in a way which would be compatible should they go for better modems later.

Once I had the file on my PC, my enthusiasm began to dim. The software was in a sad state. It took the form of a C library, with a smattering of assembler. Some modules were missing, others would not compile, nowhere was there a description of the protocol itself, and the general quality of programming was frankly rather poor.

Just as I was about to give up, someone on CIX (another UK BBS) came to my aid. He worked for IBM, and had just been given a copy of a submission to the CCITT by Microcom (the creators of the MNP protocol) in which there was a complete, clear description of all the MNP layers up to class four. Armed with a copy of this, I was able to write my own MNP engine, from scratch, and this time it worked.

What to do next

At this point I had no thoughts of turning my minor success into a commercial product. All I had been doing was satisfying my interest in a technique, merely adding another weapon to my armoury of software tools which could be called on should I need them. However, several people on CIX had helped me gather the information I needed, and so to pay them back I uploaded a little program - a simple, no-frills,

terminal emulator which made use of my MNP emulation.

I was amazed by the response. Many people, including several well known journalists (this was important later), said that they were impressed with seeing MNP in software, and why didn't I take it further - why not build a complete comms package around my little program? Now that I was finally confronted by it, I could see that they were correct. If I could do a good job of creating a complete product then I ought to have a winner on my hands. MNP in software was a genuinely new idea, and genuinely new ideas are too few in the software business to be passed up lightly.

Persuading the Boss

The next problem was setting aside enough time to work on a complete comms package. The firm I worked for was very small (half a dozen of us), so losing the resources of one of their senior programmers for several months was quite a load to bear. Also, the type of work was quite outside any of our commercial experience. All the other work the company did had a purchase order up front (and, therefore, a promise of payment).

Do not kid yourself about how much development of a product like this costs. Even doing it on the cheap, you can expect any significant software product to require a five figure sum in development costs, and that's before you get into distribution and marketing. As a simple example, your employer loses whatever he pays you in salary, plus whatever he normally charges as a day rate for your time while you are unavailable for normal work. Add up the figures for yourself - and you have only accounted for personnel costs so far, for one body.

Despite this, I came to an agreement with the managing director that any pressing mainstream work would be dealt with as needed, but at other times I could work on my project. As at so many stages of Odyssey's development (it was around this time that I chose the name), my participation on CIX was vital. I could show my boss the feedback from CIX concerning my demo program, and that collection of journalists was what persuaded him. At least we could be sure that when it came time to present the product for review ('We're Micropack, here's a great comms package'), the answer was not going to be 'Who?'

Choosing the Tools

During the first month of development I chose my tools, and worked on the fun-

damentals - getting reliable serial I/O, and getting the bugs out of my MNP engine. I chose to continue work using my favourite language, Modula-2, and was greatly aided by the fact that my interest in MNP had coincided with the appearance of an excellent compiler for that language, JPI Modula-2, which I had helped to beta test. Like C, Modula-2 is designed for low level work. It's modular (again, like C) but is even more strict in type checking than Pascal, features which in my opinion make this language an ideal choice for development of a comms package, where efficiency and robustness are so difficult to achieve, but so vital.

I did make one about-turn during the early design stages; my initial idea had been to produce very much a Procomm compatible, with the MNP as an added extra. Procomm is a popular shareware package, still one of my favourite PC comms programs. However, it soon became obvious that being Procomm compatible meant carrying a lot of baggage that I didn't need. For example I particularly wanted to keep the Procomm script language, so that all those ex-Procomm users like me would not have to learn a new one. However, keeping complete compatibility with the script language meant support for all the features of Procomm accessible from the script language, many of which I disliked or were inapplicable.

Eventually I had to bite the bullet and decide that compatibility with another package was too restrictive. I designed my own interface, which retained some of the flavour of Procomm, without being identical, and scrapped the Procomm script language entirely. For a replacement language I decided to go with the style I liked - a style very much like Pascal or Modula-2. In fact the syntax I chose is almost exactly that of M2, with some concessions where I felt that M2 was unsuitable for beginners (for example the script language is not case sensitive, and allows implicit type conversion, and strings are directly supported in the language). In fact I borrowed shamelessly from several languages: overall structure from Pascal and C; statement syntax from M2; certain C features such as the ability to ignore the return value of functions when you don't need them.

Throughout this time I made use of the comms conference on CIX, putting up test programs and dealing with feedback. One of the main problems I faced was the lack of truly in-depth technical information about the PC - the sort of stuff you don't find in any IBM reference manual or programmer's guide. CIX met my needs, by providing a large number of users with a

wide range of differing hardware and software configurations. Obscure problems presented themselves, their cause was investigated and diagnosed, and new revisions of the test software were made available. I believe that my access to CIX made the confirmation and correction of these sorts of problems far faster than could have occurred any other way, even if I had had the resources of some mega-outfit to work with.

Adding Features

If there was any dominant trait in the design process it was this: I loath featurism. I am determined not to add frills simply to copy the competition. Quite often a question I would get from a new tester would go 'Why hasn't it got X? - program Y has it'. I would then reply, 'Ok, tell me why you need it?' and, more often than not, it would turn out that they themselves never used that feature, but it might be a good idea anyway. In my opinion, features like that are like go faster stripes on a car - it might make the product look impressive, but does that make it more useful? Examples of this were: emulations of terminals no one ever uses; support for a million file transfer protocols that no BBS supports, and so on.

I have to admit that my opinions were not always correct. For example, I was initially against having a dialling directory. I felt that this was an area of confusion in Procomm that I could well do without, and that automatic dialling was easily dealt with in the script language, and if you didn't want to mess with the script language I had provided a 'learn' mode to create scripts for you. It was eventually brought home to me that the learn facility is not perfect, which meant that naive users sometimes were forced to mess with the script language, just so that they could get a comms package to dial a number. Eventually I had to eat humble pie and implement that feature (now I would never go back - handy things are dialling directories).

Committee Stage

It may have crossed your mind that what I was doing was that most scorned by methodologies, design by committee. This was never true. The design at every stage was my own, although I did (and still do) accept input from participants in the process if I considered the idea a good one. In every case however, I would develop a design idea either on my own, or in response to a user's difficulty in some area or other, I would implement that idea, and make a new version available on CIX for testing and later refinement.

As I got closer to having a complete product on my hands, I closed down the open area on CIX that I had been using, and set up a special closed conference. The CIX system does not publicise the existence of a closed conference - the only people to know about it are those who are invited, by the person who set it up - to join. I invited beta testers and, as expected, got replies from many of

***Many people said
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package around
my little program?***

the people who had helped in the early experiments. At this point I had the luxury of accepting people who had contributed often to the initial testing stages, while rejecting the technically naive and the freebie-seekers who had contributed nothing.

The wastage of standard forms of beta testing of the type that big companies like Borland or Microsoft use appals me. Whatever product you need to test, it makes a great deal of sense to use some form of electronic mail. If this means that you have to limit your beta testers to those that possess modems, this, in my opinion, is a small price to pay. The speed and ease with which you can get feedback, and distribute new versions of the code, save huge amounts of time and money.

Doing the Manual

In parallel with the later stages of development on CIX was the development of the user manual. We wanted a manual that reviewers would be complimentary about, so it had to be well written, and have good contents and index pages. In other words we wanted exactly the sort of manual that is not written by the programmer. This led us to our biggest mistake: we hired a 'technical author' to write the manual, because I was tied up with the program itself. We were persuaded of the person's abilities by examples of his work printed in various computing magazines. They were not very

prestigious magazines to be sure, but then, as a small company, we could not have afforded the services of a prestigious author.

I remember reading the first draft in a plane while I was off on a trip. The manual was awful. The English was terrible, and worst of all, much of the information given was just plain wrong. A first draft it may have been, but this looked like it really needed to be rewritten from scratch. I suppose that it was our fault, for picking the wrong person for the job, or for not keeping tighter control, but why on earth had he not asked for confirmation of some of the technical information, instead of just making up some rubbish? At this point, we were a month away from the deadline - ads had been placed in magazines, and we had better be ready to ship when the orders started coming in.

Patches

In the end, all we could do was patch the thing up. I went over the whole document, correcting all the errors of fact, and tidied up as much of the English as I could, but even so it was a rush job, because we still had to get it typeset and printed. We did not even have time to generate an index (you need the page numbers for that, which means waiting for the typeset copy, and by the time we had that we had to ship NOW). I make no secret of the fact that I consider the manual the weak link in Odyssey. The only happy thing about it is that users tend not to read manuals anyway. Those that do, seem to take it as par for the course that software manuals are pretty bad. One day I will have to rewrite that manual completely, but that will have to wait.

Eventually the deadline arrived, and shipping we were, ready or not. In total, the development of Odyssey had started in earnest in May 1988, and we shipped in October 1988. It took a further year to recover our development costs. During that year we took the step of licensing the full MNP protocol from Microcom, allowing us to implement the more efficient class five, but delaying the break even point. Class five MNP includes built-in data compression, which can increase the throughput of a modem by almost 100% on pure ASCII text files.

Marketing

Marketing is a difficult problem for a small firm. Advertising is hugely expensive, and we did not expect the returns to justify a big advertising splash, even if we could have afforded it. For one thing, we were of the

opinion that the only worthwhile ad was a full page colour spread in a popular magazine - a teeny little box in the corner of page 99 of 'PC NeverHeardOfIt' was going to be noticed by nobody. However, full page colour ads in a worthwhile magazine cost at least £1000 per page, per issue (maybe the big boys can negotiate - we couldn't).

In the end, we decided to dip our toes in the advertising waters. Three full-page ads in consecutive issues of 'Computer Shopper' were placed. The response to these ads was poor. In fact, we did not even cover our costs (advertising, not development). I'm sure that things would have been better had we consulted experts, but I doubt that we could have afforded their advice. Frankly, we have come to the opinion that there is no cheap way to advertise - if you are a small software house, you have to find your market another way.

The advertising did bring in a trickle of customers, then the press mentions started to appear, followed by the odd review. I have to say this carefully (I don't want those concerned to think that I cultivated their

acquaintance simply for what I could get out of them, or think I am accusing them of favouritism), but I feel that my CIX contact with several important computer journalists was invaluable in not only getting reviewed at all, but favourably reviewed. I think it made a difference that the product they were reviewing was not from some faceless outfit they never heard of, but was the work of a person with whom they had daily contact. Also, the product was one that they themselves had had an important influence on, prior to release. The opportunity for journalists in the computer press to have contact with professionals in the computing game over the BBS networks is one of the most positive advances in years.

The reviews were not always glorious. Although we never had a bad review, it was noticeable that with those reviewers which did not know me, some of the remarks seemed to be more grudging respect than real enthusiasm - there seemed to be a strange reverse chauvinism going on which said that any US product, however poor, had to be better than a product, however good, from a small UK company.

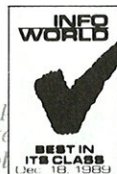
You could also tell when the reviewer was an enthusiast, rather than a journalist committed to objectivity, when in the summary their personal favourite would receive star rating ('this has everything'), while our product would only be 'good', despite having all the features of the other product, implemented in an almost identical way, PLUS the extras such as MNP, a better script language, the Zmodem file transfer protocol and so forth. I still find that tendency mystifying, but I have to admit that we have been very lucky that the reviews so far have been kind to us. Our poor manual could potentially have meant disaster.

As each new review appeared, our trickle of customers increased, until eventually we hit the jackpot - a review in PCW. Then the trickle turned into a rush. That meant a rush of customers too, which brings me conveniently to the subject of support.

Support

Support is a problem area for a small company. How could we handle all those customers we had attracted? Since Odyssey

In 1989, PC Tools Was The Most Talked About Utility Software.



"PC Tools is quite simply the best utility package for PCs" -- PC User 24th October 1989.
 "There is not a weak link in PC Tools; it easily rates for performance" -- Infoworld
 "Excellent Value Award" May 8 1989. "PC Tools integrated desktop and utility that's powerful enough for advanced users and simple enough for beginners." -- PC Magazine "Best of 1989" January 16 1990. "First Place" PC Tools package of seven utilities from Central Point Software in Beaverton, Oregon. -- PC Resources Best Value Award April 1989. "PC Tools as the opposition cornered" -- What Personal Computer? October 1989. "PC Tools is the best all round selection of utilities around for the PC" -- Micro Decision October 1989. "PC Tools... lots of useful features for relatively little money" -- Personal Computer Magazine October 1989. "This is one of my favourite utilities and PC Tools will have them... it's the only toolkit you need" -- What Personal Computer? November 1989. "Few packages for the PC even come close to offering the speed and flexibility that PC Tools has to offer." -- Program Now January 1990. "What is more to date security and recovery PC Tools is as impressive as ever... no serious PC user should be without" -- PC Buyers Guide February 1990. "Last year's Central Point Software's \$38.95 utility software package... Peter Portas sold at 200,000... Business Week Magazine 1989. "PC Tools is one of the most powerful sets of utilities available and is truly excellent value for money." -- The PC Buyers Guide February 1990. "Powerful file recovery tools combined with a disk cache, hard disk backup, a friendly DOS shell and a word processor... PC Plus" -- February 1990. "PC Tools is the first utility I load to any new hard disk... have to install such a huge amount of its utilities." -- Personal Computer World March 1990. "I'm sure it will stress, Noxon, the lack of a cache and with all the advantages of running a multi-user interface PC Tools will be a real winner" -- Program Now 1990. "A... PC Tools Deluxe 5.5 should be in everyone's toolkit. In fact, this package should be even better." -- PC Computing November 1989. "No other program offers so much for so little RAM... consistent pull-down menus, dialog boxes and customizable windows make moving between the... it and painless." -- PC Computing November 1989. "The breadth and depth of PC... assure it a place in the world of power computing. Fortunately, its ease of use... even further, bringing full functionality to both expert and novice at an extremely attractive price." -- Compute June 1989. "PC Tools Deluxe is a steal... with PC Backup - easily worth the price of the entire package by itself - these utilities provide a complete system in one box... PC Tools Deluxe earns an excellent rating for value." -- Infoworld December 18, 1989.



PC:USER

was my creation alone, I am the only one around who can answer the really obscure questions that come up. On a personal front, I must be honest and admit that having my working day interrupted perhaps a dozen times can be irritating, but I suppose I should look on it as the price of success - I just have to take a deep breath, and put my voice into jovial mode.

Obviously, the best way to handle support is to design the package as much as possible so that support is not necessary. This means that you have to bear support problems in mind before implementing any new feature. On several occasions, I turned down suggestions for changes to the program on the grounds of the potential for confusion it would cause, and because it would be me who would have to suffer the consequences.

However, the nature of the product makes this ideal easier said than done - we picked the wrong subject (comms) if we wanted to minimise support requirements. On the other hand, the majority of comms users seem to be more technically knowledgeable

than your average business person, which probably compensates a lot.

In general I try to be friendly to the people who call me, and they in turn are friendly to me. In all the time that I have been supporting Odyssey, I have received exactly two letters from annoyed customers, in both cases because the customer concerned had assumed that certain features would be supported which were not - but had not checked first.

The first of these customers had one of the early versions without a dialling directory, and rightly criticised the package because of it. I supplied him with a new version, advised him that being friendly would cost him nothing, and might gain him something (like the new version which I enclosed), and everything was all right after that. In fact I still have occasional (friendly) electronic mail correspondence with the same person.

The other letter was a different matter. Again it was over some feature that he assumed would be there (support for split

speed V.23 modems). The letter came close to accusing us of selling under false pretences, and demanded that we right the wrong or give him his money back. It was quite apparent that he felt his giving us money entitled him to use this kind of abuse. Frankly, I can do without people like that, so in my reply I told him that refunding his money was a great idea. If he had been friendly about it, perhaps I might have done something to help, but if someone is going to be abusive, we'd rather survive with one less sale.

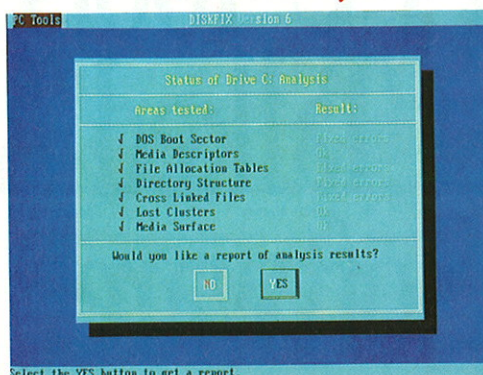
[EXE]

Don Milne can be contacted, care of Micropack, on 0224 631100, from whom Odyssey currently costs £70. We at .EXE would be very interested to hear from other companies or programmers who wish to write a similar 'how I did it' article. The full specification of MNP (not class five, though) is in the public domain, and should be available from a bulletin board near you. The CIX office should be able to send you a disk for around £3, if you don't have access to a modem. The CIX office is on 01 390 8446.

In 1990, This Is What You'll Talk

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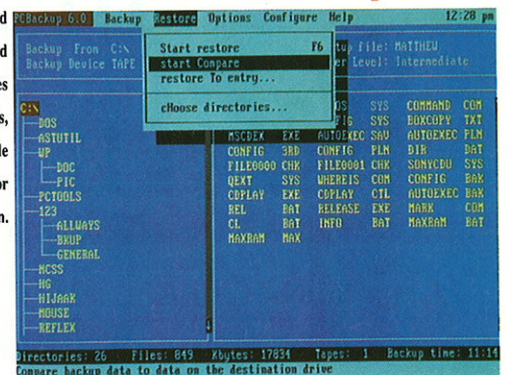


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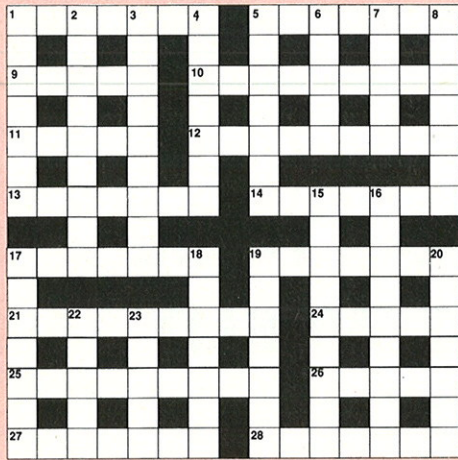
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.EXEWORD



DOWN

- 1 Ape stud who comes round as he merges (7)
- 2 Ten NE mic devices with a little bit extra (9)
- 3 Add charged particle into set or list maybe (9)
- 4 Such a gap is a sign of boredom (7)
- 5 Symbolises something of French paper money (7)
- 6 Thoroughly clean the largest university in a register (5)
- 7 To store data is not wrong it seems (5)
- 8 Partition a billion people in a group (7)
- 15 Currently produces, reports ... (9)
- 16 ... and where they're stored for carriage (a small example) (9)
- 17 I follow old calculating number with educational computing, basic to IT (7)
- 18 Americans pull the diocese back (7)
- 19 Tries to block the signal over masks (7)
- 20 19 ac jobs may go wrong with simple gates (7)
- 22 Number base puts short month on metal (5)
- 23 Flat beginning for article in mid-East groups (5)

ACROSS

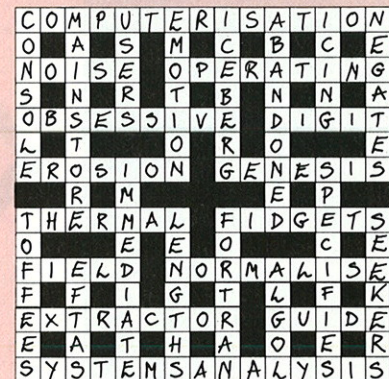
- 1 Software tool supplied in wartime? (7)
- 5 Little Sidney comes back, admits, gives up (7)
- 9 Sets of punched cards he mainly floors (5)
- 10 Air due to breaking up displays (9)
- 11 Belonging to them? Not here, I hear (5)
- 12 Spoil a signal with noise maybe (9)
- 13 Sorting with a mesh (7)
- 14 Biting mis-reported with a +/- symbol (4,3)
- 17 On average half a disc spin cycle (7)
- 19 When the last errors may appear (3,4)
- 21 Try to sign up Rog for some collections (9)
- 24 What pointers do to and fro (5)
- 25 Tele-commuters harking back to the past (9)
- 26 Provide education with a series of bits (5)
- 27 Trots along to take 3.14... back out of sweets (7)
- 28 They may use spells or bubbles maybe (7)

Apologies for printing the wrong solution last month. To make amends, we are printing the solutions to February's and March's this month.

FEBRUARY



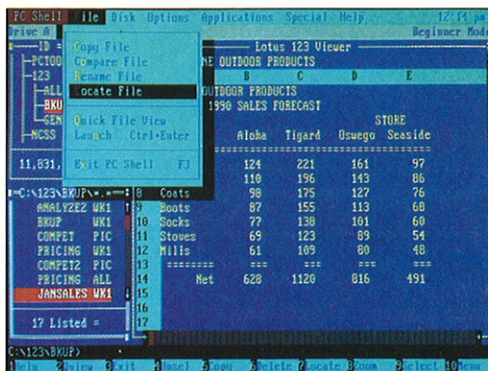
MARCH



About.

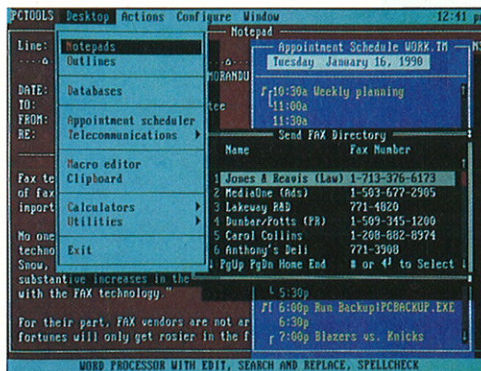
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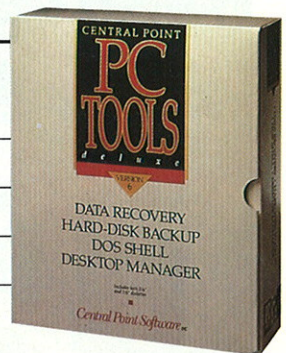
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The First One

In 1954, there were fewer than 10 computers in Britain, all programmed in pure machine code or a simple assembly language. The Manchester Autocode broke new ground by providing a user-friendly programming language for the first time. Martin Campbell-Kelly explains.

To appreciate the impact of the Manchester Autocode in the 1950s, it is necessary to understand the computing environment for which it was created. The modern digital computer was actually invented in America in 1945, and was first described in the classic *First Draft of a Report on the EDVAC* written by the great American mathematician, John von Neumann. Soon after the EDVAC Report was published, computer laboratories in the United States and Britain began to work on building the new type of machine.

In 1948, Professor Freddie Williams and Dr Tom Kilburn of Manchester University secured a world lead for Britain by being the first research group anywhere to build a working computer. Although their 'Baby Machine' was a tiny computer - just 32

words of memory and no peripherals - it established incontrovertibly the soundness of what has now become known as the von Neumann Architecture. During 1948-49, the Baby Machine was developed into a full-scale prototype computer with a thousand words of random-access memory (based on CRT storage tubes) and a magnetic drum of several thousand words.

Williams and Kilburn were essentially electronics engineers, however, who were more interested in building machines than in using them. The University, therefore, persuaded the famous British mathematician, Alan Turing, to become Assistant Director of the laboratory and to take the lead in developing the use of the computer for applications and mathematical research.

One of Turing's first tasks was to develop a programme system for the Manchester machine. Unfortunately, he designed a system that was both primitive and exceedingly difficult to use. While many computer centres were to develop programming systems based on hexadecimal or octal, Turing decided to go one better and use base-32 arithmetic. (This was because each 20-bit word of the Manchester computer was made up of four 5-bit characters.) Turing's decision meant that users of the Manchester computer had to get used to what was, in effect, base-32 arithmetic, written backwards, and in which there was no correspondence between each digit and how it was written.

Figure 1 shows an example of a library subroutine for the Mark I written by Turing. In addition to the awkward base-32 arithmetic, there was no relationship between the written form of an instruction and its function (such as, for example, using 'ADD' or even 'A' to represent an Add instruction); furthermore, there were no symbolic names or labels; there were no data-defin-

ing operations; subroutines could not be relocated and so on. Add to this the fact that programmers were not then always in the habit of writing comments against their code, and it is easy to appreciate why programming for the Manchester computer was regarded as something of a black art. There is no doubt that in designing the Manchester programming system, Turing was handicapped by his great intellect: he himself had no difficulty in coping with base-32 arithmetic written backwards, and he saw no reason why anyone else should.

The Ferranti Mark I

During 1949-50, a properly engineered version of the Manchester computer was built by the local electrical engineering firm of Ferranti, which was duly installed in a newly-built computer laboratory in February 1951 (Figure 2). The Ferranti Mark I was the world's first commercially-manufactured computer to be delivered; it cost in the region of £65,000 (the equivalent of about £1 million today), contained nearly 4000 vacuum tubes and was capable of performing about 1000 operations per second. The arrival of the new machine established in the University a world-class computer laboratory; this was a facility which was to prove a major technical resource, not only for the University, but also for many big engineering firms in the North West of England, as well as for aerospace firms and the oil industry.

By this date, Alan Turing had lost any interest he ever had in developing programming systems, having become deeply involved in using the computer for research on morphogenesis (the growth of living forms). By default, this role as the leader in programming was taken up by a young mathematician, Tony Brooker (who later became the University of Essex Professor of Computer Science).

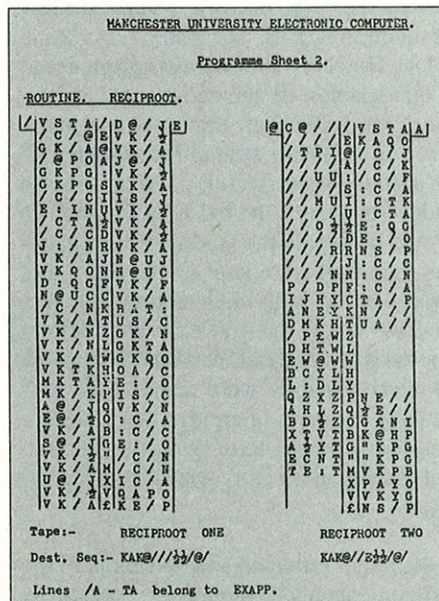


Figure 1- A square-root subroutine for the Manchester Mark I computer. Note the absence of comments!

*Figure 2 - The Ferranti Mark I computer delivered to Manchester University in February 1951.
The figure to the right of the console is Alan Turing*



So that users from other departments of the University and local industry could make use of the computing laboratory, it became necessary to organise short courses in which they could learn to program the machine. The main brunt of organising these courses fell on Brooker, and he was dismayed to find that it took about two weeks for a novice to learn programming, and very much longer to become reasonably proficient at it.

A Simple Machine

It was not just the awkward notation that troubled novice programmers, though that was bad enough. A second difficulty was that the machine lacked floating-point hardware, which meant that programmers either had to organise their calculations very carefully or accept the overhead of using floating-point subroutines. A third difficulty was that of organising the flow of data between the random-access memory and the magnetic drum: in a big program just organising the data flow could easily dominate the complexity of the original problem itself.

Because it took so long to learn to program the machine in the first place, and then to code and debug an application program, there was a real disincentive to write anything but serious 'production' programs - that is, programs that could be written once but used many times. Thus, the laboratory had a hard core of professional users writ-

ing big matrix and linear programming suites; but the needs of 'amateur' programmers who wanted to undertake exploratory or one-off calculations were not being catered for at all.

It was for this class of user that Brooker devised a very simple programming system, that he initially called 'The Simple Machine', but later called 'Autocode'. The Autocode was a programming system that would enable users to write programs quickly, by hiding all the details of the basic machine code, floating-point arithmetic and storage organisation. Thus the system fulfilled exactly the same objectives that the BASIC language was to meet a decade later, and for essentially the same reasons.

The Autocode

The Autocode was a very simple programming language; not least for the reason that Brooker wanted to be able to describe the entire system on two sides of paper, with a third to describe an example. Figure 3 shows .EXE's famous Triangle Problem, coded in the style of the Manchester Autocode. Although it is easy to criticise the syntax and semantics of the system with the benefit of hindsight, it must be remembered that even the use of terms like 'syntax and semantics', not to mention 'programming language', then lay well in the future. The Autocode was an artefact of its period - designed more or less from scratch and with few significant precedents.

Like most programming languages, the Autocode recognised two kinds of number: integers and reals; but, since that particular terminology was also not to emerge for several years, they were known as 'indexes' and 'variables'. An index, of course, also corresponded to an index register, although the user was entirely shielded from the underlying mechanism. So that all the indexes could be kept in the random-access memory, the user was given just a few of them (in fact 18: designated n_1, n_2, \dots, n_{18}). However, the user was given about 5000 variables, designated $v_1, v_2, v_3 \dots$; these were effectively organised as a giant-sized array. These were either written with an absolute subscript (eg v_{23}) or using an index (eg v_{n7}). A few of the variables would be kept in the random-access memory, but most were kept on the drum. But again, all this was hidden from the user, because within the Autocode interpreter a special paging algorithm would keep track of which variables were where. (This was actually the germ of an idea that led Manchester University to develop the first patents on virtual-memory systems a few years later.)

Assignment statements were simple in the extreme, mainly to reduce the complexity of the interpreter. It is hard for us to realise today that compiling an arithmetic expression with brackets and subscripts was a significant research problem in the early 1950s. At most, an expression could contain a single operator and two operands, or a

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single function call. For example, the statement $v2 = 1.0/v3$ would set $v2$ to be the reciprocal of 3; and the statements $v2 = F5(v2)$ would replace $v2$ by its square root (the function $F5$ corresponding to the square-root subroutine).

Input/output was minimalist. To print the result of a computation, an asterisk was simply placed in front of the corresponding assignment statement. This was very useful for debugging, because asterisks could be put *ad lib* in the program to produce diagnostic information, and then edited out once the program had been debugged. To read in a numerical value, the function I was used; thus $v2 = I$ would read in a number and assign it to $v2$.

Of course, the price to be paid for this simple scheme was that input/output was primitive, even by the standards of the day. For example, it was not possible to print table headings, or to read or write alphabetic information. (In the Triangle Problem, the different cases have been indicated by the code numbers 1, 2, 3 and 4 instead of informative captions.)

In 1954, the idea of goto-less programming was many years in the future, and, in fact, the only Autocode control mechanisms depended on using jumps. Statements were labelled with integers and an unconditional branch to statement number 3 (say) would be written $j3$. A conditional branch statement such as *jump to 3 if $v3$ exceeds 24* would be written $j3, v2 > 24$. Finally, to terminate the program, the halt instruction, written as H , was used.

Equipped with this information it should now be possible to understand the Triangle Problem in Figure 3 in its entirety. And, in fact, there is virtually nothing more to learn about the Autocode. A Simple Machine it certainly was.

Aftermath

Brooker developed a prototype Autocode system in early 1954 and started to use it during that year on an experimental basis, with astonishingly good results. A new user could be trained in the Autocode on a half-day course, instead of the two weeks it previously took to train a machine code

programmer. Instead of it taking several days for a user to develop and debug a program, it would take not more than an hour or so. Of course, there was a hefty penalty in the overhead of the interpreter; but for small, one-off programs, this was quite acceptable.

Machine time using the Autocode gradually built up from about an hour a day at the beginning of 1954, to three or four hours a day by the end of the year. The following year, a postal service was started so that remote users - such as chemical engineers at ICI in Middlesbrough and researchers in the Atomic Energy Research Establishment at Harwell - could use the system. The postal service alone soon accounted for 12 hours of machine time a week. One day in 1956, Brooker was buttonholed by an excited user from a large engineering concern who told him that the Autocode had just made his firm several thousand pounds because they were able to do some crucial engineering calculations at a speed that was never previously possible. It was at that moment that Brooker realised that programming languages were to be the way of the future.

By 1957 or 1958, the Autocode principle was so firmly established that virtually every British computer manufacturer was offering a programming system more or less closely based on the Manchester Autocode. For example, Ferranti offered the Pegasus and Mercury Autocodes; Elliot offered the 803 Autocode; English Electric had the DEUCE Alphacode; and there were plenty more.

However, by the early 1960s, FORTRAN had established itself, in the United States, as the standard programming language for second-generation computers and, in Europe, Algol 60 was seen as the way forward. The economic advantages of a standardised programming language in terms of application program portability were overwhelming; and by the mid-1960s, the era of the British Autocode was past.

EXE

Dr Martin Campbell-Kelly, himself a graduate from Manchester University, lectures in Computer Science at the University of Warwick, specialising in the history of computing. He has published many works on this subject; most recently he has edited the Collected works of Charles Babbage, and has written ICL: A Business and Technical History (Oxford University Press, 1989) - the official history of Britain's leading information systems firm.

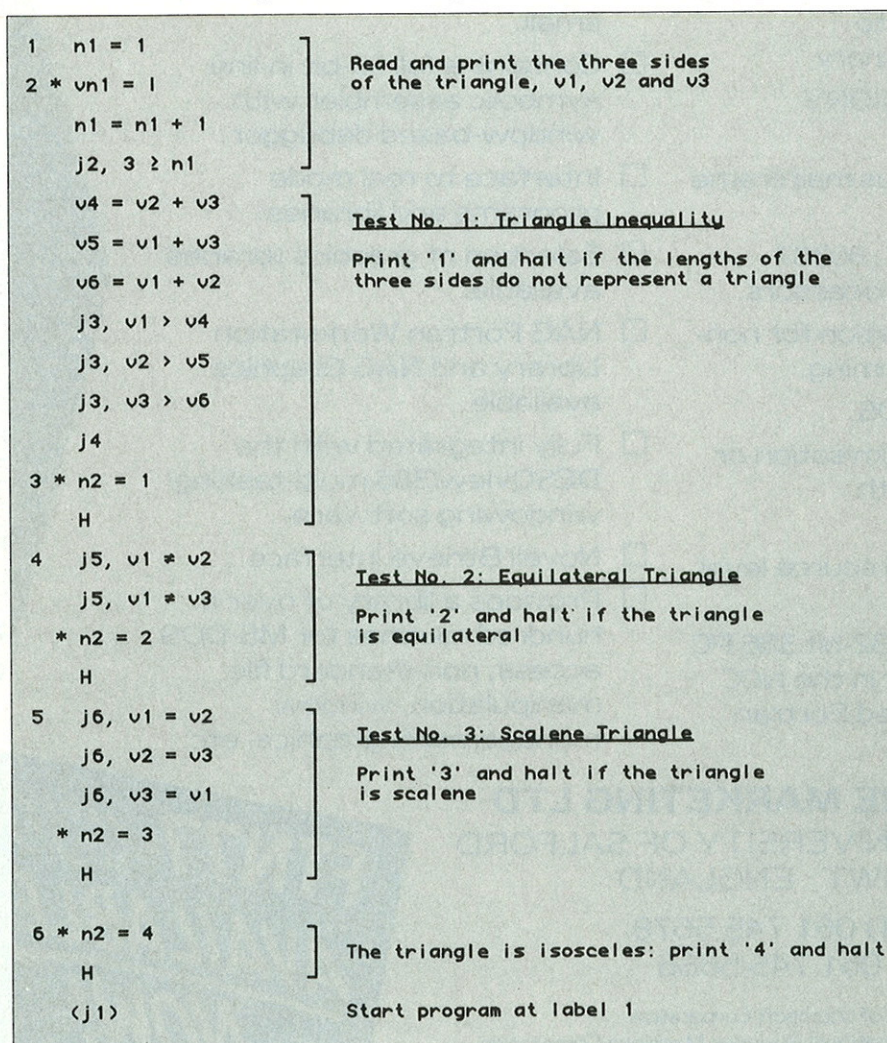
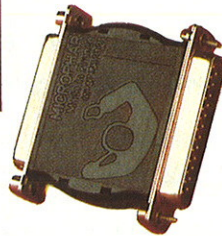
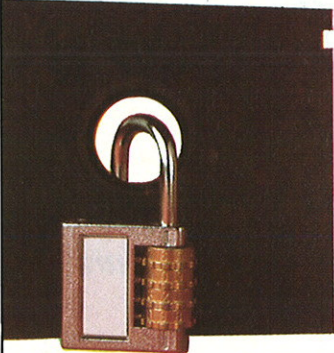


Figure 3 - The Triangle Problem in Manchester Autocode

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How Good is Your Software?

It is easy to judge the design of software if you have to re-code it twice a week. But Darrel Ince can tell before the program is written, as he explains.

In the early 1980s, two American academics based at the University of Iowa, Sally Henry and Dennis Kafura, spotted something very strange about UNIX. They were researching software metrics - numerical measures of the goodness of a computer system - and had formulated a metric, based on the program code, which they hoped would indicate the quality of the modules that made up the UNIX operating system.

They examined all the modules, and calculated the metric for each one. They plotted their results as a graph: the modules' metrics against the amount of resource expended on each module in correcting errors. The graph they produced was a straight line, showing that, as their metric increased, the amount of effort tracking down errors and modifying UNIX increased linearly. However, one module did not sat-

isfy this relationship. Most of the modules had a complexity metric value ranging from 10 to 100. This module had a complexity of 108 - although the software maintenance team had done very little work on this module. The explanation soon became clear. The module was so complex that no programmer dared touch the code. It was the spaghetti junction of the UNIX system, a programmer's no-go area.

The Kafura and Henry work was of major significance. They showed that it was possible to attach numbers to a system that gave you an idea of the quality of the design. They were also able to identify potential trouble spots very quickly. Since their initial experiment, there has been a major increase in the use of software metrics in industry; but, before describing it, it is worth outlining some history.

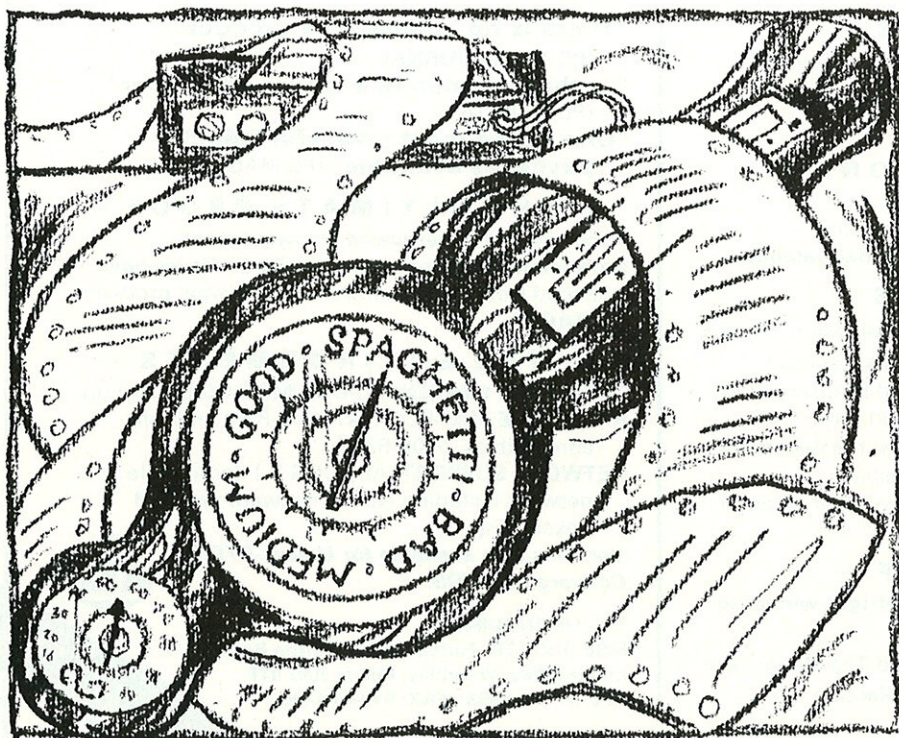
Ever since programming started, programmers have been asking: how good is my program design? Almost since this question was first posed, researchers have been trying to establish metrics, extracted from program designs and code, that could provide accurate answers.

False Dawn

The first important attempt was by an American academic, Maurice Halstead, while based at Purdue University. Halstead believed that software systems obeyed some natural laws, in the same way that gases behave according to the laws of thermodynamics. Halstead said that if these laws existed, then there must be sets of equations which could be used to determine the quality of computer programs and systems.

In order to convince sceptics, and there were many of these, Halstead used a heady cocktail of computer science, information theory and thermodynamics to derive his equations. After four years' work, he published. Immediately, several experiments were launched in the United States. These experiments attempted to correlate factors such as the number of errors in a program, code readability and debugging effort against various metrics which had been derived from Halstead's equations and extracted automatically from the test code. Many early results seemed promising, and an explosion of US research effort followed. It was an unusual American conference that did not feature at least two or three papers reporting the results of yet another Halstead experiment. Millions of dollars were spent designing experiments and processing results.

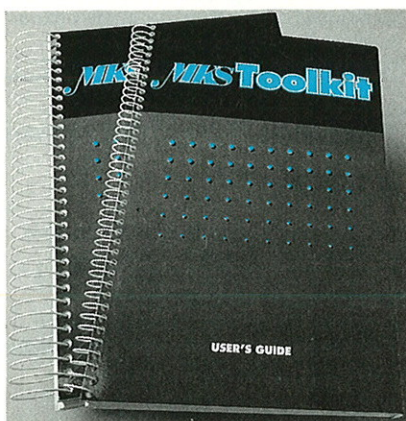
It took two British workers, Peter Hamer and Gillian Frewin, both at the computer and electronics company STC, to draw at-



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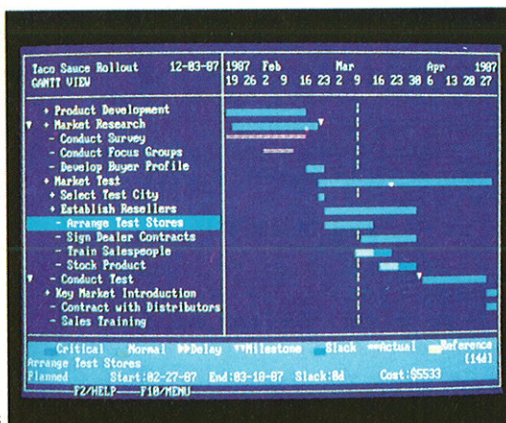
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tention to the major problems with Halstead's work. In a paper that stunned the metrics world, they pointed out that the Halstead work had very little theoretical validity and, moreover, the experiments that had been performed were almost invariably badly designed, and used poor statistical methods.

Frewin and Hamer's work nearly ended interest in metrics as a useful tool. Some original research done in the mid-seventies saved the day. The work was carried out by Thomas McCabe, a member of staff at the American National Bureau of Standards. McCabe was curious how the structure of programs made certain tasks more difficult. In particular, he was interested that complex control flows in a program made it difficult to test and understand.

Graphic Approach

In order to explore this phenomenon McCabe modelled a program as a mathematical structure known as a directed graph. This consists of a series of nodes and connecting lines known as arcs. A node represents a decision or the end of some processing in a design or program, while the arcs represent some processing that occurs.

A simple program fragment is shown in Figure 1, its directed graph appears in Figure 2. Nodes are labelled with lower case letters, arcs with numbers. The arrow attached to an arc shows the direction of processing. The figure shows that the fragment can be represented by two nodes: *a* and *b*. Node *a* represents the decision in the IF statement and node *b* represents the point where the processing in the two branches of the IF statement join up.

If one assumes that a leftmost arc represents the true branch of the IF statement, and the rightmost arc represents the false branch, then arc 1 represents the processing `errorcount:=errorcount+1` and arc 2 represents the processing `normalcount:=normalcount+1`.

Figure 3 shows a slightly more complex example, Figure 4 is its directed graph. It consists of five nodes and seven arcs. Node *a* represents the decision in the WHILE statement. Node *b* is the decision in the first

```
IF temp > 200 THEN
    errorcount:= errorcount +1
ELSE
    normalcount:= normalcount+1
```

Figure 1 - Simple Code Fragment

IF statement, node *c* represents the destination of both parts of the processing associated with the IF statement, and so on. Similarly, arc 1 is associated with the pro-

Halstead used a beady cocktail of computer science, information theory and thermodynamics to derive his equations

cessing `Read(data)`, arc 2 with `Print('error in data')`, arc 3 with `sum:=sum+data`, arc 4 with the loop back to node *a* to re-execute the WHILE statement, arc 5 the transfer of control from the WHILE statement to the second IF statement and, finally, arcs 6 and 7 represent the two actions `sum:=0` and `average:=sum/50`.

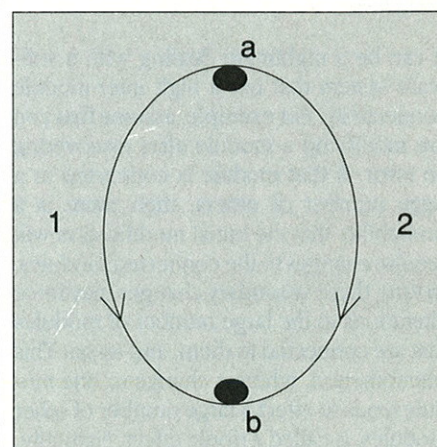
M McCabe claimed that a metric used in the mathematical study of directed graphs gave a very good indicator of code quality. This metric is known as cyclomatic complexity and it is defined as:

$$\text{no. of arcs} - \text{no. of nodes} + 2$$

The more unstructured a code module is, the higher is its cyclomatic complexity. If we apply this definition to the graph shown in Figure 4, $7 - 5 + 2 = 4$ we obtain a result of '4' for the fragment shown in Figure 3. This rating suggests that the code is well structured. As a rule of thumb, although the technique is slightly language-dependent, modules scoring a value higher than 20 are considered poorly structured, and should be regarded as trouble spots. The software world now recognises McCabe's work as successful. Cyclomatic complexity is widely employed in industry to judge the degree of 'unstructuredness' in a module.

There are drawbacks. One of these is that cyclomatic complexity can only be measured late in a software project after a system has been specified, designed and programmed. Information from this metric is, therefore, only of limited help to the beleaguered project manager. By the time his project reaches the stage that he can use

Figure 2 - Directed Graph of Figure 1



the metric, he has no resources left to recover from poor structure that it reports. Because of this, researchers have, since the late 70s, been looking for a software metric that somehow quantified the quality of a system early in the project as early as system design.

During the 1980s, a number of groups devised metrics which looked very promising. Remarkably, their work sprung from concepts originally suggested two decades before. In particular, it was based on ideas of one Christopher Alexander, an Englishman who worked at Harvard University as an architect.

Alexander, who is regarded as a minor guru of design, wrote a seminal work on the subject called *Notes on the Synthesis of Form*. This book - an exceptionally difficult one to read - discusses good and bad design, and describes the principles behind the best design practices.

Buried in the middle of the book is a description of the 'well-designed artefact': it should be designed in such a way that each component is as isolated from the others as possible. For a piece of electronic equipment the principle is clear - a system should be highly modular, so that it can be easily maintained. An error in a well-designed circuit is simply rectified by removing the circuit board and replacing it with another. Provided there are no complicated connections, this can be carried out easily. So what does Alexander's principle mean when applied to software?

The answer is that a good system design is one in which the modules are in relative isolation to each other. The consequence, in technical terms, is that the connections between modules should be minimised. Modules should not have large numbers of parameters, they should not call large num-

bers of other modules and neither should they not reference too many shared global variables.

It can be a nightmare dealing with a software system that has a high inter-module connectivity. For example, assume that you are modifying a module after discovering an error. If that module is connected to a large number of others, then there is a probability that the initial modification will require changes to the connected modules. In turn, these secondary changes may force alterations to the large number of modules that are connected to them, and so on. This phenomenon, where a change to one module tends to affect a large number of other modules, is called a ripple effect. Naturally, this effect can cause massive resource headaches for the project manager.

Since 1980, various universities and research laboratories have developed several metrics based on connectivity. The British centres of excellence in this type of metrics research are ICL, British Telecom, the Open University, Wolverhampton Polytechnic, City University and the National Computer Centre in Manchester.

Most of these metrics can be extracted early in the software project, just after system design has been completed, and are based on a count of parameters, number of modules, global variables and calls on other modules. The major aim of these metrics is to devise a structure known as an impact matrix.

An example of such a matrix is shown in Figure 5. It shows the impact matrix for a system which contains five modules named A-E. The entries in the matrix represent probabilities. Each value is the probability that a change in module *row* will produce a change in module *column*. For example, the probability that a change in module A cause a change in module B is 0.2. A change occurring in a given unit will always cause

```
WHILE data 0 DO
  Read(data);
  IF data 100
  THEN
    Print('error in data')
  ELSE
    sum:=sum+data
  END IF;
END WHILE;
IF error_flag THEN
  sum:=0
ELSE
  average:= sum/50
END IF;
```

Figure 3 - More Complex Code Fragment

an alteration to that same unit, so the leading diagonal of the matrix will always be filled with 1. Such a matrix enables the project manager to gauge the effect of change on the system that he is developing.

Metrics in Use

Over the last five years software metrics have moved out of the laboratory into the software industry - notably in the United

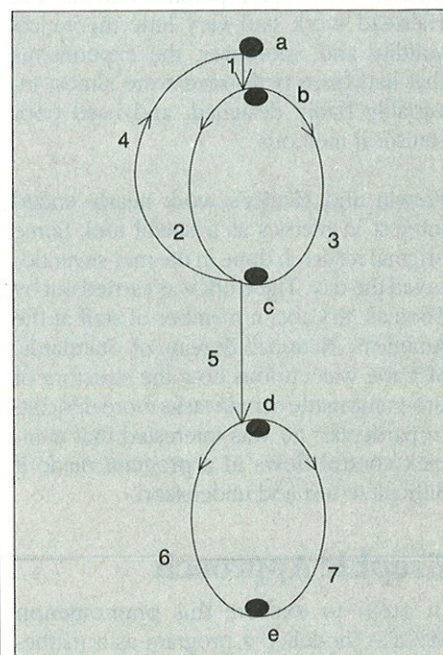
Poorly made changes have resulted in structure degrading - the software equivalent of rusting

States and Japan. There are a number of uses for such metrics. One of the most important is in software maintenance: the process of modifying a system once it is in operation.

It may come as a surprise that maintenance is a major expense for software companies. In 1980, a large survey of American commercial data processing companies looked at the software practices of over 450 developers. From this came the result that, on average, over 70% of the companies' software budgets were spent on software maintenance.

When you look at the types of change that a system undergoes when it is in service, the reason for this becomes clear. First, there are corrective changes. These occur when the customer detects errors committed during development, and the developer has to put them right. Second, there are perfective changes, where the completed system is improved - often by speeding it up. Third, there are adaptive changes which arise from shifts in the user requirements. For example, an accounting system may have to be changed when new tax laws are announced, or a defence system may need to be modified when a potential aggressor changes his tactics or technology. It is this last category of change

Figure 4 - Directed Graph of Figure 3



that tends to be the largest consumer of resource. Changes in requirements for large systems come in thick and fast, particularly if the system is successful.

The project manager in charge of maintenance may experience a strange phenomenon. A change to his system during its early life may consume a small amount of resource, but a year or so later the amount of resource required for a similar change is larger; in three or four years the amount of resource has increased by two orders of magnitude.

This is what has happened. His system has gone out of control: poorly made changes have resulted in the system structure degrading - the software equivalent of rusting. This process is rapid and has an exponential character; on a very rusty system massive amounts of resource are devoted to achieve just a few changes. What eventually happens is that the system becomes unmaintainable and the code is not altered. This was the fate of the rogue module in the UNIX system, described at the beginning of the article. Unalterable modules become less and less useful and are eventually retired.

Software metrics, and in particular system design metrics, help the project manager to monitor this system rusting. With the extra information he can choose this moment to intervene and send in designers and programmers to clean up the system architecture. The intervention can arrest the degradation and keep the system running much longer. Figure 6 shows the rise in

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complexity of two systems. One system has been left to degrade, periodic changes to system structure have been applied to the other. Often these changes require low levels of resource. Several studies of system architecture, which have used metrics, have suggested that only a small proportion of modules in a system - frequently less than 10% - are badly affected by system rusting.

The other area where metrics are useful is in software project standards. One useful standard is to specify that, if a completed module has a cyclomatic complexity greater than a particular number, that module must be redesigned. Subsequent unit testing and integration testing will be much less error-prone than normally.

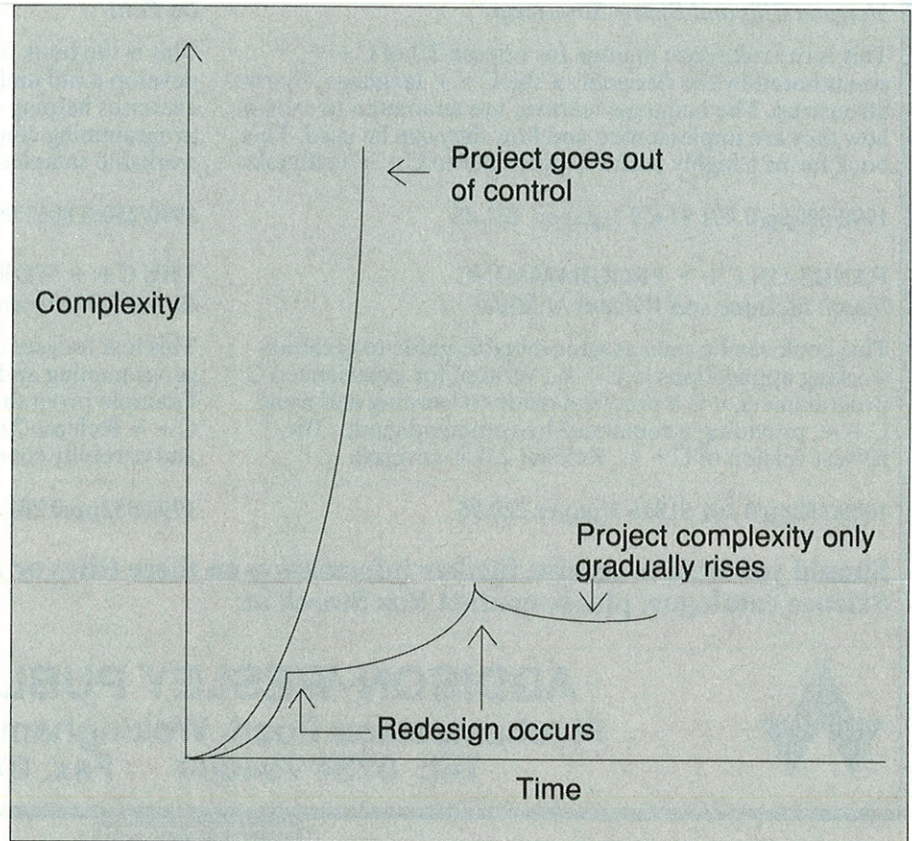
Metrics are now being used in many companies: in America in organisations such as Boeing, Computer Sciences Corporation and NASA; in Japan in companies such as Hitachi and NEC; and in this country in British Telecom, ICL, STC, the National Westminster Bank, GEC/Plessey Telecommunications and the software company Data Logic. The extent to which metrics are used in industry often surprises me. Five years ago, when many researchers, even those ardently attracted to metrics, would have said there was little industrial penetration, I addressed an organisation called the Software Quality Assurance Forum. This is an admirable collection of the quality assurance departments of major British companies who periodically meet to discuss industry trends, swap experiences and listen to external speakers. I was one of the speakers, and the topic I was discussing was metrics.

I find it very difficult talking to industrial audiences. I am normally introduced as Professor Ince or as Doctor Ince. Immediately I see a reaction on the faces of my potential listeners, which suggests that, while they will listen to what I say with great interest, they do not expect to hear anything from an ivory tower dweller such as myself that will be applicable within the next two millennia. My tactic on this par-

	A	B	C	D	E
A	1	.2	.4	.1	.3
B	.1	1	.6	.1	.2
C	.1	.2	1	.1	.3
D	.2	.2	.1	1	.2
E	.1	.1	.1	.1	1

Figure 5 - Example Impact Matrix

Figure 6 - Variation in complexity against time, for two systems.



ticular occasion was to assert, in the very first sentence of my talk, that the vast majority of my audience used software metrics.

Each member of my audience reacted by glancing sideways at his neighbour, rather as though I had made an obscene remark.

***They don't expect
to hear anything
from an ivory
tower dweller
that will be
applicable within
the next two
millennia***

I ploughed on. I said that I was sure that they all used the metric where their programmers had to test modules with data that executed every single statement in the code. Then I made my big blunder: I asked

everybody who used this metric to put up his hand. Just three hands went up, out of an audience of over 100. It was the worst beginning to a talk that I have ever given.

However, in the afternoon, I joined one of the workshops. I discovered that most participants in the workshop were actively using metrics. In particular, they were using a metric known as a function point count, which is used to predict the amount of resources required on a project. At that time, this metric had received only a little validation; they were, in metrics terms, living in the fast lane. From the evidence of senior software staff, large numbers of companies are now putting software metrics at the top of the agenda for innovation. These days, everyone's going metric.

EXE

Darrel Ince is a Professor of Computing Science at the Open University, where he is the acting head of the computing department.

*If you are interested in reading further, Professor Ince recommends his own book *Software Development: Fashioning the Baroque* (Oxford University Press), which contains an introduction to metrics, and *Controlling Software Projects* (by T DeMarco, published by Yourdon Press, ISBN 0-917072-32-4) for more thorough coverage.*

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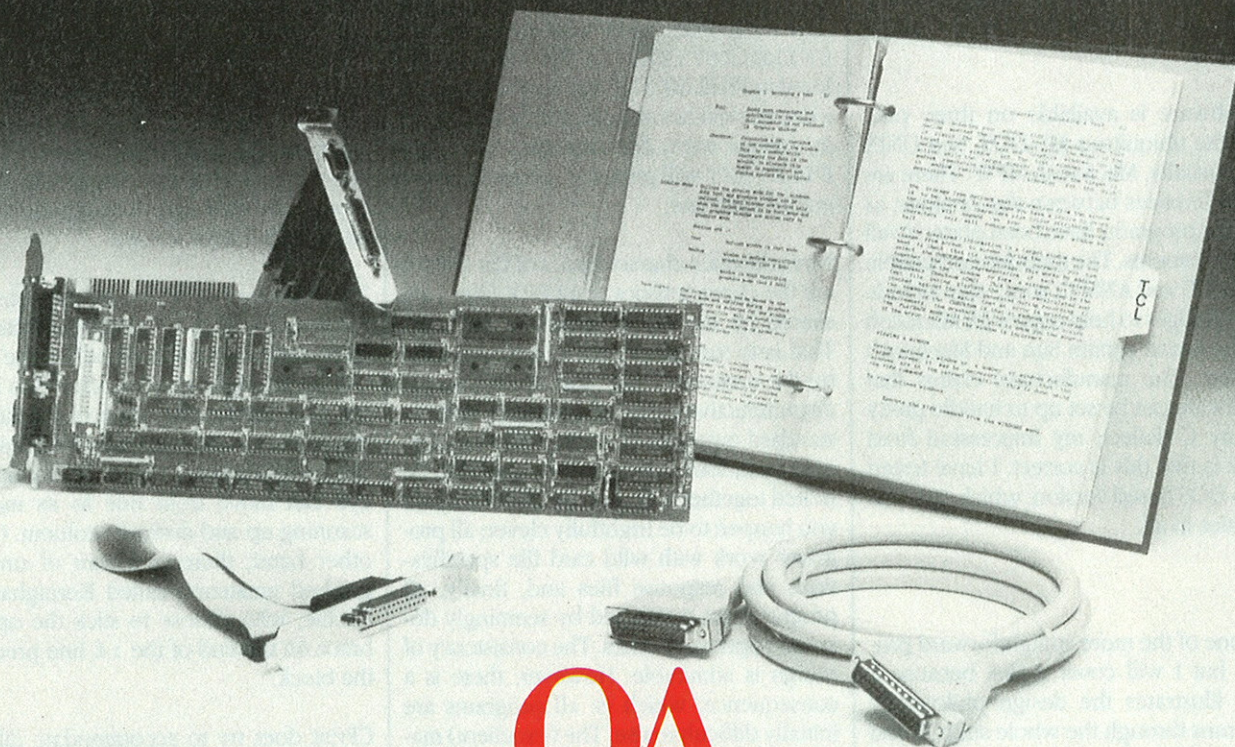
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Without tools he is nothing

The C Programmer's Toolbox is a set of software utilities that you didn't know you needed. We asked Will Watts to have a rummage in it.

You have the C compiler. You have the editor. You have the linker, the librarian, the symbolic debugger and the MAKE utility. I bet you think that you are all set to start work. MMC AD Systems, producers of the *C Programmer's Toolbox*, would have you believe otherwise. This package consists of a pot-pourri of 24 utilities, ranging from the very complex, supporting their own programming languages, to trivial little programs of the kind that you might knock out for yourself in a few minutes - albeit in cruder form - to meet a particular need. Not all of them are directly C-oriented; some are just slightly obscure general-purpose utilities, like the kind that one finds lurking in the murky depths of the UNIX operating system.

The software is available on three platforms: the ubiquitous MS-DOS, Sun UNIX and, unusually, Macintosh MPW. There are slight differences between the versions, as not all the programs have been ported to all the environments. The tools are compatible with K&R C and ANSI C; some also include special kludges to help cope with Microsoft C, Turbo C and certain Sun and Macintosh compilers. The manufacturer claims that the software can be set up to handle pretty well any C dialect; my impression from using it is that this is correct. I have tested the MS-DOS based version, which contains 21 utilities in all.

Cat

Cat is one of the more straightforward programs, but I will cover it first because it clearly illustrates the design philosophy which runs through the whole suite. If you are of a UNIX persuasion, you will now be wondering how Toolbox 'Cat' differs from UNIX 'cat' (remember case is significant in UNIX). The answer is: hardly at all, and you may now leave the class-room and frolic in

the sunshine until I get to the next utility. Everybody else stay here, pencils at the ready.

Cat is very similar to MS-DOS's TYPE command. If you type `Cat AUTOEXEC.BAT` at the DOS prompt then, sure enough, AUTOEXEC.BAT goes scrolling past. Cat writes to the standard output, so you can store its output in a file. This feature can be used to perform concatenation: `Cat AUTOEXEC.BAT CONFIG.SYS >MESS.POO`. Cat understands wild card file specifications (ie unlike TYPE, `Cat *.BAT` works) and indirect file specifications, which work rather like the response files sometimes used with linkers: `Cat @FILELIST.TXT` TYPEs all the files listed in FILELIST.TXT. Cat also accepts half a dozen switches, which modify the output in various ways; for example, `Cat /ev FILE.TXT` will print a '\$' character at the end of each line.

Now, the main characteristics of Cat - which are the characteristics of a UNIX filter - are shared by *all* the programs in the suite. That is to say: all programs are controlled by the command line, and do not accept any interactive input; all programs write to standard output (and some, including Cat, read from standard input), so they can be bolted together in frightfully clever ways, if you happen to be frightfully clever; all programs work with wild card file specifications and response files and, finally, all programs are controlled by seemingly dozens of option switches. The consistency of design is admirable. However, there is a consequence, which is: all programs are initially difficult to use. The (excellent) manual that accompanies this suite includes screen dumps of the dialogue boxes drawn up by the Macintosh version. Mac users don't have to memorise option switches, they just select labelled check boxes. After

playing with a few of these programs, I wished that I was a Mac user.

Is Cat useful? Well, I have not found a use for it; but I harbour the suspicion that, if you kept it around, you would come across the task for which it was written. There are quite a few little programs like Cat in this package, but perhaps it is time to deal with the biggies.

Oh so pretty

The CPrint program 'reformats and beautifies C source files', ie it is what is generally known as a 'pretty printer'. This utility accepts (compilable) C code as input, and spews it out exquisitely rearranged; every line of code standing to attention at the correct indentation, each function argument parked exactly one respectful space away from the comma of its predecessor, as though the stuff had been typed in by the angels. This is the theory.

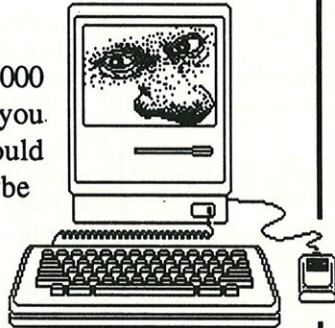
The drawback is that everybody has a different opinion as to what constitutes perfectly formatted code. Myself, I like to see it done the **right** way, which is two spaces for each indent, the name of the function repeated as a comment after its terminating brace, and all braces lined up, so that your eye can move from one to its mate by scanning up and down its column. On the other hand, there is a pair of undistinguished amateurs, called Kernighan and Ritchie, who choose to stick the opening brace on the end of the `if` line preceding the block.

CPrint does try to accommodate different tastes: there are 11 categories of switches for adjusting the way that it creates its output. There are four different ways of handling braces, including both my way and K&R's. There is an option, included for the

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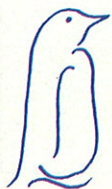
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Figure 1 - Untidy code, prior to CPrint

```
void move_points() /*Move all active points through 1 step*/
{inti,j;
num_active=0; num_dormant=0;
for (j=0;j<=scan;j++)
if (alive[j]<=0) {
if (j<sep) for (i=1;i<=slowdown;i++); if (alive[j]<0) num_dormant++;
} else {
if (noise>0) if (rand()<noise) outportb(0x61,3);
if (state[j]>0) show(x[j],y[j],col[j],size[j]);
else if (state[j]==0) state[j]=1;
num_active++; alive[j]--; yvel[j]+=g[j]; x[j]+=xvel[j];
if ((y[j]+yvel[j])>ymax) {y[j]-=yvel[j]; xvel[j]=0;}
if (alive[j]==0)
if (g[j]==0) {
g[j]=gv; alive[j]=10;
} else if (size[j]>1) {
size[j]--; alive[j]=fade[j];
} else {
col[j]=0; if (j<sep) {next[j]=freep; freep=j;}
show(x[j],y[j],col[j],size[j]); outportb(0x61,0);}
while ((scan>=sep) && (alive[scan]<=0)) scan--;
if ((noise=abs(noise))>0) noise-=300; /*End move_points*/
}
```

benefit of users of the Brief editor, that lets you format function definitions so that the function name starts in column 1:

```
double
MathsFunction()
{
int test;
...
}
```

However, all this is not enough. The first important omission is the lack of control that CPrint gives you over indentation. Essentially, you can have either four spaces for each indent or, if you like living dangerously, one tab character. There is a pair of utilities in the toolkit, called EnTab and DeTab, which allows you to convert white space in text files to and from Tab characters. Since these programs allow you to set tab stops, it is possible to reformat CPrint's output 'tabbed' code with arbitrary inden-

tation - the manual invites you to do just this. However, changing the indentation this way destroys the right hand margin justification of comments that is, for me, the main reason for using CPrint. Without getting entangled in further detail, you may take my word for it that the whole business of indentation control is a dog's breakfast.

Further complaints: CPrint does not perform a complete parse of the input code like a compiler; in particular it does not understand preprocessing directives. This is the sort of error you get:

```
if (inst->saved == NULL)
#ifdef __TURBOC__
lineto(x,y);
#else
/* Not indented */
while (x > 0)
...
#endif
```

A final problem, true of any pretty printer but seemingly more so of this one, is most easily described as 'lack of common sense'. This applies particularly to the formatting of comments. For example, it is my habit, as I mentioned above, to end each function like this:

```
} /* MyFunction */
```

CPrint inserts two linefeeds between the comment and the brace, so that it ends up, stranded, half-way between one function and the next.

Perhaps I am harsh on CPrint. I just found it insufficiently flexible for my needs (I would have liked to have used it to force all C code submitted for publication in .EXE into house style). Figures 1 and 2 contain an extended before/after example, using a function from a Turbo C program called PYRO, by KG Shields, so you can make up your own mind. Whatever else, I dare say project managers will find it a useful tool for stamping out tiresome individualism among programmers.

Power of Three

CFlow, PMon and CritPath are three distinct utilities, which interact in an ingenious way to tell you where (if not how) your program needs rewriting. To explain from the beginning: CFlow analyses your source code for the control flow between functions. It produces five reports, including a list of library calls (ie calls to functions not defined in the code), an alphabetical list of functions with 'called by' information and a program flow tree. The latter is equivalent to a hierarchical structure chart, printed using outliner

```
void move_points() /*Move all active points through 1 step */
{
int i, j;
num_active = 0;
num_dormant = 0;
for (j = 0; j <= scan; j++)
if (alive[j] <= 0)
{
if (j < sep)
for (i = 1; i <= slowdown; i++)
;
if (alive[j] < 0)
num_dormant++;
}
else
{
if (noise > 0)
if (rand() < noise)
outportb(0x61, 3);
if (state[j] > 0)
show(x[j], y[j], col[j], size[j]);
else if (state[j] == 0)
state[j] = 1;
num_active++;
alive[j]--;
yvel[j] += g[j];
x[j] += xvel[j];
if ((y[j] + yvel[j]) > ymax)
{
y[j] -= yvel[j];
xvel[j] = 0;
}
}
}
```

```
if (alive[j] == 0)
if (g[j] == 0)
{
g[j] = gv;
alive[j] = 10;
}
else if (size[j] > 1)
{
size[j]--;
alive[j] = fade[j];
}
else
{
col[j] = 0;
if (j < sep)
{
next[j] = freep;
freep = j;
}
}
show(x[j], y[j], col[j], size[j]);
outportb(0x61, 0);
}
while ((scan >= sep) && (alive[scan] <= 0))
scan--;
if ((noise = abs(noise)) > 0)
noise -= 300;
}

/*End move_points */
```

Figure 2 - Code as processed by CPrint

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Figure 3 - Simple CFlow output

```

*** Raw Flow Report ***
-----

Processing file: SDB.C

InitB(26).
CleanupB(31).
SetPattern(35)=>setfillstyle(42)-bar(43)-putpixel(47)-putpixel(48).
SetScenario(194)=>memcpy(228)-CreateE(251)-CreateG(255)-Tunnel(261)-
SetNobStart(264).
....

*** Master Defined Function List ***
-----

AddObject(SDU.C:76).
Background(SDB.C:270)=>free(2*)-getimage(2*)-imagesize(2*)-malloc(2*)-
putimage(2*)-SetPattern(1)-SetScenario(1).
BitToDirection(SDD2.C:112).
BroadcastList(SDM.C:33).
Calibrate(SDM.C:51).
...

*** Undefined Function List ***
-----

abort() bar() closegraph() cprintf() detectgraph() fprintf() free() getch()
getimage() getmaxcolor() getvect() imagesize() initgraph() kbhit() line()
malloc() memcpy() putimage() putpixel() registerfarbgidriver() setcolor()
setfillstyle() setvect() __cli__() __outportb__() __sti__()

*** Program Flow Tree ***
-----

1:  main(SDM.C:139)
2:    Background(SDB.C:270)
3:      free(*)
4:      getimage(*)
5:      imagesize(*)
6:      malloc(*)
7:      putimage(*)
8:      SetPattern(SDB.C:35)
9:        bar(*)
10:       putpixel(*)
11:       setfillstyle(*)
...

*** Function Called by List ***
-----

abort(*) <= CutObject(1).
AddObject(SDU.C:76) <= MakeDigger(1)-MakeNobbin(1).
Background(SDB.C:270) <= main(1).
bar(*) <= SetPattern(1)-Tunnel(2).
BitToDirection(SDD2.C:112) <= SetDirection(2).
BroadcastList(SDM.C:33) <= ProcessQueue(3).
Calibrate(SDM.C:51).

```

conventions (lower level functions are indented).

Although the program flow tree is not as immediately readable as a graphical structure chart, as produced by a utility such as *Clear+* for C (reviewed in the September '89 issue of *EXE Magazine*), I think CFlow's text-only printed report is much more practical. Apart from anything else, it takes a fraction of the time to print out - which

means that you are more likely to go to the trouble of producing it.

Like *Clear+*, and presumably all source code analysis programs for the foreseeable future - it will be an extremely smart piece of coding that conquers this one - CFlow is flummoxed by calls to dereferenced pointers to functions. CFlow records the call, but it has no idea where you are going. Functions that are accessed only indirectly ap-

pear never to be invoked. Since calling pointers is one of the most powerful and much-used features of the C language, this is an important limitation. It also produces a knock-on effect in the CritPath utility.

CFlow also generates a Raw Flow Report, which lists each defined function, together with the routines that it calls - this data is passed on to CritPath. Samples of output from CFlow are shown in Figure 3.

PMon is an execution profiler. This is how it works. You take your application's .MAP file, as generated by the linker (Microsoft's was expected, but Borland's TLINK was sufficiently compatible) and pass it through a filter program called MapVar. You should now have a file listing the addresses of all the public labels (static functions, you notice, confuse the issue). Next, you start up PMon, with the name of your .EXE file as an argument. PMon sucks in the data from your .MAP file, and installs intercepts on the clock interrupt and also on certain (user-specifiable) DOS and BIOS functions. At this stage it occupies about 30 KB of memory. Next, it loads your application above itself and executes it. Every BIOS and MS-DOS call made by your program is recorded. At each clock interrupt, PMon registers the current position of the program counter. When your application completes, PMon tabulates the information and writes it out to a file.

The PMon output file contains all sorts of information. It tells you how long your program ran for, how much of that time was spent in BIOS/DOS calls, which DOS/BIOS calls were used, the number of 'hits' per function - a hit on a function is recorded when a clock interrupt occurs during the execution of that function - and percentage of time spent in each function. I found the last statistic the most interesting. In one of my tests, PMon reported that 78% of execution time was spent in just one function (no, clever clogs, it wasn't the keyboard loop). It even printed the message: 'HINT---HINT---HINT Concentrate on this function to improve your program's performance.' Why, thanks PMon. I should never have thought of that.

CritPath combines CFlow's report (function hierarchy) with PMon's report (time spent in each function) to try to determine the application's critical path, ie the sequence of functions, called from *main()*, that consumes more execution time than any other sequence. This is more tricky than you might, at first, think. For instance, if one function is called by two different functions, which should be charged for the time used by the called function. The problem

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Figure 4 - Weighted Hierarchical Program Flow Tree

	Act Rank (%)	Cum Rank (%)	
1.	78.4	1	CGA_driver_far(934.1s)
2.	14.0	2	_SysCall_bH(166.7s)
3.	0.0	54	main(72.0s)
4.	0.0	19	+Background(35.5s)
5.	0.0	66	+SetScenario(18.2s)
6.	0.0	34	+CreateE(16.4s)
7.	1.4	4	+putimage(16.4s)
8.	0.0	70	+Tunnel(1.8s)
9.	0.1	15	+line(0.9s)
10.	0.1	16	+setcolor(0.9s)
11.	0.0	20	+bar(0.0s)
12.	0.0	60	+putpixel(0.0s)
13.	0.0	63	+setfillstyle(0.0s)
14.	0.0	35	+CreateG(0.0s)

would be solved if CritPath had the ability to crawl up through the return addresses on the stack; but the complexity of C stack frames prohibits this. Instead CritPath is obliged to rely on informed guesswork, offering a choice of four strategies which may be applied. These trade off accuracy against CritPath execution time; the manual warns that use of the most precise analysis algorithm may cause the program to run for tens of hours!

Once you know the critical path, you can start work on speeding up your application. This can be done by moving unnecessary code out of the path (the manual gives the example of functions that always return the same value), or by improving algorithms that appear on it. There is also the possibility that the application will turn out not to have any critical path as such. If the reported critical path only takes 10% of execution time, then there is little point in optimising the code in it - as inevitably any improvement will certainly be less than 10%.

CritPath reports its findings in various formats. The most interesting of these is the Weighted Hierarchical Program Flow Tree.

Project managers will find it a useful tool for stamping out individualism among programmers

This is essentially the same as CFlow's flow tree, except that the functions are not ordered alphabetically, but by the amount of time that they consume. The functions on

the critical path, therefore, appear at the top of the report. An example of this sort of report is shown in Figure 4; which also illustrates some of the problems with CritPath. The critical path of my program includes a call to a pointer to a function (which confuses CFlow) via a static function (which PMon does not know about) into Turbo C's graphics library. CritPath arrives at the conclusion that my program spends 1300% of its time in a non-callable function, CGA_driver_far(), which is not quite right. Despite these little hang-ups, CritPath is a powerful and innovative program.

Conclusion

There are a lot of programs in this package; there is not the space to deal with them all. Figure 5 contains a complete list of utilities. I would like to say a little about CLint, which is a lint-ish type utility for picking up stupid syntactic errors in C source code. It queries legal-but-probably-incorrect constructions such as `if (x & y)` (which is usually a typing error version of `if (x && y)`). It isn't as complex as Gimpel Software's PC-Lint - which does virtually everything up to criticising badly-chosen identifier names - but it's not bad. Fill is an off-line editor, blessed with its own programming language. I have not got into this, but it looks very complicated, which proves that it must be good.

A general conclusion on the suite of programs: like MAKE itself, the utilities tend to be something of a pain to set up; but really pay off once you have got them running. The documentation is exemplary; the programs show a consistency of external design which argues the presence of a strong internal design and consequent reliability. I won't call the software 'invaluable', because, let's face it, we have all programmed happily for years without it. But if you were unable to find a good use for at least some of these tools, then my diagnosis would be a lack of imagination on your part, rather than any fault of this package.

EXE

The C Programmer's Toolbox is available in the UK from System Science (01 833 1022).

Pricing is:
MS-DOS £165
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These figures exclude VAT but include UK delivery.

Tool	Purpose
Cat	Superior TYPE command
CFlow	function tree and cross ref
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CLint	Syntax check
CPrint	Pretty printer
CritPath	Program's critical path
CXref	Detailed xref
DeTab	Tabs -> spaces filter
EnTab	Spaces -> tabs filter
ExecTime	Program timer
FileComp	Compare binary files
FileDiff	Compare text files
FileDump	Dump in IBM format
FileList	Superior DIR command
Fill	Batch editor
MapVar	Utility for PMon
PMon	Profiler
Strip	Extract text from file
TabTran	Tabs -> arbitrary string filter
Tail	Copy end of file
TransLit	Any char -> any char filter

Figure 5 - Contents of MS-DOS version of Toolbox

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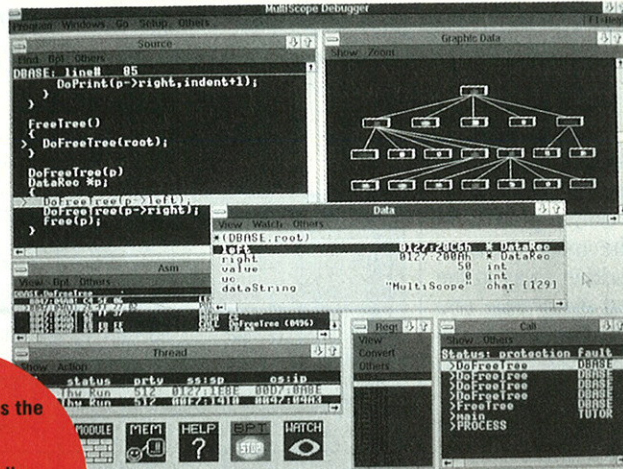
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- ▶ the next call from a current procedure
- ▶ the next dynamic link load
- ▶ the next child process load
- ▶ an OS/2 protection violation or other runtime exception
- ▶ the next watchdog activation

A Relocating Loader

To run a .COM program, you just copy the image into memory and jump in. To get a .EXE program going takes rather more effort, as Ken Pillay explains.

Like knicker elastic, a loader is a utility that simply everybody needs, yet is rarely acknowledged and scores only a poor '2' in the glamour ratings. The most common example of a loader is hidden away in the guts of MS-DOS, invoked every time you type in the name of a .EXE program at the 'C>' prompt. Since this one seems to perform its function perfectly well, the question arises: why bother to find out how it works, let alone write a new one?

I originally got involved with loaders while designing an 80186-based embedded system. The machine had to run under its own real time kernel which, unlike MS-DOS, provided facilities such as multi-tasking. The application software was developed on an IBMPC compatible, taking advantage of the large number of tools available for that platform. I needed a program which could load and run .EXE programs on my development system without the help of MS-DOS. This article gives an overview of the theory of loaders, and presents a cut-down version of the program that I wrote to solve my problem.

Two Flavours

There are two types of loader: binary and relocating. They are distinguished by the format of the code that they load into memory, and by their use of the main memory (ie RAM) available. A binary loader, also referred to as an 'absolute loader', is the simpler form. It can load a single program in 'absolute binary form', ie the binary image of the program as it will exist in memory. A program in this form is associated with specific memory locations and hence must be always loaded into the same area of memory if it is to execute correctly.

Clearly, a relocatable program is extremely desirable; in fact John Von Neumann himself was writing relocatable code as early as 1945. Relocatable program files are similar in form to absolute binary files, except that address fields are translated relative to zero,

Figure 1 - Format of .EXE Header

Index (Dec)	File offset (Hex)	Typical values (Hex)	Description
1	00-01	4D 5A	EXE file signature
2	02-03	39 00	Word 0039H = 57, ie the value to be used to downwards adjust the load module
3	04-05	02 00	0002H = Size of file in 512 byte increments; ie 1024 bytes.
4	06-07	01 00	0001H = number of relocatable items in file.
5	08-09	20 00	0020H = size of header in 16-byte paragraphs; ie header = 512 bytes.
6	0A-0B	07 00	0007H = minimum number of paragraphs required above end of loaded program.
7	0C-0D	FF FF	FFFFH = maximum number of paragraphs required above end of loaded program
8	0E-0F	04 00	0004H = Offset of Stack Segment in load module (in segment form). This value is added to the Start Segment to get the value for SS register.
9	10-11	64 00	0064H = value to be in the SP (Stack Pointer) register when the module is given control. Note 64H = 100, which is the size of the stack.
10	12-13	73 24	2473H = word checksum - negative sum of all words in file, ignoring overflow.
11	14-15	00 00	Value to be in the IP (Instruction Pointer) register when the module is given control.
12	16-17	00 00	Offset of Code Segment within load module.
13	18-19	1E 00	001EH = Offset of first relocation item in file.
14	1A-1B	00 00	Overlay number = 0. Therefore program is resident.
15	1C-1D	01 00	Undocumented/reserved.
16	1E-1F	05 00	0005H is the Offset value that points to Relocation item 1.
17	20-21	00 00	0000H is the Segment value that points to Relocation item 1.

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and relocation data is stored with the program.

There are also two general approaches to encoding relocation data. In one approach, the language translator (ie the compiler or assembler) appends a relocation bit to each machine language instruction. This bit is set by the translator only if the address fields of the corresponding instruction are to be relocated. This method is obviously very hardware-dependent, and can only be used with machines that implement direct addressing.

In the second approach, all relocation data is grouped into a 'relocation table' (or 'dictionary') by the linker component of the compiler. The relocation table contains a pointer to each machine language instruction that must have its address field adjusted. This latter approach is used in systems that use base addressing or segmentation, and is the method used in MS-DOS .EXE files.

It is perhaps worth saying a word or two about the .COM format. You will recall that two types of binary files (.EXE and .COM) are executable under the MS-DOS environment. The .COM format is a hangover from CP/M, when the OS loaded *all* executables at absolute address 0100H (CP/M machines had only 64 KB of address space, arranged linearly from 0000H to 0FFFFH. The OS lived in high memory, while the first 100H bytes were reserved for such things as the operating system call address).

The MS-DOS version of the .COM file is also an absolute memory image of the program to be executed. However, it *does* offer a degree of 'relocatability', since (in theory) .COM programs don't 'know' about segments. All the segment registers are fixed up to the same value before execution begins. Such programs are a maximum of 64 KB in size and conform to the 'small memory model' of the 80x88/6. A .EXE program can use the 'medium' and 'large memory model' of the 80x86 where the program has different segments for code, data and stack (NB: this use of the small/medium/large model terminology is different from the way it is used by C compiler vendors). There can also be multiple code and data segments.

File Structure

A .EXE file consists of two parts: a header and the load module. (This article deals with only the MS-DOS version of the .EXE file structure; the OS/2 superset is not covered.) The control and relocation information is contained in the header. This

consists of a formatted structure, from offset zero to 1BH, a variable sized space reserved by MS-DOS and a relocation table. Figure 1 shows the structure of the formatted part of the header, with example contents. Following this is the variable-sized space reserved by MS-DOS. Ray Duncan's book *Advanced MS-DOS* states that it is a reserved variable space. Examination of various .EXE files shows that it consists of one word at offset 1CH-1DH, which seems always to contain the value 0001H.

Next comes the relocation table itself (its actual position and its length given in the formatted header). The table is made up of a variable number of 'relocation items', each containing two fields: a 2-byte offset value followed by a 2-byte segment value. These point to the offset into the load module of a word which requires modification before the load module is given control.

How it Works

Figure 2 shows a simple MS-DOS assembly language program to load a .EXE file. It can easily be adapted to run on non MS-DOS hardware. For example, the program reads in one byte at a time in sequence from the

***Since MS-DOS's
loader works
perfectly well, the
question arises:
why bother to
write a new one?***

file, so the conversion necessary to make it load from, say, a serial port is trivial. Needless to say, it does not cope with overlays. Here are the steps performed by the relocating loader.

- The program opens the .EXE file, hard coded as the variable `fname` in Figure 2.
- A check is made for the .EXE file signature, ie the word 5A4DH at the start of the file. The program aborts if it is not found.
- The rest of the formatted header is read from the file and stored.
- The program calculates the size of the header in bytes.

Figure 2 - The .EXE Loader Program

```

;PCLOAD
;Loads and runs a .EXE file,
;without using EXEC function call

cr equ 0DH
lf equ 0AH

;Image load absolute address

Startseg equ 3000h

;return errors

notEXE equ 1
IOerr equ 2

dseg segment

;**** Test filename
fname db 'GWBASIC.EXE',0

;**** Formatted EXE Header

EXEsig dw 5A4DH
headerstart:
ldsizeDAF dw 0
filesize dw 0
nreloc dw 0
headsize dw 0
minpara dw 0
maxpara dw 0
SSadd dw 0
SPoint dw 0
Chksum dw 0
IPoint dw 0
CSadd dw 0
Reloc1 dw 0
Ovln0 dw 0

reloctab dw 500h dup (0) ;Relocation items

count dw 0
Loadsize dw 0
IPCS dw 2 dup(0)

databuf db 100 dup(0)
filehandle dw 0

Uldsize dw 0
Lldsize dw 0
Ucount dw 0
Lcount dw 0

dseg ends

sseg segment stack
db 100 dup (0)
sseg ends

;*** PROGRAM CODE

cseg segment

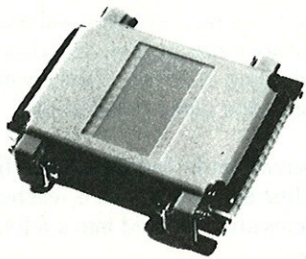
assume ds:dseg,cs:cseg,ss:sseg

;Entry point
xload proc far
mov ax,dseg
mov ds,ax
call open ;open EXE file

call readword ;get EXE signature
cmp ax,EXEsig
jz continue
mov al,notEXE ;Not EXE file error
jmp endprog

```


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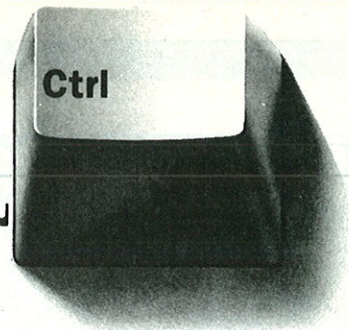
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```

continue:

;Store header from offset 02 to 1B of EXE file
mov cx,(1bh-02h)/2+1
push ds
pop es
mov di,offset headerstart
cld
gtheadr:
call readword
stosw
loop gtheadr

;**** Get Header size
;(Assume less than 64 KB)
;
mov ax,010H
mul headsize
mov headsize,ax
;headsize now in bytes

;**** Get Load Module size

mov ax,0200H ;= 512 decimal.
mul filesize
mov Uldsize,dx
sub ax,headsize
sbb dx,0
;the loadsize must now be adjusted
;downwards by variable ldsizedAF
sub ax,0200H
sbb dx,0
add ax,ldsizedAF
jnc addDAF
inc Uldsize

addDAF:
mov ldsizedAF,ax
;

;**** Read in relocating items into a table

reloc:
mov ax,Reloc1
cmp ax,count ;count contains no of bytes
;read from file
jz rdreloc
call readbyte ;dummy read
jmp reloc

rdreloc:
mov cx,nreloc
mov bx,0h
rdreloc1:
call readword
mov relobtab+[bx],ax ;get offset
add bx,2
call readword
mov relobtab+[bx],ax ;get segment
add bx,2
dec cx
cmp cx,0
jnz rdreloc1

;**** find start of load image in file

findload:
mov ax,headsize
cmp ax,count
jz loadimage
call readbyte ;dummy read
jmp findload

;***** read in load image
loadimage:
mov bx,0 ;load image at
mov ax,Startseg ;address Startseg:0
mov es,ax
mov ax,Uldsize
mov lcount,ax
mov ax,Uldsize
mov Ucount,ax
;
loadimagel:
call readbyte ;call preserves bx
mov es:[bx],al
add bx,1
jnc ldl
mov ax,es
add ax,1000h ;bump ES to next seg
mov es,ax

ldl:
sub lcount,1
jnz loadimagel
cmp Ucount,0
je loadexit
dec Ucount
jmp loadimagel

loadexit:

;**** Apply fix-ups to relocating items

mov bx,0h
mov cx,nreloc
fixup:
mov si,relobtab+[bx]
add bx,2
mov ax,relobtab+[bx]
add ax,Startseg
mov es,ax
mov ax,WORD PTR es:[si]
add ax,Startseg
mov WORD PTR es:[si],ax
add bx,2
loop fixup

;**** Set up stack

mov ax,SSadd
add ax,Startseg
mov SS,ax
mov SP,Spoin
mov ax,CSadd
add ax,Startseg
mov CS,ax

;**** Jump to entry point of program

jmp dword ptr Ipoint

;**** Program in EXE file executed !!!

mov al,0 ;return ok

endprog:
mov ah,4ch ;MS-DOS exit fn
int 21h
xload endp

;**** Supporting Subroutines

readword proc ;returns word in AX
push cx
call readbyte
push ax
call readbyte
mov ah,al
pop cx
mov al,cl
pop cx
ret
readword endp

readbyte proc ;returns byte in AL
push bx
push cx
mov ah,03fh
mov bx,filehandle
mov cx,1 ;no of bytes to read
mov dx,seg databuf
mov ds,dx
mov dx,offset databuf
int 21h
mov al,databuf ;copy byte to AL
jc errexit
pop cx
pop bx
inc count
ret
readbyte endp

open proc ;opens file
mov ax,3d02h
mov dx,offset fname
int 21h
jc errexit
mov filehandle,ax
ret
open endp

errexit proc ;I/O error exit
mov al,IOerr
jmp endprog
errexit endp

cseg ends

end xload

```

- The program calculates the exact load module size in bytes. This is done by taking the `filesize` in bytes, subtracting the header size from it, and downwards adjusting it by the 'Downwards Adjusting Factor' given in the header.
- The program reads from the .EXE file until the first Relocation Item is reached. All the items are then read into a relocation table.
- The program reads the load image into memory, starting at a location defined by the equate `Startseg`. If you are testing the program on a PC, then I have found that a value of 3000H seems to work, provided you haven't overdone the TSRs.
- Relocation is performed for all relocation items. Each item's segment value has `Startseg` added to it. The item now points to a word in the load module. The start segment value, `Startseg`, is added to this word and the result is placed back in the word in the load module.
- The Stack Segment register, SS, and the Stack Pointer, SP, are set using values in the formatted header, once again adding `Startseg` to the segment value. The program entry point is calculated in the same way.
- A far jump to the entry point of the loaded program is performed.

Conclusion

Software development for 80x86-based real time systems can be accomplished using the 'target' development system, ICEs and various expensive hardware and software available from Intel and other companies. Using your own loader, you can develop the application on a nice, cheap PC running nice, cheap MS-DOS. You can write in Turbo Pascal, Turbo C, JPI Modula-2 or whatever takes your fancy. Then, when you have got them going nicely, you port the whole .EXE file down to the target and load it *in situ*. Neat, eh?

[EXE]

Ken Pillay is a member of the Faculty of Engineering at the University of Exeter, where he teaches Electronics and Computing. His research interests are in microprocessor systems, LANs and semi-custom design. He can be contacted at the Faculty of Engineering, University of Exeter, North Park Road, Exeter EX4 4DF or on the JANET mail system as PILLAY.KDA@UK.AC.EXETER.

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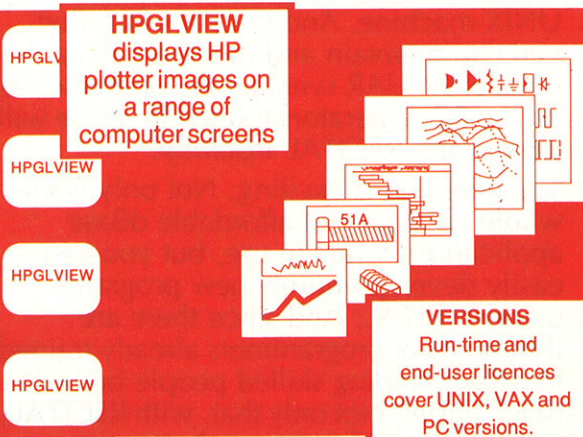
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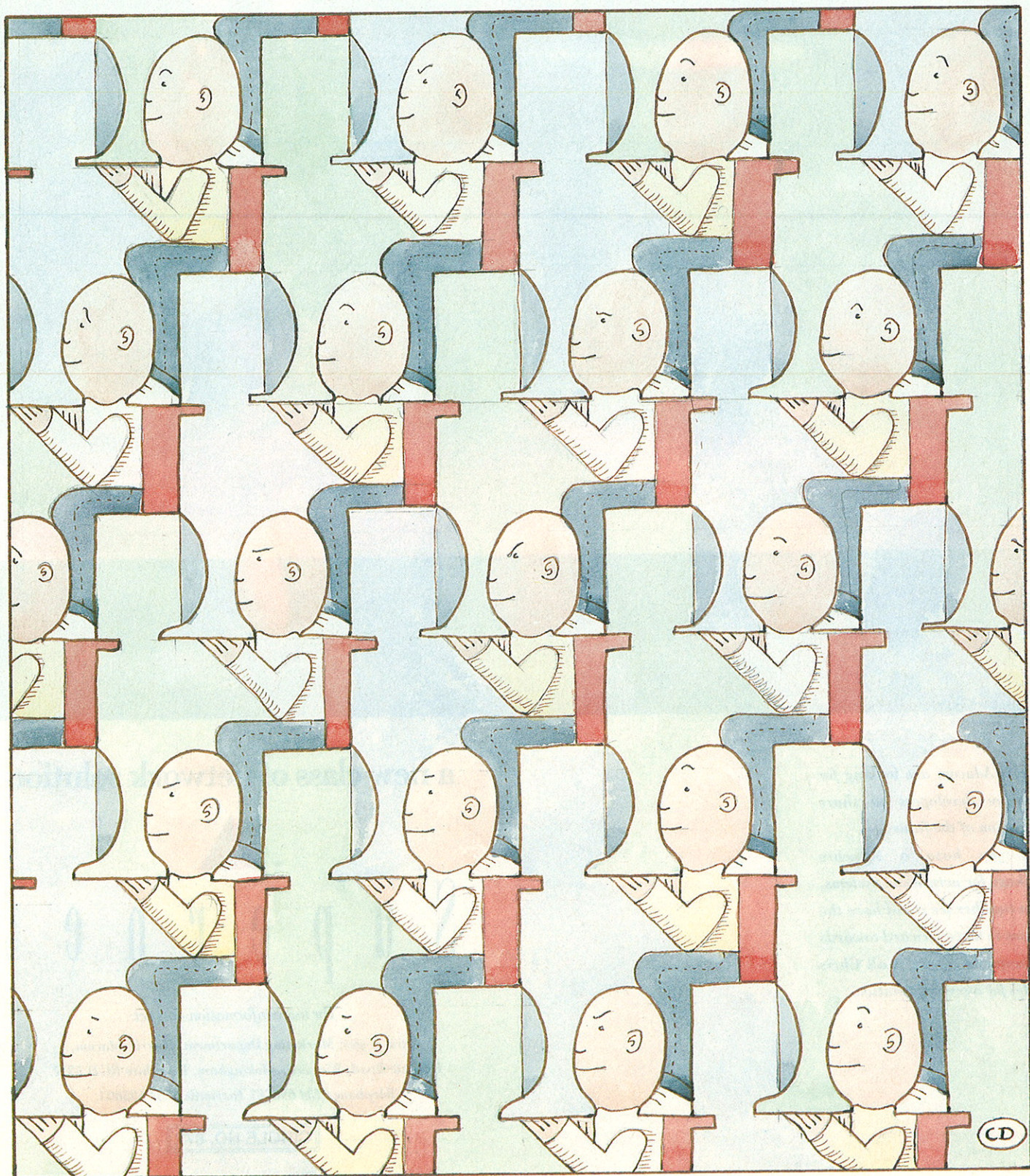
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CIRCLE NO. 872

Networks for Software Development

What are the benefits of networking a software development team? Andy Redfern asked two software houses to explain what, if anything, they find the most useful.

Unquestionably, the last decade was the era of personal computing. The pundits are now predicting what the 90s have in store for us all. Steve Jobs, founder of Next Inc, recently predicted that it will be the decade of 'interpersonal computing'. Software will be replaced by groupware. Stand alone PCs will be networked. The whole office environment will be geared towards information and communication. But what effect will this have on the programmers who develop the software?

Through the media and by word of mouth, the legendary programmer is portrayed huddled over his computer keyboard. He works alone and at night. Of course, like all myths there is an element of truth in such a picture, but today's programmer is often a professional who works as part of a development team. 'Interpersonal computing' or networking would seem to offer benefits for both the development team and the users of the end product. But do the benefits outweigh the disadvantages of cost and loss of individuality? Are there enough network products to provide software developers with the specialist tools that they need?

In search of the answers to these questions, I talked to two very different, but equally successful UK software houses - Intuitive Systems in Stevenage, and Zortech in Woolwich.

Intuitive Systems

Over the last five years, the team of six programmers at Intuitive Systems have developed a range of database products. Their products are aimed at the corporate PC network environment and, therefore, they needed to install a network to ensure that their final product actually worked.

The Company have since discovered that the network also plays an important role in the efficiency of their development work itself.

All the PCs used by the team are networked using 3Com Etherlink cards. The network unusually supports two servers - one running Novell Netware and the other running OS/2 LAN Manager - over the same cabling. As a machine boots onto the network, the user can select which server to use depending on which operating system they are using.

All of the development work is done in the Glockenspiel C++ translator using the Microsoft C compiler. All C++ and C header files, compiler support files and libraries are stored on the remote server. This allows a single backup of all the development work to be taken regularly, using a single tape streamer. Before the network was installed, one tape streamer was shared by the whole team. Naturally, this involved a considerable amount of time being wasted installing and un-installing the streamer, just to make backups of each person's hard disk.

Problems

The biggest problem in having only one copy of all the files on the server is how to control the use and modification of the files by six different programmers. Andy Bowyer, Project Leader at Intuitive Systems, chose Polytron's version control software PolyPVCS and their network MAKE utility, PolyMake. 'Initially, we all worked completely off the networked drives - headers, source, libraries and .EXE files were all called from the remote drives. The only problem with that was that the MAKE process slowed dramatically as the network traffic increased. We now use PolyPVCS to

book out source and header files, and keep the copies on our local hard disks. This speeds up the MAKE process quite dramatically.'

The documentation for their products is also produced on the network using Microsoft Word for OS/2. This allows the programmer who created the relevant section of the product to document it directly in a single copy of the manual. The network is also used to give everyone access to the printing resources, but the other network buzzword, email, has failed to impress any of the development team.

Running the two networks side by side has given Intuitive Systems an interesting insight into how the two products compare with each other. LAN Manager's biggest problem seems to be speed - it provides an average access time of little more than twice the speed of a floppy disk. But the advantages of LAN Manager for a software developer are significant. Writing a server application under Netware is possible, but all the routines, protocols and techniques used are proprietary, making porting the software to another network difficult. Using LAN Manager it is a relatively uncomplicated process. In fact, it is similar enough in operation to UNIX that transferring servers between the two environments is an elementary task. Also the server's standard interface means that users of the Intuitive Solution product can not only gain access to their data using Intuitive's own server, but also through IBM and Sybase's SQL servers. A distinct advantage for gaining access to the IBM-dominated corporate arena.

Everything sounds too good to be true? Andy Bowyer admits there are disadvantages. 'If the server crashes, or fails to boot

in the morning, no one can do any work until it's sorted out. Crashes are less frequent with LAN Manager than with Netware, but they still occur and it affects everyone when they do'. Obviously, this problem has been lessened to some extent by the introduction of PolyPVCS for book-out files to local drives.

Zortech

The very fact that Zortech has grown as a company pays tribute to the dramatic advances in communication and network technology. Zortech's head office may well be in Woolwich, but technical support is in Yorkshire, one of the support programmers operates from Grantham, most of the documentation is written in Hertfordshire, the US office is based in Boston, while Walter Bright, the creator of Zortech C and C++, works at the opposite end of the States in Seattle. Without an excellent communication structure the company would be strangled by delays, and products not being in the right place at the right time.

All the PCs in the Woolwich and Boston offices are networked together using a Novell system. These networks run all their accounts and word processing, and are used in the production of the compiler documentation. On both sides of the Atlantic, Zortech use Sage Multi-user Accounts for its simplicity and the excellent reporting facilities it provides.

It all sounds very sensible and fairly mundane until John Haggins, Managing Director of Zortech, begins to wax lyrical about the email system they use. 'We use an electronic mail system called Coordinator 2 from Action Technologies in the States. It provides a message service for everyone on the two networks, and for all those who work from home'.

Basically, Coordinator 2 can either run on a networked system or on a stand alone machine, transmitting the messages across the network links or through a modem as needed. For example, if someone in Head Office wants to send a message to Walter in Seattle, they simply enter the message and address it to him. The UK system will then automatically dial the Boston office and transfer the message across. At a later time, Walter would dial into the Boston server using the stand alone version of Coordinator, and download all his messages. Then, while off line, he can prepare replies to the messages and log on once more to the Boston system to send them.

John Haggins continues, 'It's amazing, I don't have to repeat myself any more. If I

have an interesting phone call that the US Managing Director and others should hear about, I simply mail him and send copies to everyone else. The system even allows us to attach files to the messages'.

In the Summer and Autumn of 1989, Zortech set themselves a difficult challenge - to turn the specification of C++ version 2 from a paper document in June, to a finished shrink wrapped product in November. Haggins claims that one of the main reasons that was possible was through using the email system. 'Even though we were 8000 miles apart, it was like Walter was in the office next door. The only reason that the November shipment date was met, was because of the communications technology we employed.'

More Problems

Of course, the system isn't perfect. If a message and six copies are sent to people in the States, then the same message is transmitted across the Atlantic seven times. If a file is attached, that gets sent seven times as well. This is symptomatic of the main problems facing network users - the utility and specialist software that is so abundant on the stand alone PC just isn't available on network systems yet. Special tasks have to be written by yourself, or not done at all.

For example, Sage Multi-user Accounts, like most network software, employs file locking because it's simpler than the more efficient record locking. This means that a network user will regularly be denied access to a file because someone else is using it. Worse than that, it's often impossible to find out exactly who is using it. So frustrated were the staff on the network that, in the end, one of the team wrote a little pop-up utility called 'Who's got it?'

In another instance, a utility was written to send a copy of the day's trading to the States. John Haggins maintains that it is a worthwhile product to use, and it certainly saves him time, but it just isn't cost effective to write that kind of software yourself. 'There's a tremendous opportunity out there for someone to write some excellent network products. The problem is either that people are not doing it, or the dealer/distributor network is not taking on such products.'

Conclusion

On balance, it would appear that networks do provide benefits for software developers and their support teams who market the products they write. Networked version

control software and MAKE utilities are obviously a real bonus and, in the distributed company, a powerful email tool will soon become indispensable. But the problems are not insignificant.

The network takes away some of the programmer's independence, with network and server crashes strangling the development process until they are fixed. But even these problems are bearable compared with the dramatic lack of software products that not just 'support' networks, but actually make efficient use of them.

The problem is exacerbated because software development is a minority business activity compared with database access, spreadsheet usage and word processing activities. There is evidence that software distributors and dealers are taking networks more seriously, but the problem will only be solved when the number of installed networks is large enough to make it worthwhile for programmers and developers to produce network products.

EXE

Andy Redfern worked as a staff writer for PCW Magazine until late last year. He is now a freelance computer journalist.

PRODUCTS MENTIONED

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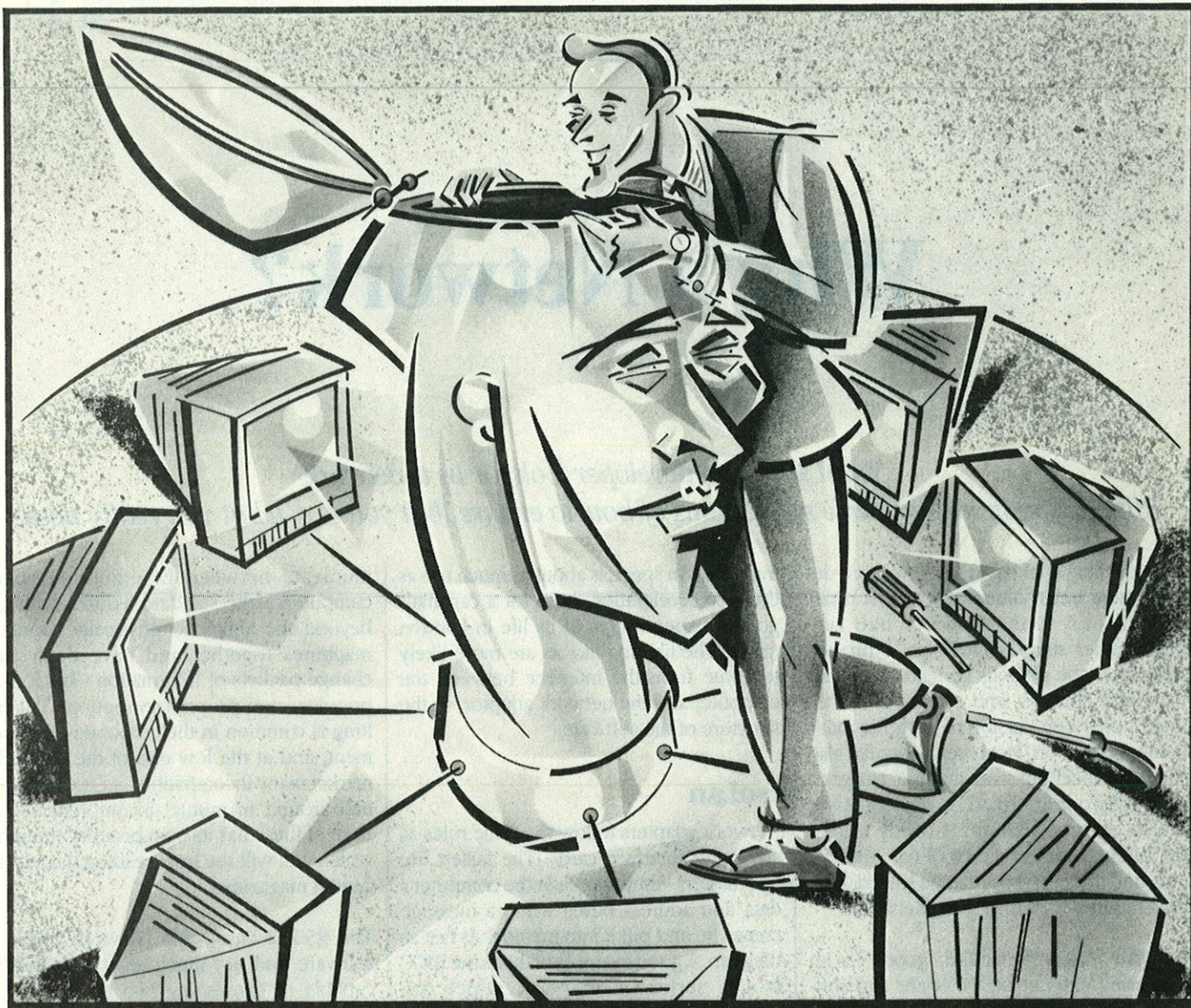
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CIRCLE NO. 873

Why a Network?

What should a developer look for in a network?

Rupert Goodwins has some suggestions of how to ensure that you buy what you really need.

The advantages of having a networked development environment are almost unsailable, as soon as more than one programmer starts to work on a project. Apart from the obvious benefits in sharing tools and libraries, and making sure that there's only one version of each file that's being worked on, local area networks also speed up backups and make it easier to keep everyone informed. Most problems in project management aren't overly technical, but arise out of a lack of communication, and many of these can be solved, or at least minimised, with a good network.

So what makes a network good? To an increasing extent, the hardware and software components can be considered separately, since the same process of standardization that personal computers went through is well under way. I'll start with hardware.

Ethernet

An off-the-shelf Ethernet card will come with various drivers which interface with off-the-shelf network software packages. Make sure that any card you buy offers compatibility with Novell Netware, 3Com and the NetBIOS. If you're intending to use the system with a popular application, such as PVCS version control software, you'll probably find that almost anything will work. Of course, some will work faster than others.

One of the figures that often gets bandied about when men in suits try to sell networks is the speed in bits per second. Cheap networks start at RS-232 speeds, using RS-232 wiring (The Invisible Network, and The \$25 Network, for example), while the latest standards talk about fibre optics. Far from being the most important factor in the rapidity of the network, though, the raw

transmission speed is about as much use as the 0-60 acceleration times for a car that's going to spend most of its life in London traffic. The limiting factors are more likely to come from the interface between the computer and the network adaptor, or the structure of the software.

IsoLan

Network adapters follow the same rules as any other interface cards. The fastest are bus masters - they take over the computer's data and address buses when a message comes in, and put it into memory as fast as they can. A good example of this is the BICC IsoLan series of adapters, which are amongst the few which bus master on both MCA - which is designed explicitly for this - and AT-style slots.

The next fastest category of cards are those that use programmed I/O; this is the most common sort of card, and relies on the host computer to issue explicit I/O commands to read in the data. Last, and definitely least, are those that rely on DMA. Direct Memory Access is similar to bus mastering, in that the network card can place information into the computer's memory directly, but it relies on circuitry within the PC which suffers from being slow, complex to use and has been known to harbour incompatibilities. Only on XT machines is it faster than programmed I/O, and then not by much.

Standards

The different network topologies and hardware standards are still miles apart. The small systems standard is Ethernet cum IEEE 802.3, which defines electrical and other interface specifications used by most PCs and almost all UNIX machines. You'll still need the appropriate software to com-

municate between Ethernet-equipped computers - the standard assures nothing beyond the ability to physically connect machines together and have them exchange packets of information - but it is a popular, non-proprietary option. Token Ring is common in the corporate environment, and at the low end of the network market many incompatible, *ad hoc* systems mill around in mutual incomprehension. Each of these has its own benefits, though, which you will see from reading the ads in certain magazines.

The RS-232 based \$25 Network (cables, software and not much else) is perfectly capable of connecting two or more machines together, providing they're all running exactly the same software, and some other, much faster, cheap and cheerful networks have the same limitation. The rule of thumb is that if you're paying £200 or less per node for hardware and software, you're losing compatibility.

Software

Network software is another, and more complex matter. To the user, the developer and his applications, any networked devices should seem identical to those physically present on his machine. In practice, network software takes up some memory, and if you're short of RAM on a pure MS-DOS machine this can be significant. The amount of RAM lost ranges from about 15 KB for just MS-DOS file functions, to over 100 KB if you want full printer support, disk and printer sharing, and electronic mail. Also, memory usage varies from product to product, and an increasing number make good use of extended memory to leave the MS-DOS space as clear as possible. Some, like Lantastic, have RAM on the adaptor board itself which houses some of the network software.

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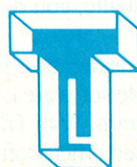
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CIRCLE NO. 874

There's a big difference in the amount of memory required for redirectors and that for servers. Redirectors - increasingly called workstations, just to confuse things - are computers that run application software and rely on the network to provide file, printer and other support. Servers do the providing. Redirectors are redirectors, but there are two kinds of server, dedicated and non-dedicated. Dedicated servers just sit there and serve; it's not possible to run any other sort of software on them at the same time. Non-dedicated servers can, in theory, be used as workstations as well. In practice, all the things that users do with impunity to their personal workstations - three-key resets, writing or running dangerous software, changing configurations - can cause serious problems when that machine is also supporting five or six other users. Dedicated servers have another advantage: they can devote everything to the network.

Most network software - such as Novell's NetWare, probably the commonest networking system in use in the UK - allows the choice between dedicated and non-dedicated servers to be made during installation, with the tradeoff between flexibility and performance decided by the installer. The difference can be very significant, since dedicated servers can have their disks formatted in non-standard (for DOS) ways that maximise their performance for networking application, the processor configured for maximum efficiency and MS-DOS completely abandoned in preference for a customised operating system. Indeed, with Novell, you can choose anything from an XT to a 486-based system, or even a VAX as a server. All the compatibility is provided in the network interface.

There are advantages in having non-dedicated, DOS-compatible servers. If everyone has one, then everyone else can share their disk drives, printers or modems at will. Bear in mind, though, that such freedom does bring administrative and security problems; if everyone on your network can use your hard disk, then every program they install can do so too.

Conversely, dedicated servers can provide mainframe levels of security. Every file opened, every message sent, can be logged and the relevant details inspected by the system manager later. More importantly, people can be prevented from altering communal information; you probably don't want everyone being able to change your standard header files, let alone having the privileges to delete the entire system.

Software such as Novell or Nestar's Nex/OS 386 allows very fine control over the access

each individual has to disks, directories or individual files. Make sure, however, that your chosen network operating system has the tools to give the system manager easy access to the protection mechanisms - many networks are dangerously insecure merely because nobody on site can understand the incomprehensible, but otherwise entirely adequate, security system.

Management

It's essential to appoint a systems manager for all but the smallest networks, and essential to have them properly trained. A thousand pounds spent on a three-day training course, plus the time lost while that person is out of the office, might seem like a large investment, but compare it to the time lost if five programmers are twiddling their thumbs while the system is down for a day. When computers are networked, the potential for expensive mistakes rises exponentially in respect to the number of machines involved. Wherever you buy your server, make sure you take out a maintenance contract. If the supplier doesn't offer a four-hour callout service, go to someone that does.

Another way of mitigating the dependence a system has on its server, and thus the potential for expensive mishaps, is fault tolerance. Once the province of mainframes, such things as disk mirroring, where a hard disk has each operation duplicated on a separate, independent unit, and power failure management, where loss of mains power leads to a back-up supply kicking in and giving ten minute's grace for a controlled shutdown, are now available on microcomputer networks. Opus Technology provides disk mirroring in its Data-safe PC, and Compaq's latest high-performance servers have similar potential; Netware can also make this available with the right controllers.

Network Versions

Most compilers, assemblers and program maintenance tools don't care whether they're being run from a networked drive by 30 people, or from a local hard disk by one. On a legal point, the licence often cares deeply, and it's worth checking whether you need to buy permission to have your one copy of C installed on the server where ten programmers have access to it. Usually, you do.

One consideration for developers of networkable software is the interface to which to program. With DOS, if you stick to the published Microsoft network interfacing specifications, you're assured of maximum

compatibility but at the expense of performance. OS/2 has networking ingrained at a deeper level, but some understanding of the underlying protocols does make it easier to produce good multi-user software. However, for both these systems, you do have to choose between following the official dictat rigorously and being assured of upwards compatibility, or going for higher performance and chancing a major rewrite when the next version becomes popular.

To some extent, this is changing. Microsoft, IBM and 3Com are now working to the same basic standards, although UNIX inter-network compatibility is still not part of that fold. Novell, by dint of their pre-eminence in the PC networking field, are still able to innovate and stay apart, so it still pays for the network developer to understand and use the system that best meets his needs.

EXE

Rupert Goodwins is with London-based Alfa Systems, software and hardware designers.

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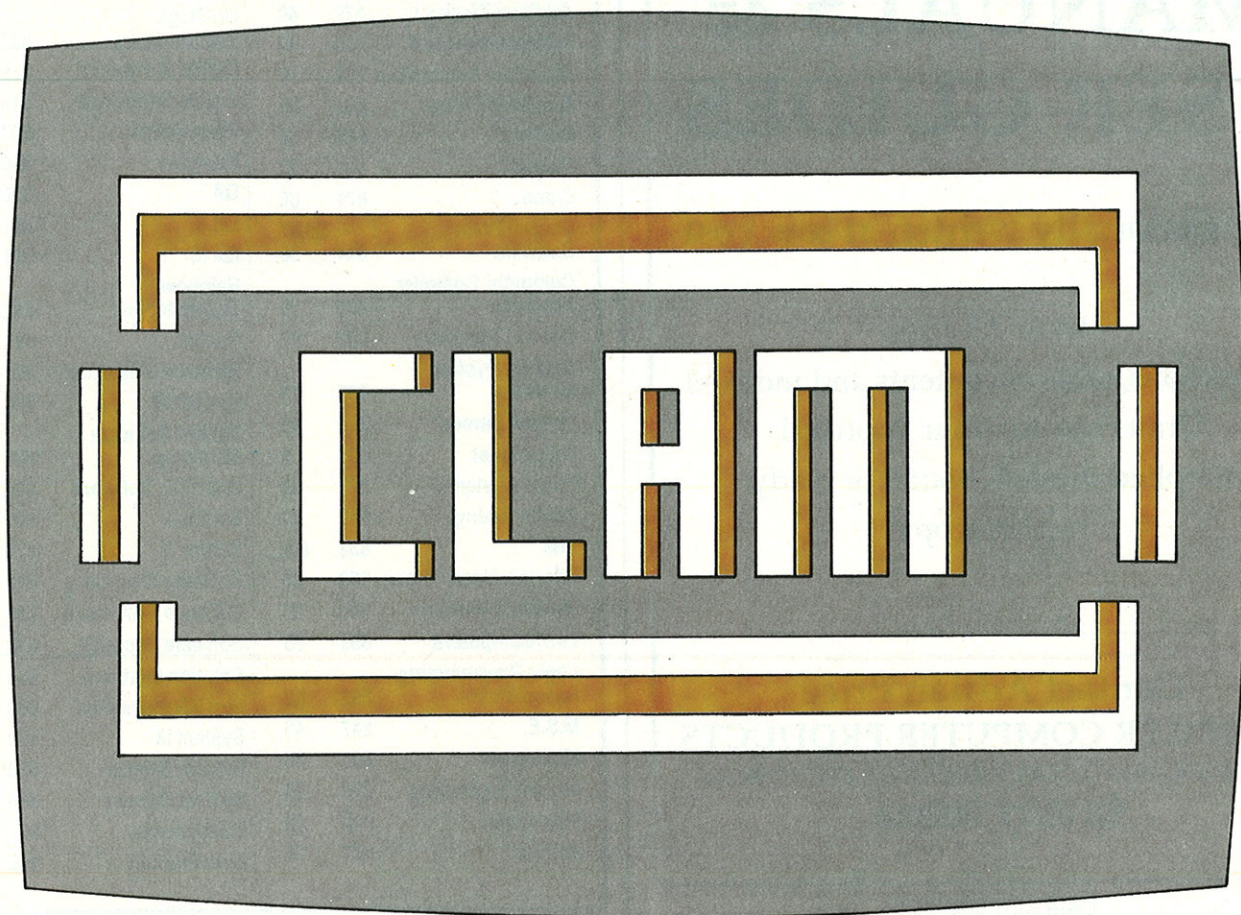
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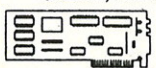
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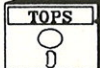
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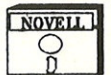
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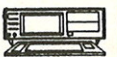
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Ref: MJ/64

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Ref: MJ/57

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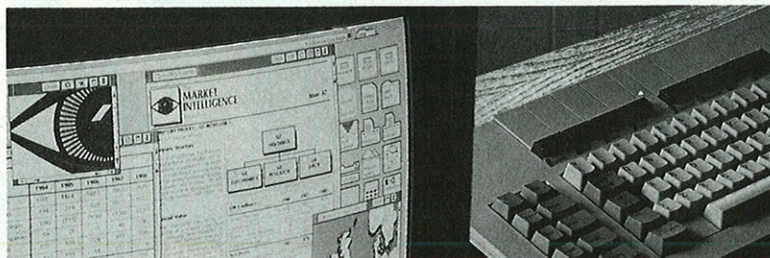
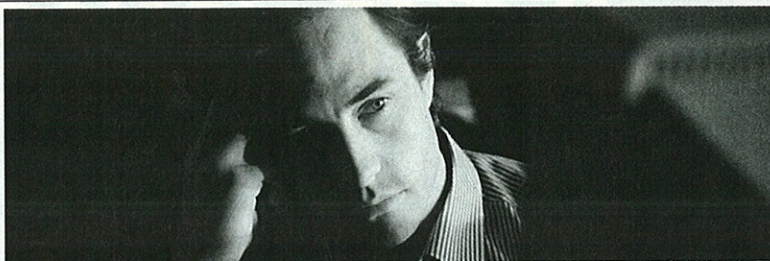
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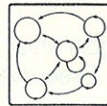
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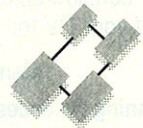
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THE AMERICAN WAY

Is a company justified in recouping training costs from staff who leave?

Electronic Data Systems (EDS) is in the news again over its infamous pay-for-your-training policy, having recently won a long-running and bitter legal action it brought against an ex-employee. The company holds the view that if an employee receives training and subsequently leaves the company a short time afterwards, then that employee should contribute to the cost of the training. Most good companies send their staff on training courses on a fairly regular basis. Computer training is very expensive, yet most of these firms are prepared to cover the cost in full, regardless of the circumstances. I contacted a number of training companies to find out how prevalent this EDS-type policy is. Although the practice is certainly not widespread, EDS are not alone. What they seem to have in common with other practitioners is that they are a medium/large American company.

Obviously, implementation of such a policy cannot work without knowledge and acceptance by all concerned. Briefly, EDS's own procedure is as follows:

During the interview/selection process a candidate is given ample information about the company, its activities and its policies (including the Systems Engineer Development programme) and what is expected from its staff. No one joins EDS without being made aware of the policy with regard to training on the SED Programme.

The idea is to provide personal support to the individual in order that he or she can become a valuable asset to the company and its clients and, at the same time, develop that person's career. Like most firms, EDS does not like to lose highly-valued personnel, having invested substantial time and money in their devel-

opment. But unlike most firms, they actually do something about it, thus the pay-back business. The law courts (and several EDS ex-staffers whom I have spoken to) feel that the company is justified. So why don't more firms follow suit?

The only disadvantage I can discern comes through adverse publicity. Reportage is inherently sensational, so that most of what comes out is an image of conflict and repression, the Dickensian employer, dirty laundry in public etc. The best PR cannot compete with a juicy dispute.

The benefits, though, are numerous. First, it helps to eliminate taking on fly-by-night types, those who change jobs every 18 months or so in order to make quantum leaps in salary and promotion; people join the company for the right reasons. Second, what can emerge is a feeling of partnership between employer and employee. 'You are giving us service to enable us to grow our business; we are giving you training to enable you to develop your skills and career.' Very American, but hardly draconian.

One must conclude that either it is felt that the disadvantages outweigh the benefits, or simply that it is not worth all the hassle (this is rather puzzling; it all goes on the balance sheet). Or perhaps it is British mistrust of The American Way. It seems that although many may agree with EDS's stand on this matter, few actually have the mettle to implement such a policy themselves.

Mike Paterson runs UK Appointments, which specialises in finding UK-based work for applicants from abroad.
He can be contacted on 081 994 1854

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A leading software house with on-going projects in the UK and Europe has a requirement for high quality C Analyst/Programmers with at least 18 months development experience. A graduate, you will have major project experience, preferably with a real-time based applications bias and the desire to work on both MS DOS and Unix based projects. The London based position will offer the opportunity to work throughout the UK. (Ref PCEX5/2)

Unix & C Programmers

To £15,000

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For further details, please contact Suzanne Sadarangani, quoting the appropriate reference number, on 01-734 4010 (office hours) or 01-293 4635 (evenings/weekends). Alternatively, write to her at McGregor Boyall, Lyndale House, 49-50 Great Marlborough Street, London W1V 1DB or fax your C.V. to her on 01-734 1297.

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PC Programmer

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UNIX 4GLs

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'C' A/Progs

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S/Countries to £20K
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For further information about these opportunities, or the many other client needs that we have in London and throughout the Southern Counties telephone Gill McKay - Resources Manager. Alternatively Post or Fax your resume to us.

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Software Engineers

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To £20K + Relocation

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Software Engineers

South Wales

To £18K + Benefits

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Software Engineer

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Systems Analyst - Team Leader

Wiltshire To £20K

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Software Engineers

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Programmer - Senior Analyst/Programmer

Avon To £19K + Benefits

Maths/Physics graduates, at least 12 months FORTRAN under VAX/VMS experience with mathematical modelling techniques required for young software house. Knowledge of professional software development methods & graphics desirable.

Software Engineers

All Areas To £16K

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Programmers to Consultant

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Software Engineers

Devon To £16K

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Software Engineers

Glos To £22K

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Software Engineers

Wiltshire To £20K

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Programmer/Analysts -

Team Leaders

Avon To £20K

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Software Engineers

Oxon To £19K

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Software Engineers

Berks To £23K + Benefits

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Software Engineer

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Programmer

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Software Engineers

Berks To £19K

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Programmer

Wiltshire £14-19K

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Software Engineers

Wiltshire To £20K + Benefits

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Wiltshire To £17K

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Programmer

Wiltshire To £17K

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Software Engineer

Oxon To £19K

A background in PLC's, C, 68000/Z80 in a Real-Time environment, to join forward thinking systems development centre.

Software Engineer

Berks To £20K

Dynamic company requires ambitious engineers with experience in C, UNIX, ASSEMBLER and DOS for a wide variety of systems design and development applications.

Programmer

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Development/Support

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Software Engineers -

All levels

Berks £12-20K

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Software Engineer

Hants £12-22K

Preferably a graduate, from a Manufacturing or Telecoms background with solid experience of C, PASCAL or ASSEMBLER in a structured environment, to develop Telecoms systems for large, established company.

Software Engineers -

All Areas £12-22K

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Software Engineers

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This International supplier of standard and custom board level systems and software products, requires Post Graduates to work on in-house and client related projects. To qualify, candidates must have a minimum of two years experience of design and development within a 'C', 6800, Assembler and UNIX Device Driver writing environment. (Networking, OS/9 and Compiler skills will prove advantageous).

John Brown
associates

STOB - Is it not yet 5 o'clock?

Ms Stob is having difficulty concentrating on her work.

Oh it's you. It's all right, you can come in. I'm just polishing off the selection-of-the-printer-driver module. Look: you enter here with a selector value, index into an array of pointers, call the result, loop round until you get a legal value, adjust the linked list, back out in reverse order and return the file handle to caller. The design is stunningly elegant, although I say so myself; it's user-friendly, it's versatile, it's as cohesive as smoke, it's altogether Verity. The one, tiny problem is: I can't see my way to coding the sod.

Normally, you understand, we would suss this beauty in less time than it takes OS/2 to repaint the small piece of blank screen that was underneath a window that you have just re-sized - ie about one subjective hour. But today I just don't seem able to get down to it. Look at this. I've got to declare an array of pointers to functions returning a pointer to arrays of functions, and I can't even think of a sensible identifier name, let alone work out the syntax. Let's just call it PooDrops to be going on with. Hold on, it's more difficult than that, it's got

an argument as well, I've got it written down, oh yes, its argument is a pointer to a constant of type Sheep.

God, I'm bored. I'm so bored, it feels like Sunday afternoon. Another cup of coffee is in order. Perhaps the injection of a little excitement, in the form of a brief trip to the kitchen, with the promise of a brief trip to the loo 20 minutes later, would put the zest back into my programming style. Or perhaps not. I'm already rigid with caffeine; if I have any more coffee, I'll metamorphose into a coff.

Leaving aside the question of (*PooDrops[i]) (pBaaBaa), how about sorting this loop. I want it to run for (int) BigSpotOnStevesNose iterations, starting at -17, unless the operator ESCapes or Fls for help. I've got this brilliant method of avoiding fence post looping errors, by counting out these matches on the desk. Loop from -17 to 24. Here we go: -17, -16, -15, -13, sorry, -14, -13 again... Hold on, am I supposed to be counting matches, or gaps between matches?

It's only 2.41pm. You'd think that it

would be better after lunch, but it isn't. You'd think that after all the effort of struggling up to '12', the little hand of the Swatch would just coast down to '6', no sweat. Oh look, outside in the street. Here comes a man, eight months pregnant and the suspected father must be Bass Charrington, with a pneumatic drill. His squire following with the inevitable compressor at five paces. Doubtless they come to add another Tarmac varicose vein to the impressive network that spans our road. This is good news. At least I shall have a legit excuse for being unable to do any work, not to mention something to watch until home time.

Ah ha! I remember now. It's not a pointer to type Sheep, that's just the name of Susie's new boyfriend: Roger Sheep. I wrote it down, to prove to myself that I hadn't made it up. I knew I wouldn't define a type called Sheep. Here we are. The argument is really a pointer to type Dandruff. So I've got to call (*PooDrops[i]) (pFlakeyBit) with -17, -16, -14...

EXE

CANDIDATES CAN'T YOU 'C' THAT WHAT U-NIX IS ALR

MANAGEMENT CONSULTANTS (Basics £35k-£75K + Exc Bens)

Our clients, one of Europe's largest Software houses/Service bureau and consultancies, seek several Management Consultants. Essential requirements all candidates:

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- Must have specific Business Market expertise either:
 - (1) Business-Banking, Insurance, Public Sector.
 - (2) Application-Payroll, Accounting, Investment Fund Management.

In conclusion, Candidates will be given a full company profile on Interview.

IT CONSULTANTS (30K-£45K + Exc Bens)

Dynamic Consultancy seek iT Consultants (2-4) with preferred Consultancy exp, previous/current sales exp, 5 years' exp. Areas of expertise req'd are:- Data Mng't with knowledge of RDBM's including DB2, ORACLE, INGRES or Comms Data and Voice, will accept Data only, but not Voice.

In conclusion we have many current DP Vacancies covering Designers, Progs, AP's, Proj Mng's, Bus Analysts, DEC RDB/CDD + Admin, ICL Data Dict'y Sys Admin, Sys Mngr Dec, NetworkSupport Manager, Snr Progs, 'C' Progs/Analysts. Salaries from £12.5K-£38K + Bens. B'grounds interested in IBM M'Frames, IBM AS400, ICL, UNISYS, WANG PACE, ORACLE, HP, 'C', BULL DPS 7/8. Min 1 and a half year's exp.

BUSINESS CONSULTANTS (SALARY TO £40K + Exc Bens)

Our client, a Major Independent Software House, seek 6-14 Business Consultants, based City. Must have DP B'ground and still be able to manage projects. Business Analysts/Analysts with exp of Non-Retail Banking (exclud'g Dealing Room Front Office Appli), B.Societies, Insurance, Central or L/Govt (esp Housing Bens), Public Utilities (Good Sales Contacts), Transport, Property Management, GIS (Graphics Info Sys-Digital Mapping), knowledge of Info Plann'g, Data Conversion, Digital Mapping Techniques. In conclusion, Candidates must have excellent interpersonal skills.

GROUP LEADER - UNIX (C£28k + BENS + CAR)

Our clients, a major Computer Manu'f, seek a Unix Group Leader to manage Group coupled with Tech Leadership. Must be able to meet Benchmarks on time and within budget. Liaison with overseas parent plus responsible for Recruitment and resourcing. Min 5yrs in depth Unix exp with Mng't B'ground. Network skills plus Multi User environment exp desirable. 'C' - TURBO 'C' or RDBMS helpful. Any version Unix will be considered.

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Dick Erett explains how
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